



EUROPEAN NEWS

Christian Tyler visits Besançon, once home of France's most famous watchmaker French industrial drama has a happy ending

HIDDEN in the rubble and broken glass on the floor of the derelict factory lay a dirty yellow price list: gents' and ladies' watches for sale by the Lip workers' co-operative. Rain was pelting through broken panes. Under a trade union banner in the entrance hall someone had scrawled 'Scabies' ('dirty wogs'). The villa behind the factory, once the offices of France's most famous watchmakers, is a shambles of fallen plaster and splintered woodwork. For 15 years the factory at Palente in Besançon, capital of the eastern department of Le Doubs, was the scene of one of the biggest industrial dramas of post-war France. The struggle of the Lip workers against the slow death of their industry began in 1971 with a long strike against threatened lay-offs, followed by factory occupations in 1973 and 1974. The workers sold FRF 10m (£1m) worth of watches in stock on one occasion to pay themselves wages. Led by Charles Piaget of the CFDT trade union, and inspired by the mysterious Franciscan worker-trader Jean Raguenet, 1,200 workers in this prosperous valley under the Jura mountains stirred passions throughout France. They even won over the mayor and the archbishop of Besançon to their cause. It took 10 years for Besançon to shake off its notoriety.

A series of factory occupations and the creation of a co-operative at Lip stirred passions all over France in the 1970s. Now, the current of industrial change has produced an effect that few then would probably have expected

operative, set up in 1977, still exists, rehoused on the other side of the city. It now employs only 110 people, of whom 80 are survivors of the struggle. It made its last watch on April 13 and now turns out industrial micro-components, like any other subcontractor in the region. The famous watch brand name was sold in 1984 to an assembler in Morteau that wanted an upmarket companion for its Kipler brand timepieces sold in supermarkets. Shorn of its managers and technicians, the co-operative had run into further trouble in 1985, when its present chief executive Mr Maurice Chanlot was recruited from big business. "It's been a painful and costly conversion," Mr Chanlot said. "I think I can make money, but it will be hard." Propped up by a FRF 15m loan at slightly under market rates, Lip is buying its buildings from the municipality and the Chamber of Commerce over 15 years. Mr Chanlot himself believes in the co-operative idea: he describes it as a structure that favours different social relations, producing better economic performance. "But it's odd that the idea is so little developed here, the area that produced the Utopians Fourrier and Pronhon." Another 100 former Lip workers are employed in three other co-operatives. Most of Lip's research team eventually broke away to set up a research and development company called Statice (meaning "perpetual flower"). The original nine are now 22 strong, and produce a baffling array of gadgets for the medical, nuclear and electronic industries in a futuristic atelier on the outskirts of town. "When we started we were regarded as traitors by the other union members," said Mr Alphonse Petitjean, an expert in new materials. "But they have some regard for us now and we are known all over France for our work here. The notoriety of Lip helped us, too, because Lip was famous for its research." Charles Piaget, the union leader, has retired. Brother Raguenet, the first worker for one of the smaller co-operatives until three years ago. He is now said to be "on sabbatical." The ruined factory of Palente was bought by the municipality last year. A board outside proclaims it as a future nursery for micro-electronics entrepreneurs. Mr Fred Lipmann, the dynamic but over-ambitious boss of what was once France's largest watchmaker, and whose decision to sack 200 workers precipitated the struggle, left shortly after it began. Nearly 80 years old now, he winters in Cannes.

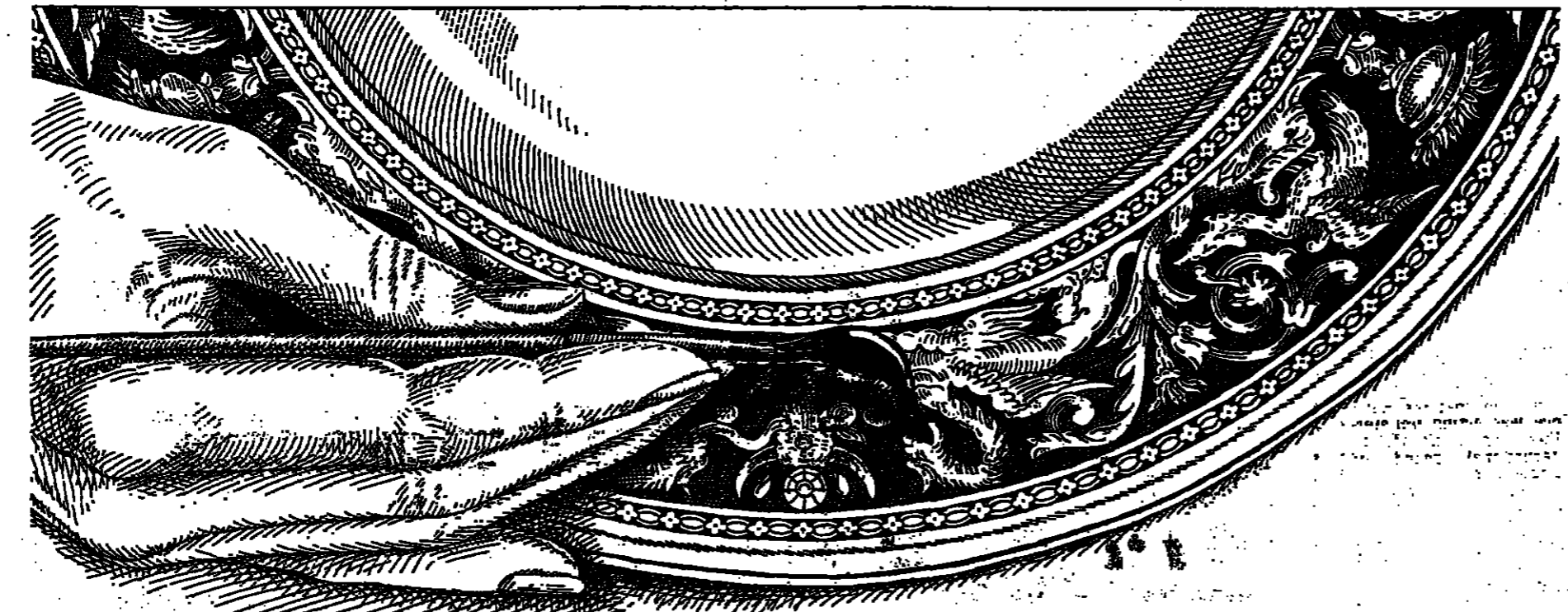
Economy heads for growth in Switzerland

THE SWISS economy is heading for stable growth in the ensuing months, according to the latest batch of official statistics. They give backing for the prevalent assumption that the Swiss franc will continue to be firm on the currency exchanges. The principal factors underpinning the health of the economy are the falls in oil prices and in interest rates abroad, both of which have helped sustain demand for Swiss exports longer than might have been expected. Almost the only negative indicator is a slight decline in new industrial orders during the latest survey by the Federal Office for Industry and Crafts were "in general less good" than those for the last quarter of 1985. In contrast, the inflation and unemployment rates declined again last month and the trade deficit for the first five months at SFR 3,550m (£1.1bn) was roughly 10 per cent lower than in the corresponding period last year. Full balance of payments figures for the period are not yet available but Switzerland's income from services regularly surpluses it with a substantial surplus on the current account.

Opinion polls raise doubts on Spanish Socialists' prospects

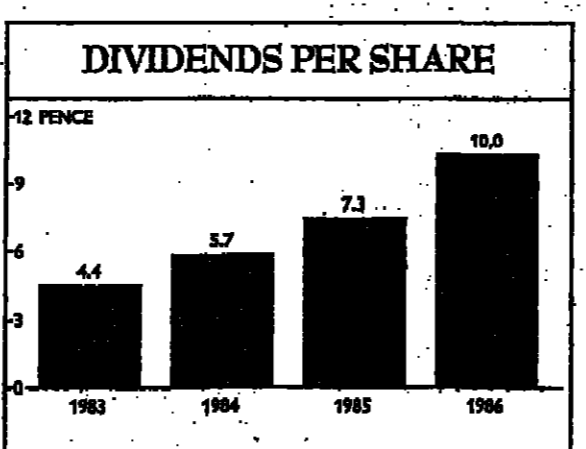
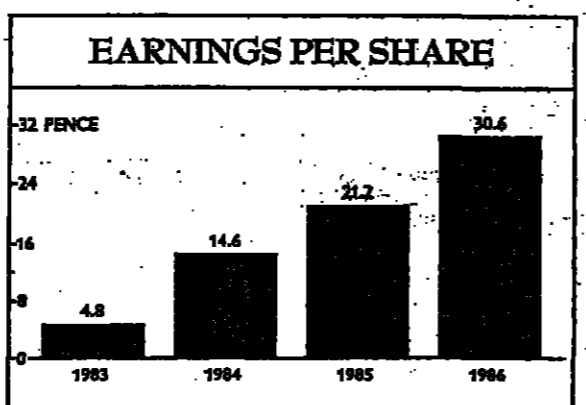
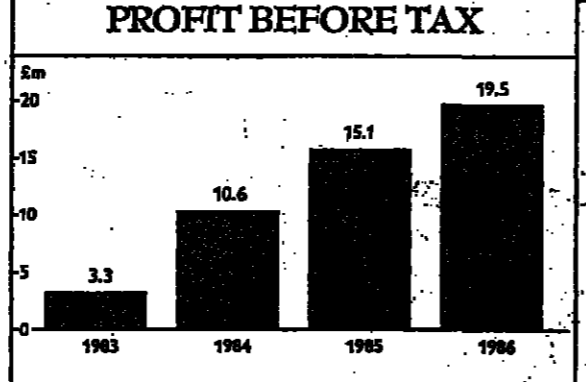
DOUBTS AS to whether Spain's Socialists can repeat their absolute majority of seats next Sunday are raised in a contradictory series of opinion polls published in national newspapers. The three polls, based on similar samples of 5,000-6,000 voters, come to radically different conclusions about the Socialist share of the general election vote. One poll shows it being sustained at 48 per cent while the other shows it cut to 40 or 41 per cent. The most favourable to the ruling party, published in the Centrist Diario 16, indicates the Socialists could obtain up to their 1982 total of 202 seats. The most negative published in the Catholic Ya shows them dropping to 158 seats—well below the 176 needed for an outright majority. The third poll in the largest circulation daily El País, puts the Socialists in a precarious range of between 167 and 194 seats. The polls broadly agree, in predicting a small but not drastic drop for the right-wing Popular Coalition, a strong comeback for Mr Adolfo Suarez, the former Prime Minister, a recovery by the Communists of their new alliance with other left-wing parties, and an advance by the extremist Basque Group Herri Batasuna (Popular Unity). The Popular Coalition, with 23-24 per cent of the vote compared to 26 per cent four years ago, is seen losing between one and 23 seats compared with the previous 106. Mr Suarez's Democratic and Social Centre (CDS) shows strong gains, especially in the Castile-Leon region and is expected to raise its seats from two to at least 15 and possibly up to 32. By contrast, the new Democratic Reformist party (FRD) is not given more than eight seats by the most optimistic forecasts. Its sister party in Catalonia, Convergència i Unió, could increase its 12 seats to as many as 20, according to both the Ya and El País polls. The result in Catalonia produces the biggest divergence between the polls, with Diario 16 forecasting a clear Socialist win in 1986 and Ya's poll predicting a Socialist defeat. Another party poised to play a key role in the elections produce no outright majority—the Basque Nationalist Party—the broadly seen maintaining its position of four years ago when it won eight seats, while Herri Batasuna, which is aligned with the Euzkadi nationalist organisation and which wishes to occupy seats in parliament, is expected to increase its total from two to between three and five. The Communist-dominated United Left is seen improving on the Communists' 1982 score of under 6 per cent, regaining some seats but not as many as the 23 it had before. Mr Santiago Carrillo, the veteran former Communist leader, who is fighting on a separate platform, is not expected to retain his seat. In Andalusia, which is holding simultaneous regional elections, the Socialists are expected to come close to their previous overwhelming majority.

AGAIN, RECORD RESULTS FROM WEDGWOOD.



THE PATTERN OF GROWTH CONTINUES.

THE directors of Wedgwood announce a further increase in sales, profit and dividends for the year to 29th March 1986. Profit before taxation was £19.5 million as against £15.1 million in 1984/85, an increase of 29%. Earnings per share were 30.6p compared with 21.2p in 1984/85 and 14.6p in the year before that. As a result of the strengthening of sterling against major foreign currencies sales at £152 million have progressed more than appears from the bald figures. Home market sales increased by 13% and sales overseas increased by 7%. There has been an excellent start to the current year and the order book remains strong. The continuing growth pattern has encouraged the directors to recommend the payment of a final dividend of 7 pence per share on the share capital as increased by the rights issue. This makes a total of 10 pence for the year compared with 7.25p last year. An outstandingly successful performance has substantially increased the group's share of the home market and for the second year running record sales figures were achieved in Australia, Canada and Japan. The United States company has



retained its strong position in what is still by far the group's most important and most competitive export market. Holland enjoyed a record year and Italy and France have progressed strongly. The prolific manner in which new product ranges have been created by our design team and introduced in world markets, has played an important part in the group's increasing turnover and profitability. The capital expenditure programme announced at the time of the rights issue is well advanced and in addition there have been further developments in combining craftsmanship with modern technology. Tableware as well as giftware is now being fast fired with considerable savings in energy and other costs. The company is full of health and vigour. We have a highly motivated and skilled workforce, a strong professional management team, sound investment in our factories and a marketing strength at home and overseas which is without parallel in our industry. The directors are looking for further improvement in trading results in 1986/87. Extracts from the Report and Accounts for the year to 29th March 1986 and the statement to shareholders by Sir Arthur Bryan, Chairman.

Wedgwood

228 YEARS OF NEW IDEAS. AND MORE ON THE WAY. If you would like a copy of the Annual Report and Accounts, please write to The Secretary, Wedgwood plc, Barlaston, Stoke-on-Trent, ST12 0ES.

Polish economic planners seek more radical policies

POLAND'S Planning Commission, under fire from economic reformers for its original cautious draft of the 1986-1990 plan, is working on a new more radical version. It is presented for debate at the Communist Party Congress at the end of this month. The original draft plan has been criticised for retaining too great a measure of central control over distribution of goods and raw materials without due regard to introducing realistic prices aimed at inducing efficiency. Traditional investment patterns favouring heavy industry have also been criticised as a threat to the modest progress decentralising reforms have made since 1981. The Government has been defending its approach by warning that attempts to balance supply and demand by reducing subsidies and raising prices on the scale demanded by some reformers would lead to social unrest. Recently, professional groups such as the Polish Economic Society have called for the reforms to be given a decisive impetus and criticised the Planning Commission's proposed plan. The government also went on the defensive when on May 31, Gen Wojciech Jaruzelski, the party leader, criticised ministers, without naming them, for their conservatism. The Communist Party Congress could thus see a continuation of the criticism of the Government and open the way to widespread ministerial changes. Meanwhile, the Planning Commission has made no secret of the fact that it thinks its new version is flawed by the risk of provoking unrest and may yet look for compromise policies. These are suggested by a report published at the weekend by the Government's consultative economic council, (KRG), a government advisory body which urges a steep 15 per cent growth in consumer prices in the first two years of the plan, levelling down to a 3-4 per cent inflation rate by 1990. The price increases would take in a major growth in energy costs aimed at conserving fuel and further devaluation of the Polish Zloty. Basic foods, the KRG argues, should remain relatively stable, but it presses for sharp increases in the prices of durable consumer goods aimed at balancing demand. The KRG also wants drastic cuts in capital investment projects with more than two years to complete. It also wants to have over the past five years been fiercely defended by the conservative industrial lobbies. It also wants a shift to capital spending on export and consumer goods production.

Bulgaria takes steps to shield nuclear reactors

STEEL reinforced containment buildings are to be erected around the reactors in Bulgaria's new Soviet-designed nuclear power plants, to prevent radioactive leakage into the atmosphere. Mr Nikola Todoriev, chairman of the new Bulgarian Economic Trust for Energy, said the VVER 1,000 mw reactors are to operate in containment buildings designed to tarp radioactive activity "in the event of an accident." The cylindrical reinforced concrete buildings lined with steel sheet will be able to withstand the impact of an aircraft crash. Such containment structures are obligatory in the West but not in the Soviet Union and Eastern Europe. The Soviet-designed VVER 440 mw pressurised water reactors which provide all of Eastern Europe's nuclear electricity have been erected both with and without simple containment vessels. Bulgaria, which generated 30 per cent of its electricity from nuclear energy last year—the highest proportion in Comecon—is constructing two VVER 1,000 Mw reactors at its Kozlodub nuclear power plant where four 440 Mw units, without containment buildings—are located. Workers from Vietnam, Poland and Cuba have been brought in to help meet the 1987 and 1989 completion deadlines. Bulgaria is planning to install two more 1,000 Mw reactors and wants to generate up to 17 per cent of its electricity from nuclear energy by the year 2000.

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EUROPEAN NEWS

Shares surge on outcome of Lower Saxony poll

BY PETER BRUCE IN BONN

ACCOMPANIED BY a powerful surge in share prices on the Frankfurt Stock Market, West Germany's main political parties withdrew into smoke-filled rooms yesterday to try to draw lessons from Sunday's critical state election in Lower Saxony.

desperately important to Mr Kohl. His removal as party leader in the event of a loss was being quietly discussed in the CDU, even though there is no obvious candidate to replace him before next January.

While the FDP again founded commentators by breaking the 5 per cent barrier enabling it to be in the state parliament (it won 6 per cent), the result on Sunday was a serious setback for the Greens.

EEC small business funds blocked

By Tim Dickson in Brussels

APPROVAL FOR an Ecu 1.5bn (£1bn) tranche of new lending by the European Investment Bank (EIB)—the proceeds of which would go to small and medium-sized businesses in the Community—is currently being blocked by EEC member-states.

Hopes rise on Turkish-EEC links

BY DAVID BARCHARD IN ANKARA

BY THE end of this week, Turkey will know whether or not its recent improvement in its relations with the European Community is going to be maintained.

political relations. Turkish industrialists who are facing the loss of some previously lucrative markets in the Middle East, such as that in Iraq, now view their future expansion as being closely linked to access to the much larger markets of Western Europe.



Ozal... warning to industry

commitment was agreed to by the Community 13 years ago. In theory, from December 1st, Turkish workers will be able to seek work freely anywhere inside the Community. Turkey has regarded this as a trump card until recently, feeling that in return for dropping insistence on unrestricted labour movement, it could extract major political and economic concessions.

Mitterrand-Kohl talks to touch on N-power fears

BY DAVID MARSH IN PARIS

WEST GERMAN concern over safety of French nuclear power stations along the countries' border is likely to be raised at today's meeting between President Francois Mitterrand and Mr Helmut Kohl, the West German chancellor.

Chernobyl mishap. Only about 1,000 French people were estimated to have taken part, made up of a mixture of coalminers from north-east France and local ecologists and left-wingers.

Bank of France acts to lower interest rates

By David Marsh

THE Bank of France yesterday lowered its money market intervention rate by 0.2 per cent, adding to pressure on the main commercial banks to cut their base lending rates, presently pegged at 9.8 per cent.

Demirel on TV fuels talk of political deal

BY OUR ANKARA CORRESPONDENT

A SURPRISE television appearance by the former Prime Minister, Mr Suleyman Demirel, has triggered a lecture on a major hydro-electrical project in Eastern Turkey.

Demirel on TV fuels talk of political deal

BY OUR ANKARA CORRESPONDENT

Mr Demirel's position is made more controversial by the fact that he is banned from engaging in politics and until earlier this year, it was technically an offence even to quote him.

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PSA GROUP CONSOLIDATED FINANCIAL RESULTS FOR THE YEAR 1985. (1) Consolidated profit and loss account. (2) Financing. (3) Balance sheet.

China to hold safeguards meeting soon

By Patrick Blum in Vienna

CHINA and the International Atomic Energy Agency (IAEA) will hold a first round of talks in Peking in August on future inspections of some of its nuclear facilities, Dr Hans Blix, the IAEA's secretary-general, said yesterday.

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**FINANCIAL TIMES**  
 EUROPE'S BUSINESS NEWSPAPER

## Reagan meets Afghan guerrillas

By Nancy Dunne in Washington  
**PRESIDENT Ronald Reagan yesterday dramatised his commitment to anti-Communist movements by inviting to the White House both leaders of the Afghan resistance alliance and congressional supporters of aid for the US-backed Nicaraguan rebels.**

A spokesman for the Washington-based Committee for a Free Afghanistan said the visiting guerrilla fighters were seeking political support and humanitarian assistance, and not, necessarily, weapons.

However, the Afghans are known to be in critical need of anti-aircraft weapons for use against Soviet helicopters and jet fighter aircraft. The US is believed to have provided hundreds of millions of dollars of covert military aid in the past.

The delegation, headed by Mr Burhanuddin Rabbani, present leader of the Jamiat-I-Islami, met yesterday Mr George Shultz, the Secretary of State, and Mr Michael Armacost, his Under-Secretary.

The President is once again pushing his request for \$100m in aid to the rebel Contras, and the House, which has balked at providing the funding, is expected to reconsider the request next week.

At a press conference last week, the President declared that the time had come "for an up-or-down vote on freedom in Nicaragua."

But his request has run into new trouble with allegations that previous aid designated for "humanitarian purposes" has been misused.

The Administration's Nicaraguan policy has also come under fire in a report issued by two Washington-based think-tanks, the Centre for International Policy and the Overseas Development Council.

According to the report, the US trade embargo against Nicaragua has been "a net loss" for US policy because, instead of weakening and isolating the Sandinistas, the measure "has prompted more diversified and potentially stronger Nicaraguan trade links."

## Budgetary and time constraints are provoking debate in Washington, reports Peter Marsh Shuttle disaster deepens doubt on Star Wars

"THE CHALLENGER accident has shown we are still space pioneers, not star warriors." This remark from a Congressional aide, referring to January's space shuttle explosion, sums up some of the difficulties facing President Ronald Reagan in preserving enthusiasm for his anti-missile Star Wars project, formally called the Strategic Defence Initiative.

The January mishap, which has resulted in a suspension of all shuttle flights for at least the next year, "has led to a marked reduction in the US's acceptance of large-scale technology programmes," according to Dr David Webb, a space consultant and a member of President Reagan's National Commission on Space.

According to many observers, the accident may increase scepticism about whether the ambitious technical goals of SDI are achievable and lead to a reduction of enthusiasm for the project in Congress.

In recent weeks, President Reagan has voiced his determination that the Star Wars project should go ahead as planned, despite the threat of cuts in the \$5.4bn which he has requested for the programme in the financial year beginning in October. The SDI project, which will cost a total of \$26bn, is intended to devise a shield based on exotic devices such as laser guns and rockets to defend the West against nuclear missiles.

The entire UK defence budget, for which President Reagan has requested \$320bn, is feeling the effects of the Gramm-Rudman-Hollings Bill which is limiting US public spending. In spite of the Pres-

dent's entreaties, Congress is expected to allocate to Star Wars no more than about \$3.5bn.

The President's proposals include a request for \$4.8bn for the Pentagon and \$600m to be spent by the Department of Energy, but according to some Washington onlookers, the arguments may be irrelevant to the main issues.

Mr John Pike, a space policy analyst at the Federation of American Scientists, says that the Administration's budget request contains about \$2bn of "fat" — programmes not vital to the main drive of the project and which the Pentagon thinks could be sacrificed.

One undoubted result of the Challenger disaster, however, is to hold up some of the Star Wars experiments which the Pentagon has scheduled for the next two years, several of which require shuttles to lift objects into space. The space experiments include tests of sensors to determine whether Soviet missiles can be tracked accurately as they cruise above the atmosphere.

The Pentagon may also need the shuttles for a "space spectacular" which it is believed to be planning, to demonstrate how a ground-based laser can destroy a target in space. In this experiment, high-energy light from a laser based on a free-electron device would be directed towards a missile by a satellite-mounted mirror, which a shuttle would deploy.

It is also becoming clear that the Reagan Administration may have difficulty keeping to its timetable for Star Wars, partly because of the shuttle delay, but also because of the exceed-



Free Electron Laser Weapon

progress in a set number of months.

The organisation has also cut back on more esoteric projects and concentrated on technologies which appear to offer the most promise in the short term.

Professor Ashton Carter of Harvard University, a prominent opponent of Star Wars, criticises the concentration on a few large-scale projects aimed at rapid demonstrations of technology. Many of the SDI projects now receiving favour in the Pentagon are little more than technical stunts which are intended to keep the programme in the public eye and shore up support, he says.

"There is a feeling in Congress of 'Why the rush?'" says Mr Doug Waller, an assistant to Senator William Proxmire, who has opposed increased spending on Star Wars. According to Mr Waller, the US should continue the programme at a lower level of spending.

SDI advocates see these moves as thinly-disguised efforts to kill off the project. It is believed that the SDI Organisation wants to keep up spending as near to the President's request as possible, to maintain a high profile for Star Wars until after 1988, when a new President will be in the White House.

This strategy involves handing out big contracts to the aerospace and defence industries — so far about \$3bn has been committed to keep up the momentum of the programme.

SDI planners believe that the greater the head of steam built up before the election, the better will be the chances of Star Wars remaining in favour with the new incumbent.

## Barbados reviews security role

BY CANUTE JAMES IN KINGSTON

MR ERROL BARROW, newly elected Prime Minister of Barbados, is to review his country's participation in the US-backed Regional Security System (RSS). The move is at odds with the recent conservative, pro-US trend in the Caribbean and may cause concern in Washington.

The RSS, which is equipped and trained by the US, was set up shortly after the US invasion of Grenada in October 1983. It is intended as a regional strike force to put down insurrection in any of its seven eastern Caribbean members.

The seven contribute troops to a standing army with headquarters in Barbados.

Although the invasion of Grenada was backed by his Democratic Labour Party, Mr Barrow himself had reservations. "We have to watch this Regional Security System very carefully because it was conceived in Washington," he said recently.

"I have reservations about anybody in Washington sitting down and telling us what we should have in the eastern Caribbean." He is also likely to reduce the Barbados army to one sixth its present complement of 1,800.

Mr Barrow is apparently

keen that his changes in foreign policy, particularly towards the US, are not regarded as anti-American. Two key sectors in the island's economy — tourism and manufacturing — are dependent on the US market. But he is clearly not over-enthusiased about an increase in the US presence in the eastern Caribbean.

"If it is a presence in the shape of tourists I think it should be increased. But if it is the shape of people from the Central Intelligence Agency and the State Department, I am not in favour of it," he said.

## Argentina likely to draw last part of IMF loan

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

EXPECTATIONS are growing that Argentina will be able to make a final SDR 237m (£182m) drawing on its SDR 1.1bn (£847m) International Monetary Fund standby loan despite its failure to meet key economic targets.

Talks between the IMF and Mr Jose Luis Machinea, Argentina's Undersecretary of Economic Affairs, ended at the weekend without any formal announcement that the IMF was prepared to waive the economic policy conditions. However, bankers believe that such a proposal will be put to the IMF's executive board once a formal request is received from Buenos Aires.

Argentina badly needs the waiver in order to draw a further \$600m from its commercial bank creditors by the end of the month when last year's \$1.2bn loan agreement is due to lapse.

Bankers said the IMF was unlikely to want a showdown with Argentina over missed policy targets at a time when it is having to concentrate its efforts on persuading Mexico to reach an economic policy agreement.

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250D	2497	5	90	39.8 mpg	109
300D	2996	6	109	38.7 mpg	118
250TD	2497	5	90	36.7 mpg	103

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# S. Africa likely to face setback on foreign debt

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THE RENEWED flare-up of violence in South Africa and the nationwide state of emergency imposed last week are likely to prove a setback to the country's hopes of reaching a lasting solution to its \$23bn (£15.1bn) foreign debt problem, bankers said yesterday.

An interim restructuring of debt falling due up until the middle of next year is working satisfactorily, they said. But a question-mark now hangs over what happens when this agreement expires a year from now. Bankers are also due to review South Africa's debt position in the autumn.

Bankers had hoped that by agreeing to extend debt maturities until then they would give South Africa time to introduce political reforms that would set the right tone for the country to resume normal capital market borrowings. These were interrupted last August when withdrawal of short-term credit by US banks forced South Africa to suspend principal repayments on its debt to foreign banks.

The new political problems

## Rand up as gold and industrials fall

By Our Johannesburg Correspondent

STOCK traders in Johannesburg yesterday took the view that no news was good news. Though gold and industrial share prices fell on the Johannesburg Stock Exchange (JSE), dealers attributed the declines to fundamental factors rather than to political fears.

The main irritations were with the mistakes made by six white schoolboys hired for the day to replace black JSE employees who post prices on the market floor's board.

The financial rand, an indicator of non-residents' willingness to hold South African investments, rose from its closing level of just over \$0.215 on Friday to more than \$0.24 yesterday afternoon. But the rise failed as foreign holders of gold shares decided to sell into Johannesburg and came up against the local market's inability or unwillingness to take large lines of stock.

In Johannesburg the fundamentals of a lower dollar gold price and a surge in the commercial rand from \$0.36 to almost \$0.40 quenched demand for gold shares. Nonetheless, some investors argue that the rand's recovery is likely to be temporary and unrealistic. Currency markets were dominated yesterday by the South African Reserve Bank's intervention, while most importers and exporters had discounted the likely exchange rate effects of Soweto Day work stoppages well in advance and had effectively covered their foreign exchange positions.

Mr Barend du Plessis, Finance Minister, welcomed the rand's rise as an encouraging sign and said he had no doubt South Africa would become what he described as "a very attractive investment country."

## UN conference steps up sanctions pressure

BY PAUL BETTS IN PARIS

AFRICAN and non-aligned countries stepping up their pressure for the imposition of mandatory and comprehensive sanctions against South Africa yesterday at the opening of a five-day United Nations conference in Paris on action against Pretoria.

Mr Abdou Diouf, president of Senegal and head of the Organisation of African Unity (OAU), described the UN special meeting as "the conference of the last chance."

He said sanctions were the only way of making the South African government "see reason" before the country became a "brazier."

Mr Diouf said the purpose of the Paris conference was to devise procedures for practical measures on sanctions, ways of co-ordinating these measures and a programme of aid for front-line countries, the African National Congress (ANC) and Swaziland.

Nigeria was the first country to follow Mr Diouf's new call for support of front-line countries. He pledged extra aid of \$50m for the next five years to front-line countries and liberation movements.

Mr Bolaji Akinyemi, the Nigerian foreign minister, also urged governments entering flags of convenience to make it illegal for oil and shipping groups under their jurisdiction to trade in oil with South Africa.

Mr Shridath Ramphal, the Commonwealth Secretary General, also called for economic pressure to be applied, especially by major economic powers which are South Africa's main

trading partners. He argued that the absence of sanctions is actually right, contributing to the mayhem taking place in South Africa.

Mr Ramphal also hoped that Mr Margaret Thatcher, the British Prime Minister, would change her mind on the question of sanctions and move with the mainstream of Commonwealth opinion before the special Commonwealth meeting next August in London.

Mr Ramphal also criticised the absence of most main Western industrialised countries at the UN conference. Of these industrial countries, only France and Japan are attending as observers.

Mr Claude Malhuret, the French Secretary of State for human rights, sought to reassure African countries. He said France would "apply without respite" measures against South Africa it has adopted with its European Community partners.

African countries have been worried by recent remarks by Mr Jacques Chirac, the French right-wing Prime Minister, opposing sanctions and the recent French decision to reinstate the French ambassador in Pretoria.

Mr Laurent Fabius, the former Socialist French prime minister, attended the opening session of the UN conference.

The UN conference was opened by Mr Javier Perez de Cuellar, the UN Secretary General who also had talks with President Francois Mitterrand.

Mr Perez de Cuellar also unveiled a statue at the Paris headquarters of Unesco,

# Tense congregation gathers for Boesak message of condemnation

BY PATTI WALDMER

THE Reverend Allan Boesak, one of apartheid's most eloquent critics, yesterday preached a thunderous condemnation of the South African Government before a tense congregation gathered in a church near Cape Town to commemorate the 10th anniversary of "Soweto Day."

Much of what Dr Boesak said cannot be reported because of heavy press restrictions introduced under the state of emergency which

make it an offence to publish "subversive statements" — a broadly-defined category which Dr Boesak said in his sermon included any form of criticism of the Government.

No reference can be made to the activities of the security forces in and around Hazelwood, the coloured suburb where the service was held.

Several busloads bringing churchgoers from nearby coloured townships to attend the service never arrived. The

reasons for this cannot be reported.

Although television cameras filmed Rev Boesak's entire 20-minute sermon, capturing the black power salutes which punctuated the two-hour service, few outside the 500-strong congregation are likely to be allowed to read the Reverend's bitter attack on the security clampdown.

Lawyers have advised several of the news organisations present they may be breaking the law if they pub-

lish Rev Boesak's comments. The penalty can be up to 10 years in jail or a R20,000 (£3,300) fine.

For the hundreds of coloureds and the sprinkling of whites who attended yesterday's eccumenical service, the risk was perhaps more immediate. Uppermost in their minds was the outcome of a similar commemorative service the previous day at another suburban Cape Town church, news of which had reached them on the town-

ships grapevine—although it cannot legally be reported. The strain showed clearly on their faces as preachers from various Christian denominations, and from the Call of Islam, a local Moslem group, delivered what they called "testimonials" to the evils of apartheid.

But it was Rev Boesak's fire and brimstone address which really captured the congregation's imagination—and his nervous chuckles when he said: "Satan is alive,

and you can see him on TV trying to explain what the state of emergency means and why it is necessary. Satan is real and from now on he will be the only one making press statements explaining what is happening."

Such a comparison will no doubt upset a Government which has recently said it is ready to stand along with "our forces and our God." Whether it is also subversive will presumably be a matter for the Minister of Law and Order.

# Media discovers that adjectives can be subversive

Pretoria has tightened controls on the press. Tony Robinson reports

EARLY yesterday morning the following message chattered over the teletype of the South African Press Agency: "Please take note that the Commissioner of Police under regulation 7 (1) (C) of the emergency regulations has issued an order prohibiting the announcement, dissemination, distribution, taking or sending within or from the Republic of any comment on or news in connection with any conduct of a force or any member of a force regarding the maintenance of the safety of public or the public order or the termination of the state of emergency, except with the prior consent of himself or any person authorised thereto by him."

"Please also take note that the Commissioner of Police has issued an order in terms of regulation 7 (1) (D) of the emergency regulations prohibiting the presence of journalists for the purpose of reporting, in any black residential area or any other area in which unrest is occurring except with the prior consent of the divisional commissioner or any person authorised thereto."

It was signed "Bureau of Information," the department headed by Mr Louis Nel, the Deputy Minister of Information, which has now become the only source of official information about events in this coun-

try under the state of emergency.

A few hours before sending the orders the bureau teleaxed a "general note to all foreign correspondents" in which we were "earnestly requested to ensure that under no circumstances a statement which in terms of the emergency regulation is a subversive statement" is broadcast, transmitted or otherwise sent from South Africa.

Then, at the daily 11 am briefing by the bureau in Pretoria, Mr Nel singled out the recently-arrived Reuter bureau chief and objected to a Reuter report of Sunday which included the sen-

tence: "This brings to 19 the death toll since Pretoria clamped a Draconian state of emergency on the riot-torn country." The Short Oxford English dictionary defines Draconian as rigorous, harsh or cruel laws, explaining that the usage dates from the time of Dracon, an Athenian legislator of the seventh century BC.

Mr Nel commented: "It might be Mr Rogers' opinion that we have a Draconian state of emergency. It is, however, the opinion of the Government and millions of blacks and whites that a state of emergency is necessary to prevent what I personally regard as a

Draconian commitment to violence and revolution by radicals. I am of the opinion that it is highly unprofessional of Mr Rogers to present his personal opinion as fact. His reference to riot-torn country is also objectionable."

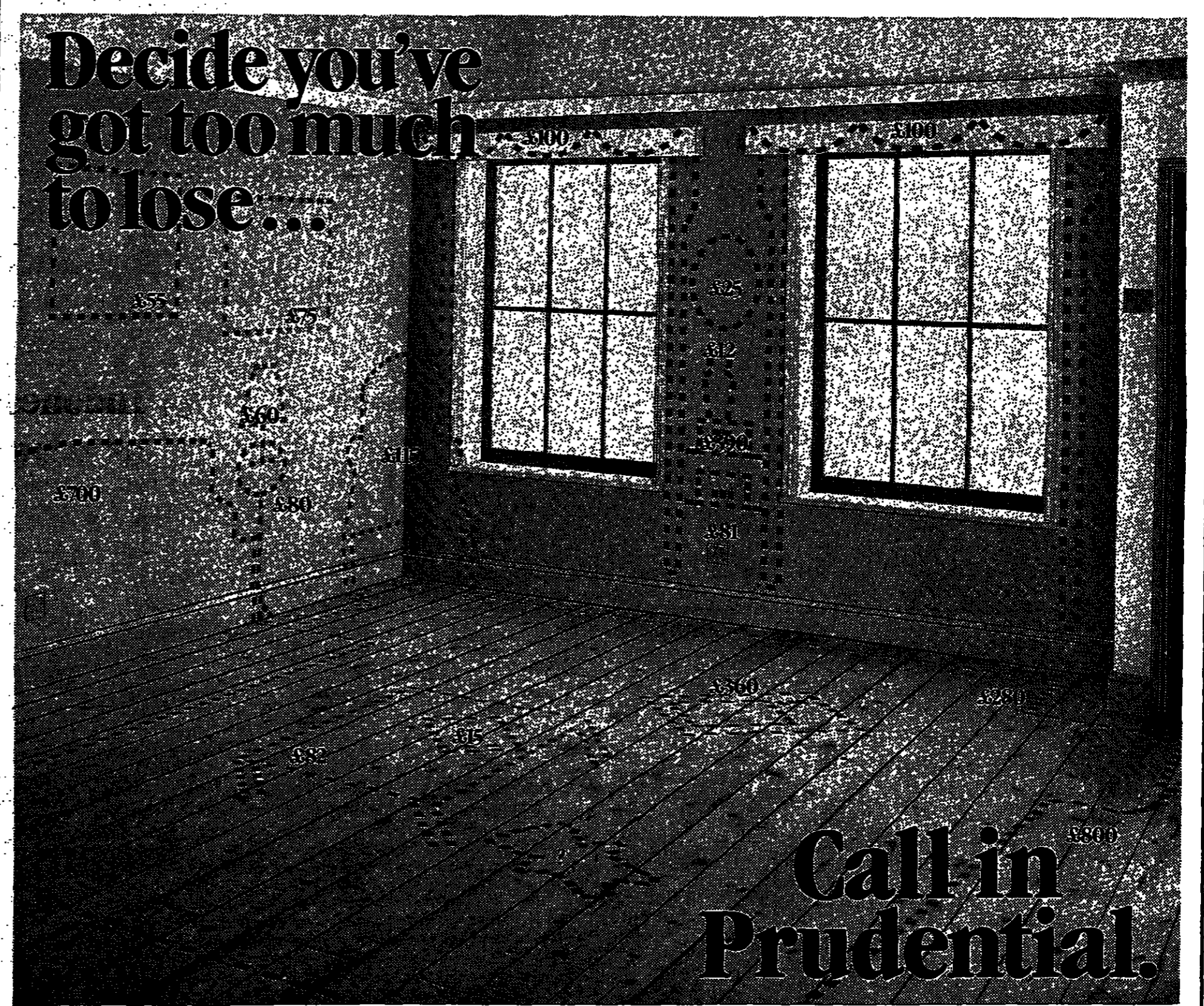
Under the present circumstances Mr Nel's opinion of what is permissible or not is what counts.

It is a situation about which Mr Ken Owen, editor of the Business Day newspaper, wrote in a centre-page feature article yesterday: "It takes South Africa across the line that separates authoritarianism from totalitarian societies. It imposes

control on thought and knowledge."

Meanwhile the Johannesburg afternoon paper, The Star, yesterday said on its front page that it had been refused permission to publish reports relating to the situation in the country from Cape Town, Elites River (a coloured township near Cape Town) and Kempton Park (a black township between Johannesburg and Pretoria).

At the end of the column, in bold type, it printed the following: "Because of today's even more rigorous clampdown on news reporting, readers should be aware that this edition of The Star has in effect been censored and does not reflect adequately the situation in South Africa."



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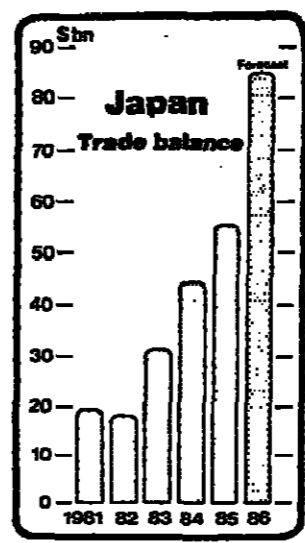
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WORLD TRADE NEWS

Walter Ellis on a plan to increase Japanese imports
Toshiba offer to Europeans meets limited response

Rising yen may add ironic twist to US deals

By Carla Rapoport in Tokyo



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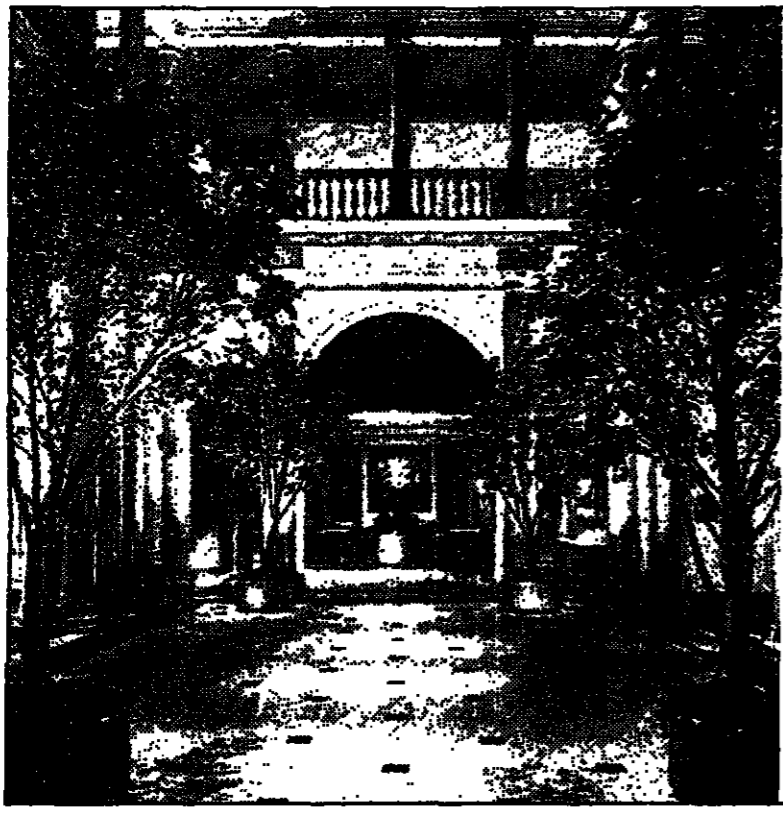
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Fibre optic link planned in Far East

By Our Tokyo Staff

FIVE international telecommunications companies are combining to lay a \$200m optical fibre cable between Japan, Hong Kong and South Korea...

Singapore to act on high-tech trade

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE has unilaterally introduced new import and export controls aimed at preventing the diversion of sensitive high-technology goods to Soviet-bloc countries...

Scandinavians to market Japan pipeline

By Fay Gjesten in Oslo

A NORWEGIAN and a Danish telecommunications company are to jointly market a Japanese-patented flexible underwater pipeline in Europe and West Africa...

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GKN unit in US link

BY NICK GARNETT

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Rising yen may add ironic twist to US deals

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# Yugoslavia

The new government of Branko Mikulic is searching almost wildly for a solution to problems of rising prices and may yet give freer rein to private enterprise

## Inflation tops agenda

By David Buchan

NEW governments generate new expectations. This is the case even in Yugoslavia, where governments only change every four years to let each of the country's eight republics and provinces get a turn at having their people at the federal helm, and to give respite to federal politicians exhausted by four years of consensus politicking.

So the advent of Mr Branko Mikulic who took over the premiership from Mrs Milka Planinc in mid-May, brings hopes and fears. A general synopsis would be that Mr Mikulic will use the organisational skills he showed in a successful winter Olympics two years ago in his native Bosnia to instil better order in the federal machine and legislation. Also, as a former member of the collective state presidency, he will have more of that body's questionable authority as backing for his government. And he will bring new ideas to fighting inflation—the country's foremost economic ill—but at the same time he will not entertain radical political reform, whether in national decision-making or in individual freedom of expression.

His inaugural speech to the parliament paraded bore out this view: he endorsed the need for economic reform, but not

political change. Whether the latter is in the wind will become evident only later this month when the League of Communists holds its four-yearly congress. This constrains him in his first 100 days of power, important to any leader even in a collective communist system.

The economy remains as for the whole of Mrs Planinc's four-year tenure, the Government's overwhelming preoccupation. Moves towards higher growth, harking nostalgically back to Yugoslavia's boom years of the 1970s, which were fuelled by carefree borrowing abroad, began in 1984, but they petered out under the double impact of last year's cold winter (affecting industry) and dry summer (hitting agriculture).

What growth there was last year was reflected in wages, rising in real terms for the first time in several years, and domestic consumption more than in industrial output and exports. This year started better in trade and output terms compared to the sorry spring of 1985, but by the time Mr Mikulic took office, exports and industrial production began to lose steam.

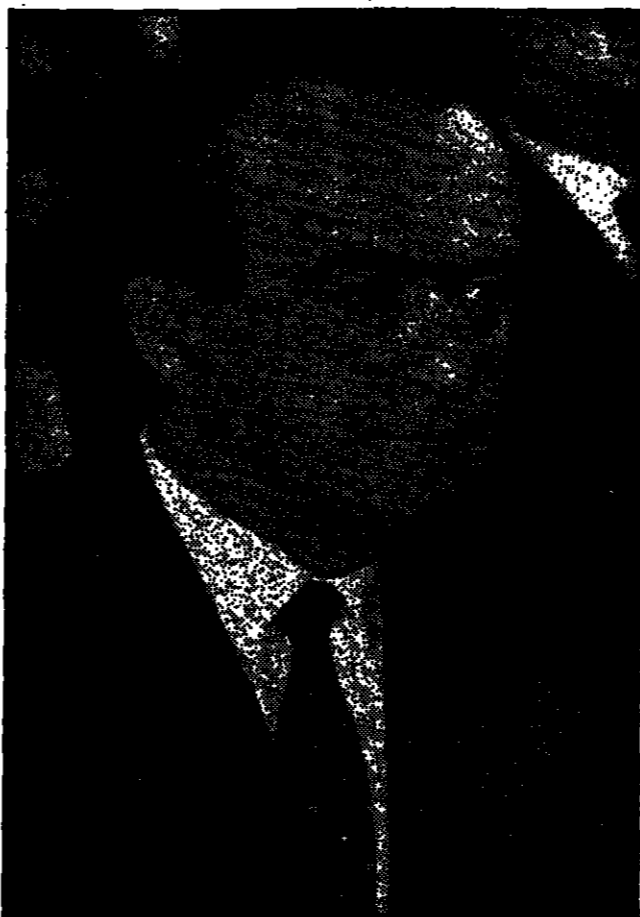
Companies again preferred the easier path of meeting higher domestic demand and prices rather than pick through

the tangle of new laws governing foreign exchange and import allocation.

Yugoslavia complained loudly about the temporary EEC ban on its food shipments after the Chernobyl disaster and its indirect damage to tourism. But this has been more than offset by the wholesome effect of other trends on external finances. Cheaper oil, the general decline in world interest rates and the fall of the dollar against other hard currencies are a welcome inauguration present to the Mikulic government. They have stemmed the growth in hard currency debt, which at end-1985 stood at US\$18.4bn.

The repayment schedule of that debt now looks clearer, with Western governments and banks having agreed in principle to reschedule debts to the end of 1988. Commercial banks led the way by rescheduling \$3.6bn in principle due in 1985-88, with the proviso that rescheduling in the final two years would depend on how the international Monetary Fund then judged Yugoslav economic performance.

The IMF agreed to start "enhanced monitoring" last month when, on the day the Mikulic government took over, its supervision of the economy



Branko Mikulic endorsed economic reform but not political change

under standby arrangements ended.

Agreement with western government creditors was stickier. They tried to get a stricter interpretation of "enhanced monitoring" but the IMF balked, thankful to be rid of formal supervision of an economy with a healthier external position which no longer warranted direct assistance. It wanted no "back-door" stand-by arrangement with conditions it would not have the direct leverage to enforce.

In the end, official creditors agreed to reschedule \$1.6bn debt principal maturities to end-1988, but fixed precise terms only until May 1987.

Clearly, official creditors do not have the long-term trust in Yugoslav economic management that the multi-year rescheduling might suggest. For the Mikulic government, the important thing is that it probably faces a smoother passage on external debt than its predecessor. This is just as well, because tackling domestic in-

flation promises to be tougher than ever.

It would probably not take too long for inflation, if it continues at the present rate of more than 80 per cent a year, to tear apart a fragile political and economic system like Yugoslavia's. The Yugoslavs could do to themselves, economically what they are perennially afraid outsiders will do to them militarily.

If that seems like hyperbole, consider what high inflation does to a country where the richest region (Slovenia) has six times the average income of the poorest (Kosovo). Not only are Slovenes with tiny, virtually full employment far better able to withstand existing inflation than Kosovars, where the unemployment rate is in excess of 30 per cent, but they can create new inflation to suit themselves.

Last year the steepest growth in prices was in Slovenia, where relatively efficient companies had enough of a market hold in certain sectors to dictate prices to the rest of the country. Thus the rich are the price-makers, the poor the price-takers.

Inflation encourages further distortions. With the constitutional power to set taxes, certain republics have been raising tax rates on goods they consume but do not produce—and vice versa—to protect local employment and maintain public revenue in an inflationary environment. Even if inflation fell sharply, it might take years to iron out the distortions.

Not surprisingly, inflation tops the new government's agenda: it is looking around, almost wildly, for cures. Mr Mikulic has ruled out the "quick fixes" tried in the first half of the 1980s and opposed by the IMF. A complete freeze of prices and personal incomes, or their simple indexation, are not the way out, he says. But he adds: "We saw that the model of relying on a real exchange rate, real interest rates and free price formation—instituted upon [by the IMF] during recent years—cannot alone help."

He is ready to let market forces reign where proper competition exists; indeed he would like to roll back price controls from the 58 per cent of producer prices currently covered to about 40 per cent. But where monopolies push up prices, "all forms of social price control shall be applied," he warns.

Others in his government, notably Mr Svetomir Rikanovic, the new finance minister, and Mr Oskar Kovacs, a Belgrade economist turned government minister, are pondering other



ideas. One far advanced proposal is to tackle the sacred "self-management" cow of worker sovereignty, with a wages law making it harder for workers to vote themselves pay rises without regard to profit and productivity.

Another idea is an excess profits tax to deter price-hiking monopolists. The problem, says Mr Rikanovic, is to determine where competition does or does not exist.

The most radical idea doing the governmental rounds in Belgrade is to achieve the concept of real interest rates (matching inflation) by charging only 1 to 2 per cent on a loan, but to revalue the principal of loans each year by the rate of inflation in that year. The aim is to spread the pain of repayment throughout the life of a loan, and so make the bitter pill of real interest rates more palatable.

But the potential side-effects—in the short term increasing debtor liquidity at creditors' expense and in the longer term creating awesome nominal sums to be repaid—will probably doom the idea. Claims that such "revaluation" was tried in Germany in the 1930s do not build confidence in it.

Underlying this fraught wrangle over what to do about inflation, are those "constants" of the Yugoslav political debate: how to forge a single market, how to break down local protectionism, how can 22 nationalities in eight political regions reach decisions better, and must it always be by consensus or could minorities accept majority decisions? Only the workings of the 15-country EEC provides a parallel to this debate.

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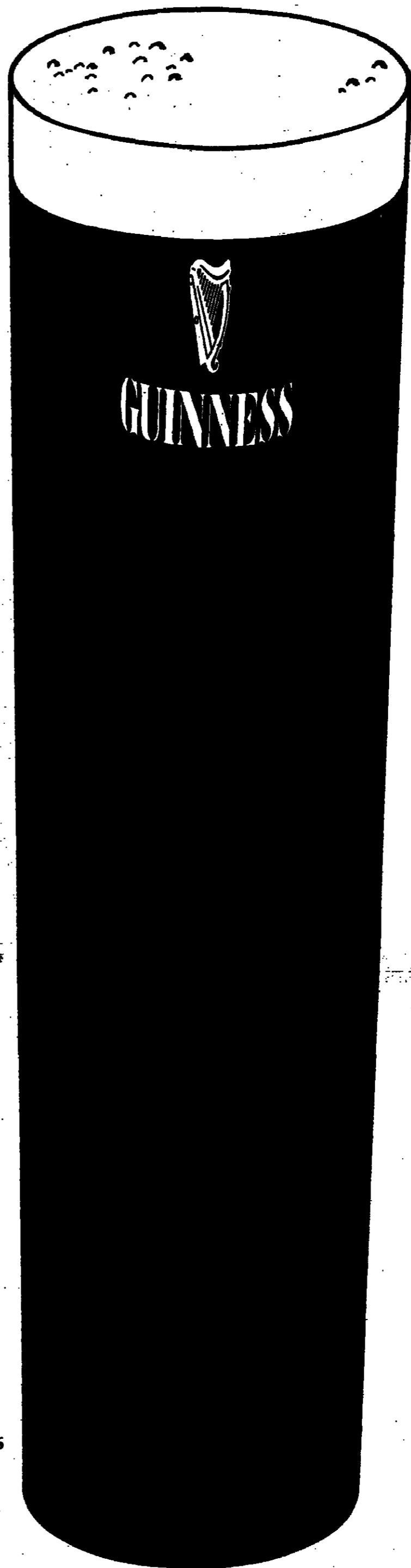




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NOTICE OF MODIFICATIONS TO DEBTORS' THIRD AMENDED JOINT PLAN OF REORGANIZATION AND OF LAST DATE FOR FILING OBJECTIONS THERETO

TO ALL CREDITORS, EQUITY SECURITY HOLDERS AND OTHER PARTIES IN INTEREST:

NOTICE IS HEREBY GIVEN AS FOLLOWS:

1. On June 10, 1986, Continental Airlines Corporation, ("CAC"), Continental Air Lines, Inc., Texas International Airlines, Inc., TXIA Holdings Corporation ("I Holdings"), TXIA Finance (Europe) B.V., Texas International Airlines Finance N.V. ("IFINANCE N.V."), collectively, the "Debtors" or "Continental", filed with the United States Bankruptcy Court for the Southern District of Texas, Houston Division (the "Bankruptcy Court"), certain modifications to the "Third Amended Joint Plan of Reorganization," dated February 12, 1986 (the "Plan").

Copies of the Modifications and additional copies of the Plan may be obtained by contacting Continental at the following telephone numbers during regular business hours: (800) 527-5119 (Outside Houston and in United States) (713) 630-1111 (in Houston and Outside United States)

2. Objections, if any, to any of the Modifications (except those relating to modification of the treatment of the Finance N.V.'s Debts), filed on May 23, 1986, as to which the time for objections has expired shall be limited to the Modifications, shall be in writing, and filed with the Bankruptcy Court at the address listed below and served on the following persons on or before June 20, 1986:

- Clerk of the Court United States Bankruptcy Court United States Courthouse Seventh Floor 515 Rusk Avenue Houston, Texas 77002
Honorable T. Glover Roberts United States Bankruptcy Judge 110 East Washington Loop Biloxi, Mississippi 39530
Continental Airlines Corporation 2929 Allen Parkway Houston, Texas 77017 Attn: Barry P. Simon, Esq.
Weil, Gotshal & Manges Attorneys for the Debtors 707 Fifth Avenue New York, New York 10153
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Dotson, Babcock & Seefeld Attorneys for the Unsecured Creditors' Committee 2201 Intersect Plaza Houston, Texas 77027 Attn: William M. Schultz, Esq.
Bishop, Liberman & Cook Attorneys for the Public Debt Committee 1155 Avenue of the Americas New York, New York 10036 Attn: David Strunwasser, Esq.

3. A hearing to consider confirmation of the Plan, as modified, shall be held before the Honorable T. Glover Roberts, United States Bankruptcy Judge, on June 30, 1986 at 9:30 a.m. in Courtroom 1 of the United States Courthouse, 7th floor, 515 Rusk Avenue, Houston, Texas 77002.

Dated: Houston, Texas June 12, 1986

BY ORDER OF THE COURT Hon. T. Glover Roberts

WEIL, GOTSHAL & MANGES Attorneys for Debtors 707 Fifth Avenue New York, New York 10153

UK NEWS

Government to consider curbing illicit copying

BY RAYMOND SNOODY

THE GOVERNMENT appears to be moving towards taking action to protect Britain's copyright industries, such as publishing, records and computer software, from international piracy and counterfeiting. The Department of Trade and Industry (DTI) has decided to call a high-level ministerial meeting, probably next month, to review possible options to prevent losses in world sales estimated at £1bn a year.

Representatives of the main copyright bodies will be invited to the meeting, which will probably be jointly chaired by Mr Geoffrey Patte, DTI minister responsible for information technology, and Mr Alan Clark, the Trade Minister.

For some time, government ministers have been emphasising on trips to Singapore and elsewhere how seriously they regard the problems of piracy and counterfeiting. The Government is now thinking of taking action, as the US is doing, through Gatt, the General Agreement on Tariffs and Trade.

Another option being considered is to pursue the issue through the EEC and a generalised system of preferences for those nations which respect copyright on British products.

In February, the UK Anti-Piracy Group, which brings together representatives of Britain's copyright industries, submitted a report to the Government calling for a review of trade and aid arrangements with nations where pirates were active to the detriment of UK industry.

The report estimated that UK publishers lost £150m in sales last year in only eight countries. The main offenders, apart from Singapore, are believed to be South Korea, Indonesia, Malaysia and Pakistan.

One book published last year by Longmans - A Comprehensive Grammar of the English Language - had been copied in Korea by December. Illicit versions of British medical textbooks are freely available throughout South-east Asia.

The decision to conduct a serious review of future policy options was taken at a meeting last week chaired by Mr Patte but also attended by Mr Clark and representatives from the Foreign and Commonwealth Office.

Publishers, teabag makers protest at Canadian levies

BY BERNARD SIMON IN TORONTO

BRITISH BOOK publishers and teabag manufacturers are concerned that a trade dispute between Ottawa and Washington will seriously dent valuable markets for their products in Canada.

The British Publishers Association sent a telegram to Mr Michael Wilson, Canadian Finance Minister, last week protesting against the imminent imposition of a 10 per cent duty on book imports, and threatening retaliation by the EEC against Canadian books and copyright protection.

Teabags, the British tea processor, has also protested against a six cents per lb tariff on teabags due to take effect on January 1.

The duties on books and teabags were announced earlier this month as part of Canada's retaliation against an earlier US decision to impose a 35 per cent tariff on cedar shakes and shingles, which are used in house construction. The duties apply to imports from all countries to avoid contravening Gatt's most-favoured-nation rule. Canada accounts for almost all US shake exports but the US is and shingle imports from Ottawa by no means the only supplier of products which Ottawa has chosen for its retaliation.

Britain is by far Canada's biggest supplier of teabags, with 1985 sales of £532.3m (£23.4m). Although the US accounts for 80 per cent of Canadian book imports, the British share is estimated at £330-40m a year. Canada is the UK's third largest foreign book market, and has not levied duties on British book imports since 1906.

Canadian officials say that their choice was limited by the need to confine the list to items where tariffs are not bound by Gatt rules.

Morgan Grenfell plans Euromarket borrowing

BY OUR FINANCIAL STAFF

MORGAN GRENFELL, the London merchant bank, is planning a \$200m Euromarket borrowing soon after its imminent flotation on the London Stock Exchange. Mr Christopher Reeves, the chairman, has said.

The two events could double the bank's capital from some £300m to around £600m. Although the nature and timing of the Euromarket loan have yet to be decided, it could well be a dollar-denominated floating rate note issue, on similar lines to the recent \$200m 20-year borrowing by Mercury International Group, Morgan's big London merchant banking rival.

The forthcoming stock market flotation - the prospectus is due to be published within a few days - is expected to raise about £150m in addition to the capital base. This expansion of the equity will give the group the scope to gear up further through borrowings to increase its resources sufficiently to join the list of major world investment banks.

Mr Reeves said the choice was clear for Morgan Grenfell. "You need to be a certain size, or you are boutique. We have said we do not want to be a boutique."

Labour pledge on job creation

BY DAVID THOMAS, LABOUR STAFF

JOBS CREATED by the Labour Party's commitment to increase public spending should be filled on by people taken from the unemployment register, Mr Roy Hattersley, Labour's deputy leader, said yesterday.

This new commitment was given to the conference of the construction union, Uclat, which is concerned by the recent growth in self-employment and casual labour in the building industry.

Mr Hattersley said that a Labour government would give public authorities special grants to create jobs, but subject to the condition that "the work must be done by men and women taken from the unemployment register - not cowboys from the black economy, not lumped under another name, not labour-only sub-contracting dressed up to look like respectable employment practices."

He shared Uclat's aim of ending casual labour in the building industry. He also urged Uclat to encourage its branches and members to put pressure on local councils, hospital authorities and nationalised industries to begin preparing for extra spending in the expectation of a Labour government. He said: "As far as the immediate programme is concerned, those authorities which are not ready may well lose out."

Mr Hattersley claimed that there was now a determination in the Labour Party to win the next general election greater than at any time since he had become a party member. But he said that winning the election would not be easy.

"Battles have yet to be fought and won." He gave three conditions which Labour had to fulfil if it was to win the next election:

1. Labour should speak on issues of immediate concern to the general population - such as the need for more jobs, hospitals and schools.

2. "We must define our ideological boundaries and we must defend those boundaries against assault and infiltration," he said in a clear reference to the disciplinary action being taken by the party against supporters of Militant Tendency, the far-left faction.

3. Labour had to produce an election manifesto which contained practical policies. It should not attempt too much in its first two years of office.

SATELLITE DATA REVEALS SECRET PROFIT-MAKING CENTRE

MAKING MILLIONS

A recent analysis of satellite data has revealed a secret profit-making centre in the tranquil surroundings of the English countryside only 70 miles north of London. Further investigations have discovered a series of mysterious operations in which businessmen have been making millions.

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FAMOUS NAMES

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Weetabix, Avon and Barclaycard have been quietly getting on with being successful in this idyllic rural setting, known locally as Northamptonshire.

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FUGIT First Union General Investment Trust Limited. INTERIM REPORT for the six months ending 30 June 1986. Table with columns: Six months ending 30 June 1986 (Estimated), Six months ended 30 June 1985 (Restated), Year ended 31 December 1985 (Actual). Rows include Net income after taxation, Weighted number of shares on which earnings per share are based, Earnings per share, Dividends per share, and Net asset value per share.

CORPORATE FINANCE. The Financial Times proposes to publish a survey on the above subject on Thursday 3rd July 1986. For details of advertising rates, please contact: NIGEL PULLMAN, BRACKEN HOUSE, 10 CANNON STREET, LONDON EC4P 4BY. TEL: 01-248 8000, EXTN 4063. Publication date is subject to change at the discretion of the Editor.

Handwritten signature or mark at the bottom of the page.



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## UK NEWS

# Grumman given extended deadline on Nimrod bid

BY DAVID BUCHAN

THE LONG-RUNNING saga of how the Royal Air Force is eventually to get a modern airborne early warning system has taken a new twist with the Ministry of Defence (MoD) decision to give Grumman of the US a further three weeks' grace to prepare what will be a fifth competitive bid to complete the troubled project.

Final bids to provide the RAF with an airborne early warning (AEW) system were originally due yesterday, under terms agreed this spring by the MoD with the present contractor, GEC Avionics, which has been struggling to fit its radar into Nimrod aircraft to the RAF's satisfaction.

Impatient with the Nimrod programme which is three years late and has cost £1bn so far, the MoD gave GEC an extra six months until early September, to prove to RAF satisfaction that it could develop an AEW system. At the same time it solicited rival bids from US suppliers - Boeing, Lockheed and Grum-

man. The first two of these three suppliers have offered only complete AEW aircraft systems, totally replacing the Nimrod and, therefore, considerably more expensive.

The third, Grumman, has offered its E-2C Hawkeye aircraft, but also as a cheaper option the fitting of its Hawkeye radar into the Nimrod airframe.

A spokesman for Grumman in New York said yesterday that the MoD had last week asked his company to come up with a firm fixed-price bid for integrating the Hawkeye radar into the Nimrod. As a formality all bidders had been given until July 7 to make their final tenders.

The latest Grumman proposal set up a tug-of-war for the loyalties of British Aerospace, BAe, which has been joint prime contractor with GEC on the Nimrod programme. Grumman wants BAe to act as prime contractor for the fitting of Grumman radar, computer software and display units which it would supply, as subcontractor, for

what it roughly estimates as less than \$400m, or about half the cost of 11 complete Hawkeye aircraft. The MoD also seems keen that whatever AEW system is built should be by a sole prime contractor, not with split responsibility as in the past.

BAe said yesterday that the company was in no position to launch a joint bid while it was still working with GEC. BAe had completed almost all its work on the Nimrod AEW, and been paid for it. If Grumman were to win the current bidding, then BAe could join in with the US company. But this would occur only if GEC were definitively displaced on the AEW project.

GEC had made known its displeasure at the three-week postponement of the bidding deadline, and clearly does not want BAe offering its services to a US competitor. Grumman, by contrast, believes it could trump its US rivals by virtue of price and of having a UK company such as BAe act as prime contractor.

# Payment by credit card ruled as being 'not conditional'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

HOLDERS of credit or charge cards cannot be called upon personally to pay the suppliers of goods or services obtained on their cards if the card-issuing company goes out of business before it has paid the supplier, a High Court judge has ruled.

In the first case concerning what he described as the complex legal relationships arising in an everyday transaction of a seemingly simple appearance, Mr Justice Millett held that payment by credit or charge card was not, like payment by cheque, a conditional payment only.

He said he reached his conclusion partly because a supplier who was not content to accept the security of the card-issuing company alone, but wanted additional customer recourse, could require payment by cheque accompanied by a bank card.

The judge added that there was a general public understanding that when a customer signed the vouch-

er he had discharged his obligations to the supplier, and that he paid for the goods or services he had obtained when he paid the card-issuing company.

To rule otherwise, the judge said, would mean that if a cardholder had already paid the card company, he could face having to pay twice for the same goods or services. The supplier had to look for payment to the card company, of which it would be an unsecured creditor.

The issue arose in a case concerning Charge Card Services, a company promoted by the Motor Agents Association and the Scottish Motor Trades Association, which went into creditors' voluntary liquidation in February last year with a deficiency of about £1.9m.

About 4,686 garages and 33,500 cardholders were members of a scheme under which customers paid for petrol and oil with the company's Fuel Card.

Garages in the scheme had argued in court that, if a sales vouch-

er was not honoured by the card company, they could claim payment from the customer, whose liability to pay was not discharged until the goods or services had been paid for.

The judge said that the essence of the transaction between the garage and the customer was that they had each, for their mutual convenience, previously agreed to open an account with Charge Card Services.

They had agreed that any account between them might be settled by crediting the garage's account with the customer's account with the card company.

That process did not depend on the card company's solvency as the customer must, at the latest, be discharged from liability when the garage's account with the company was credited on receipt of its voucher, not when the garage was paid.

That, the judge said, indicates that payment by card was an absolute and not a conditional payment.

## STERLING COMMERCIAL PAPER

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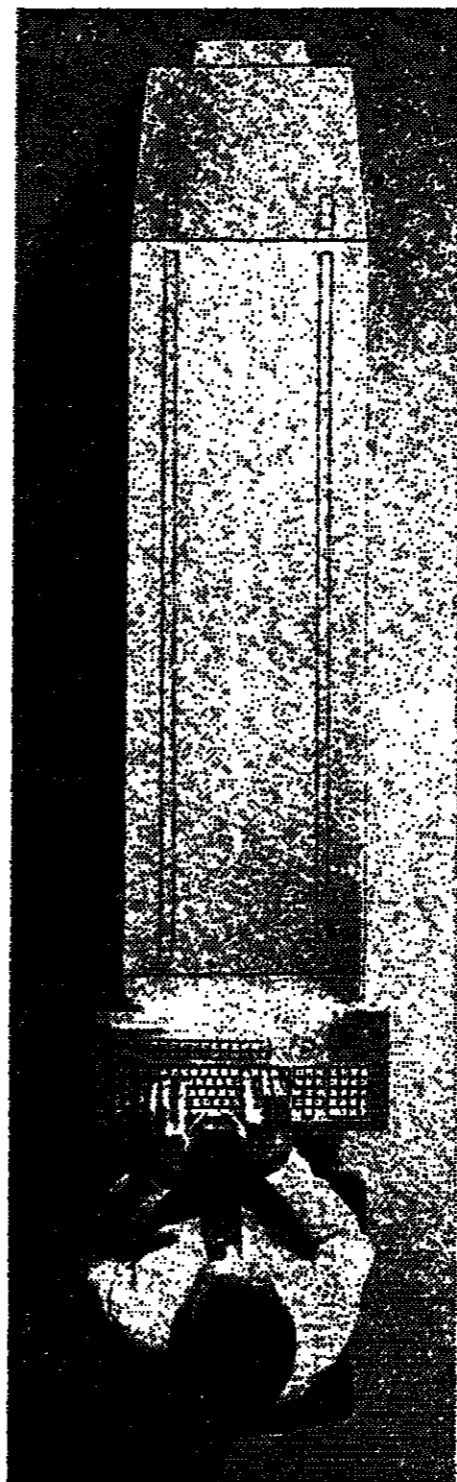
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TECHNOLOGY

Singapore puts an innovative touch into its computers

BY STEPHANIE YANCHINSKI IN SINGAPORE

SINGAPORE'S rapid move away from mere computer assembly towards a role of computer innovation is becoming increasingly evident.

Two new products, a "smart" keyboard from Hewlett Packard (HP) in Singapore and an automatic keyboard testing unit from Apple Computer, show just how far the country has already travelled down this road.

At the same time more companies, such as the US telecommunications giant AT & T, have announced plans to locate their centres of advanced research in the island republic.

Singaporean engineers at Hewlett Packard's manufacturing facility designed their new generation of smart keyboards entirely from scratch, in record time, using the latest in CAD/CAM (computer aided design/computer aided manufacturing) technology and tools. Meanwhile, Apple Computer's automatic method for testing keyboards, one of the first in this field, operates twice as fast as human beings and is set to reduce labour costs in this area of the computer industry.

Both companies are putting together teams of engineers, born in the region, but recruited from all over the world. Managers believe they are especially well equipped to compete with companies located in the Southeast Asian region.

In designing their new keyboards, Hewlett Packard engineers made fundamental changes both in the electronic circuitry for keyboard control, and in the design and assembly of a keyboard's shell and keys. Altogether, they reduced the number of components from over 1,000 to just 300, resulting in substantial savings in assembly time, overheads and costs, and improved reliability.

Long considered mundane and "low tech," keyboards now rate as vitally important to consumer acceptance of computers and more attention is being put into their design and manufacture.

HP product engineers in Singapore applied a relatively unknown technique called "outsert moulding" to re-

fashioning the keyboard. Normally, the 107 plastic "housings," which support the lettered key-caps, are moulded individually. Human hands or sophisticated robots then load each key into its own particular hole in the keyboard's aluminium base.

This is painstaking work, requiring great accuracy, as the slightest misalignment means the key will stick or not send a signal.

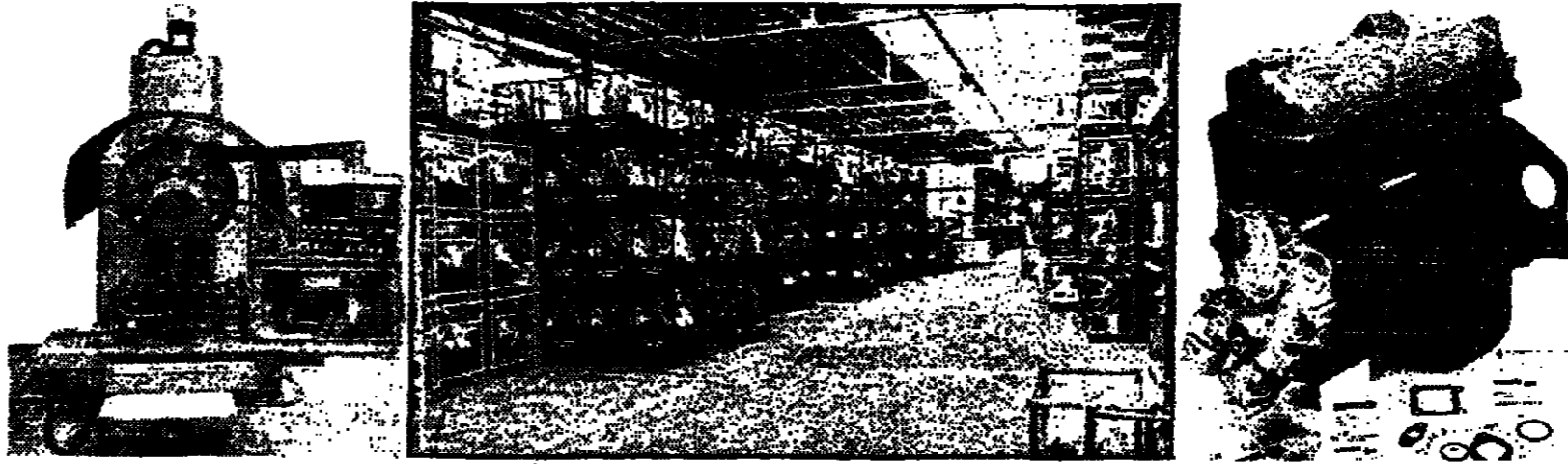
In the outsert moulding process, a special tool directly moulds the plastic housings on to the metal plate, reducing 107 individual parts to one. HP's engineers have further reduced the number of keyboard components by manufacturing mats of springs, which slide inside the housing, giving the keys their bounciness and the "feel" so important to users.

This was not the only achievement of the Singaporean engineers. One of their teams, training at HP's facility in Corvallis Oregon in the US, designed a VLSI (very large scale integration) chip with 6,000 transistors on a wafer 3 cm in size to go inside the new keyboard. This sharply reduced the number of integrated circuits from 11 to 3, while vastly increasing the complexity of the chip.

For instance, it now carries analogue as well as digital information so that the keyboard communicates more fully than ever before with the computer terminal.

Other international corporations find Singapore a fertile place for innovation. SGS, the Italian conglomerate, opened a silicon wafer fabrication facility and design centre in October, 1984, which is soon to yield its first Singaporean products.

Apple Computer used local talent to develop its automatic keyboard testing unit, at the heart of which is a computer which moves a metal plunger from key to key, constantly checking whether it hits the right one. The automatic testers have been sent to Apple factories around the world. They cost around US\$5,000 each, work twice as fast as their human counterparts and eliminate at least two people on a production line.



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FAR LEFT: One of VEGE's three computer numerical controlled robots. CENTRE: Storage facility at the Spijkennisse plant. LEFT: Finished product, an Opel/Cavalier engine as supplied to the purchaser, complete with warranty, fitting instructions, service and European agencies literature.

Dutch automation fires on all cylinders

GREASY, filthy car engines litter the floor around the rear entrance to VEGE Motoren. But when they are shipped out, these used engines are almost like new, except for the price.

VEGE has transformed itself from a dull and dirty business doing engine rebuilding as a jobbing work into an advanced technology company that re-manufactures engines to the highest standards and on a mass scale. Nestled among the oil refineries just south of Rotterdam, the Dutch company is Europe's largest independent rebuilder of car engines with sales of Fl 74m (\$189m) last year. Nearly all of the 54,000 engines rebuilt annually are exported, 10 per cent of them to the UK. They are sold through a network of agents which distribute to garages, engine part-shops and individual motorists.

Japanese robots, electromagnetic crack detection and automatic cleaning processes enable VEGE to match the quality of rebuilt engines from major car manufacturers with unrivalled efficiency. The shiny, metallic engines rolling off the assembly line carry a one-year or 12,000-mile guarantee.

"No one can steal the automation from us because most of it has been developed in-house," explains Mr Wim Versteeg, sales department managing director and a son of a co-founder.

Through trial and error VEGE has gradually automated about one-quarter of its production, welding together 50 years of experience in the rebuilding business with new and innovative technology. VEGE was founded in 1936 by Mr Wim Versteeg, the elder, and a partner named van Genderen, whose initials together formed

the name of the small garage-workshop company in Spijkennisse. Mr van Genderen soon dropped out and the company has remained tightly controlled by the Versteeg family, although some thought has been given to going public in a few years.

The jobbing reconstructor prospered after the Second World War when transport was at a premium in the Netherlands and vehicles were scarce. By the 1960s Mr Versteeg decided to move from piecemeal work to mass production, involving the first real investment in advanced equipment. A major turning point for VEGE, mass production eventually pitted the Dutch concern against a dozen major European rebuilders and automakers instead of 70 tiny Dutch shops with one or two mechanics.

The decision to produce en masse was well timed as VEGE was able to partially offset the market slump in the early 1970s, when the first oil crisis curtailed driving, with higher production and more exports. The greater penetration of the European market, however, heightened competition with the big independent rebuilders and car manufacturers.

Responding to this stiffer competition, Mr Versteeg and two of his sons decided in the mid-1970s to maintain quality at least on a par with the brand-name rebuilders and to increase efficiency even more. A two-pronged strategy was chosen: production in low-cost countries and automation. A production plant was set up in 1977 in Kala Kebira, Tunisia, and another overseas facility is under consideration, perhaps in Mexico.

The first automation began a decade ago but most of it has occurred in the past five years

at a cost of around Fl 10m. About 25 per cent of the re-manufacturing is automated now and VEGE hopes to raise that to 50 per cent in the next 10 years. The company has developed 70 per cent of the equipment itself, based on its long experience, and acquired the rest outside, with the help of consultants, for example.

"We're so specialised we can't just walk out and buy it off the

labour intensive and one of the most crucial of the rebuilding processes. Even the tiniest bit of dirt on engine parts can hamper the very precise machining later on.

After this first move, other steps along the assembly line were automated. Carbon deposits that cling stubbornly to the cylinder head, despite the washing machine's three solvents, are blasted off with crushed walnut

were subject to human error. Japanese robots from Fanuc have been married to West German sensors, a merger that the Japanese said couldn't be done," Mr Wim Versteeg says with gleeful pride. The sensors, reamers, grinders and borers all radiate from a central wheel not unlike a windmill.

The computer-controlled robots use their sensor arm to find the exact centre of a valve guide and then memorise the dimensions for the next cylinder head of that type. Another arm bores the valve guide to the right size within one-hundredth of a millimetre and another arm will cut the valve seat to the precise size.

Three of the Fl 250,000-Fl 300,000 robots have been installed in the past three years, increasing quality control, speed and manning flexibility. Workers assigned to the robots can be changed more easily because less specialised skills are required than with manual measuring, grinding and boring.

VEGE hopes in the not-too-distant future to develop a robot that can weld cylinder heads to remove cracks, an especially difficult task for a machine because of the infinitely changing location of fissures. "We're researching how to solve that," Mr Wim Versteeg says.

Automation has indeed yielded benefits, the Versteeg brothers agree. Productivity has spurred. During the last five years the number of employees has risen by 50 per cent, while sales have doubled. Five years ago each employee accounted for about Fl 100,000 of sales whereas today that figure has increased to Fl 140,000-150,000. Profits have doubled during the last 36 months.

Revival of the Fittest



Laura Raun, in Amsterdam, looks at how a marriage of traditional expertise and new technology has transformed VEGE Motoren, of the Netherlands, from a small garage workshop into the largest independent re-manufacturer of car engines in Europe

shells, which can then be burnt away.

Valve seats are then semi-automatically bored out. The cylinder heads are checked for hairline cracks invisible to the naked eye through an electromagnetic process in which ultraviolet light spots magnetised particles drawn to the fissures.

The most dramatic step by far has been the introduction of robots for valve guide reaming and valve seat cutting, high precision steps that previously

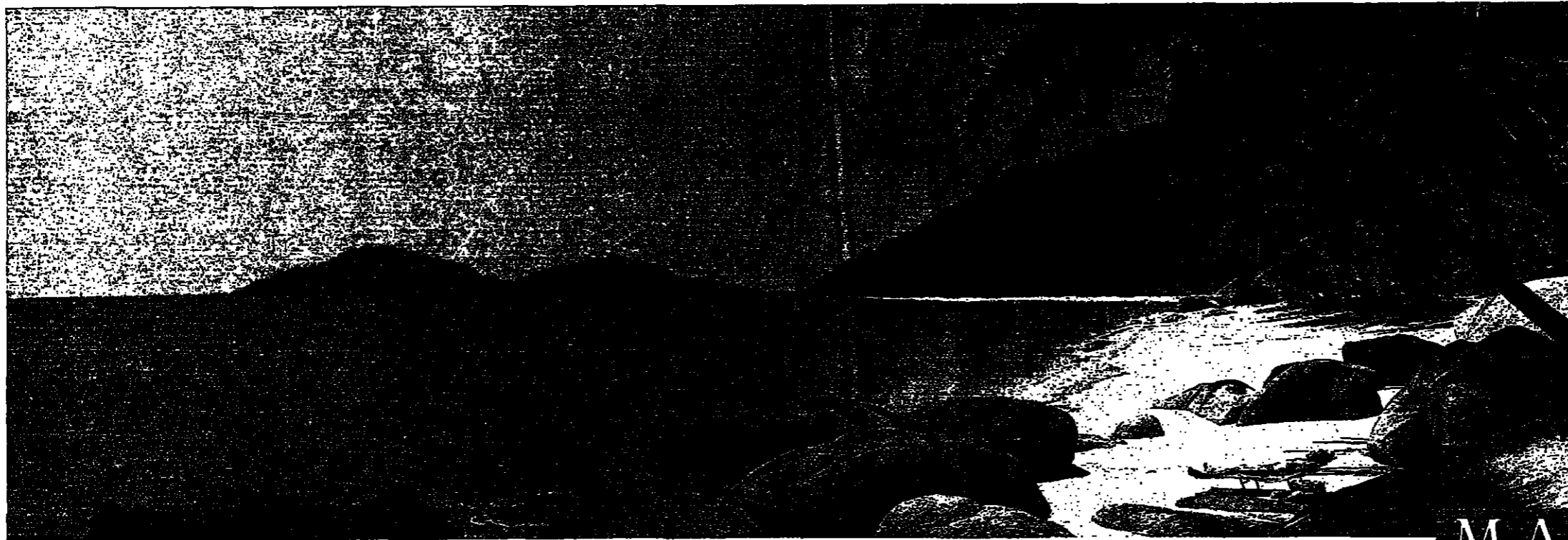
Production costs have climbed over the past couple of years because of the automation investments, Mr Fred Versteeg explains, but at a slower pace than in the rest of the industry. A problem still to be solved, he continues, is too-high inventories. "We've tried the Japanese just-in-time method but we're still working on the problem."

Quality control has improved sharply as machines have ensured a consistency that human hands could not. Maintaining high quality has become increasingly important as VEGE has offered an increasing number of engine types, now between 50 and 60. Consistent quality has fuelled sales growth, which has led to a bigger market share, the Versteeg brothers add.

Retooling times have shrunk and operating time has lengthened. The factory operates 42 1/2 hours a week even though the employees' working week has fallen to 36 hours.

Throughput time for an individual engine, however, has lengthened to 14 days, from seven or 10 days five years ago, because of the greater variety of engine models and brands. VEGE's aim is to cut this time back to one week.

Finally, jobs themselves are made more interesting because machines do the duller, more repetitive tasks. An employee in his 20s, casually clad in jeans and t-shirt and sporting an earring, demonstrates how tedious the manual walnut-blasting was in the past. "It's much better now," he states. On May 28 this series looked at Swatch, the Swiss watch maker, and on June 3 Hoover, British domestic appliance manufacturer.



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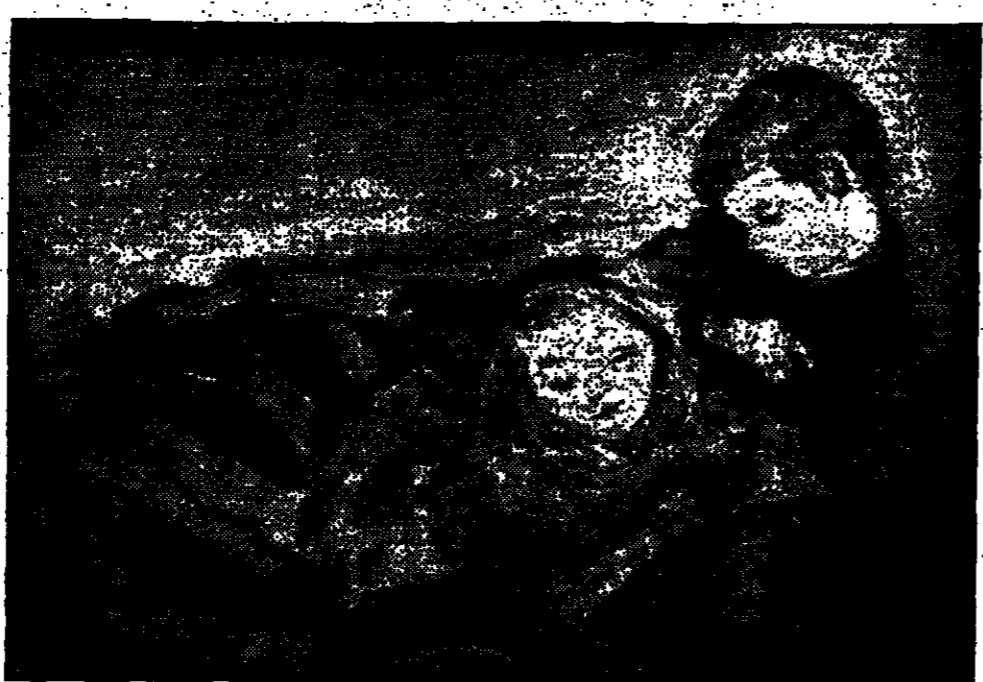
Kokoschka at the Tate/William Packer

Restless expressionist in retrospect

Oskar Kokoschka died in the February of 1980 in hospital in Montreux...

The British have a way of coming to their senses too late and for the wrong reasons...

The present show, chosen by Richard Calvo, an Assistant Keeper in the Modern Collection...



Children Playing (1909), from the Oskar Kokoschka retrospective at the Tate Gallery

very different, for now the picture is necessarily complete. Time in any case has much moved on and with it our view of the work...

1914 could hardly be sustained and his long life's work is uneven and marked by slow decline. Effort is redoubled, scale amplified...

For Kokoschka was from the first a very great draughtsman, in which aspect of his work he was to remain rather more consistent...

Klimt's pupil and Schiele's peer. The first rooms of all, which are given to his early work in Vienna and Berlin...

Fitted in a lower key, as these early paintings are, the articulation of form more total than chromatic, the results are always the more imaginatively potent...

Fame, notoriety, obscurity and established celebrity would follow in their train, to fit out a life more than rich enough in incident to occupy the biographers...

Les Troyens/Portsmouth

Max Loppert

For the finale of its 1986 schedule the Portsmouth Festival on Sunday mounted a tremendous undertaking—a concert performance complete in every detail...

The case for The Trojans was first argued by British concert performances, so Sunday's was in an honourable tradition. But that case is now gloriously won...

Even in these circumstances the work affords many purely physical exhilarations to stir an audience...

the pain threshold (this hall no doubt answering for some of the edginess), the sublime lyricism of the garden sequence never fully let to breathe...

Eiddwen HARRY was a soprano Dido classical, exquisitely cool on the surface and deeply fired beneath, alert to verbal nuance...

Yet reports on the occasion can hardly end there; for no complete Trojans ever can be just another concert performance...

NCOS Orchestra/Goldsmith's College

Paul Driver

Goldsmith's College is perpetuating in a series of five discontinued BBC Concerts its own series of presentations "designed to be of interest to a university audience..."

The programme performed by the symphony orchestra of the National Centre for Orchestral Studies on Friday fulfilled this purpose, assuming that it is that Holst's late masterpiece, Egdon Heath, which is neglected...

like bleakness of a vision embodied in a score of Tchaikovsky-like economy and richness of effect.

The setting, made in a week last October (and dedicated to the late Brigitte Schiffer), is I take it, of the composer's own words a close relative of his Song by Mozart...

well as the familiar interweavings of austere melody, jabs of iridescent cluster-harmony, woodwind tinklings, and densely packed rhythmic blocks...

Czech national heritage enshrined in green marble

For anyone who likes Czech music the Narodni Divadlo is more than an opera house; it is a shrine. Built just over a century ago not with state funds but by popular subscription...

For its centennial, three years ago, the Narodni Divadlo was completely — but tactfully and lovingly — restored...

Narodni Divadlo involved also some brainier construction work than the creation of a piazza to the theatre's right...

Originally, the Nova Scena building was to have been a multi-purpose conference centre, but then it was decided to make a theatre, when the skeletal structure was already in place...

different meaning. While I was in the city, Faust, Carmen and Traviata were being performed, but the two houses between them were giving almost the entire Smetana canon...

The new production of Janacek's Katya Kabanova at the Smetana Theatre is designed by Jovanka Vokobratovic and the staging is signed by Karel Jernek...

rest of the cast was good, especially the veteran bass Dalibor Jedlicka, who sang Dikoi, the devil, the distinguished, somewhat lighter bass, Jaroslav Horacek...

The older Horacek and the veteran Jedlicka were the outstanding members of the Brandenburgers' cast, though the young and promising Drahomira shone in the small role of Drobkova Decana...

Platform performances/National Theatre

Michael Coveney

The National's Platform performances are given in the early evening in all three auditoria and have proved, over the past 10 years, a popular sideshow. Commuters can miss the rush-hour, theatregoers make an even fuller evening of it...

Both were well worth seeing, both biographical illustrative exercises with little pretence to dramatic flair, but scenically reliant on that essential standard of all readings, poetry songs and Platform performances, the bentwood chair...

Threepenny Opera, restores faith in the NT's qualifications for doing Brecht at all. It also offers a judicious selection of poems and songs covering Brecht's arrival in the asphalt cities, the years of Hitler's rise...

Elster was a more cunning composer than Weill. His songs, as Mr. Muldowney demonstrates, are often just as melodically insidious and rhythmically interesting...

Miss Brown acknowledges Simon Karlinsky's definitive critical biography (published last year) but they do not seem too much and too lightly in a scheme that is bogged down, rather than liberated, by an alter ego figure (Judy Monahan) and a colourless Dr. Voloshin (Nicholas Le Prevost).

Platforms can be dependent phenomena, rather reeking of cultural dog-doing and misreading. But they do not lend themselves, it seems, to noisy outburst or high spirits. Going to them is often, I feel, like going to Evesong, or a production series in high summer.

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US DOLLAR THE WORLD VALUE IN THE FT EVERY FRIDAY



Letters to the Editor

Africa's case for help

From Mr H. D. Shutt
Sir—Your editorial on aid for Africa (June 2) refers to the difficulty many African countries may have in absorbing aid on the scale made necessary by their hard currency resource gap. You state that an important reason for this is the inadequacy of the administrative machinery in most countries to cope with the flood of aid...

That flaw is to regard aid as justifiable only in so far as it brings benefits to the donor countries or agencies in the shape of the political, financial and increased exports and increased aid for their own economies. This inevitably reduces aid to a numbers game in which success is measured in terms of the aggregate sums disbursed almost regardless of their impact on development...

This tendency is exacerbated by companies in the industrialised countries seeking to promote exports and banks wishing to maximise lending at high rates of interest. It inevitably leads to a bias in favour of capital-intensive projects which generate a foreign debt burden which the recipient country would not be able to service even if the project itself were intrinsically viable...

A windfall to ease growth

From the Group Economist, Sun Life Assurance
Sir—Talk of a Titanic liquidity iceberg (M3) melting and threatening the course of the UK economy is surely overstated and misleading. It is certainly true that the central bank's reserve of purchasing power is stored up in bank accounts (even after allowance is made for distortions caused by high deposit rates and other structural factors)...

The high interest rate/strong sterling policy introduced in 1985 was always high risk. The risk was that real earnings growth would accelerate with lower import prices, pushing sterling so far off its competitive course that full adjustment by wage moderation would become impossible.

How the dollar has fallen

From Mr G. E. J. Dennis

Sir—Samuel Brittan (London, June 9) has added to the now topical debate of the extent of the dollar's depreciation since its February 1985 peak. In the March issue of James Capel's International Bond & Currency Review we drew attention to the absence of any dollar depreciation in the last 16 months if the conventional dollar effective index is used...

Table with columns: Country, % Dollar Appreciation (+), Inflation (%), % Real Dollar. Rows include Hong Kong, India, Korea, Malaysia, Philippines, Singapore.

Geoffrey Dennis, International Economist, James Capel, 6, Seels Marks, EC2.

Pension funding myths

From Mr P. Bennett

Sir—Mr McShee (May 30) in his valid and otherwise comprehensive exposure of pension funding myths overlooks one key issue, namely by what tangible criteria can all interested parties agree that the "balance of cost" has turned out to be less (or, in different circumstances, more) than expected...

Peter L. Bennett, Hewitt Associates, 3 The Old School House, George Street, Hemel Hempstead, Herts

The effects of lower oil prices

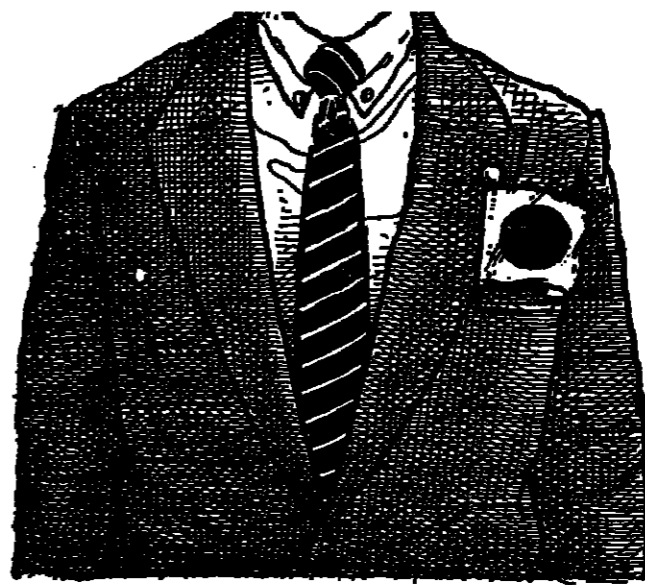
From the chief UK Economist, Credit Suisse First Boston

Sir—Are the worldwide price falls for oil prices really as limited as Lex (June 9) and many others believe? Apparently there is a large and probably temporary fall in inflation; a shift of income away from those who own stocks to those who own property...

G. B. Keating, 22 Bishopsgate, EC2.

TOKYO'S STOCK EXCHANGE Foreigners sing a new song

By Carla Rapoport in Tokyo



S. G. WARBURG, the merchant bank, does not train its executives to sing in Japanese, nor does it have a policy of encouraging its employees to do so in public while wearing a cotton robe.

It is just as well, then, that the head of Warburg's Japanese operation, Mr Christopher Purvis, knows how to do this properly. S. G. Warburg, along with five other foreign financial institutions, now is a member of the Tokyo Stock Exchange...

Most of the excitement of the Tokyo Stock Exchange, which opened its doors to foreigners late last year, is new money, all six are invited to TSE functions ranging from procedural meetings to week-end parties, where members sing and drink into the night...

Mr David Miller, head of the Japan operation of Jardine Fleming, the Hong Kong-based joint venture between Robert Fleming and Jardine Matheson, reckons that about 50 per cent of JF's settlements fall...

There are other important differences in Japan. Pension funds and token funds, the hugely popular trusts which allow companies to reduce their tax exposure on equity investments, are limited on the amount of money they can put

About 60 per cent of this was from the UK, 20 per cent US, and 20 per cent South-East Asia. Our Japan research is now going from 400 to 500 branch offices across the US—to more than 10,000 salesmen. If each one sells 1,000 shares of Hitachi...

Vickers de Costa, which started operations in Japan in 1981 and now researches 250 companies, is also sceptical. Shoji Oshima, director of the Tokyo branch, says: "There is a fair amount of exaggeration around. I think all this 24-hour trading is a red herring."

As for Japanese interest in foreign shares, at the end of last year there were just 94 foreign firms listed on the TSE. This year the figures will be more than doubled, but will still be only a tiny fraction of the overall numbers of companies listed.

However, it is already reckoned that the five foreign firms trading handle between 10m and 12m shares a day, which is just under 2 per cent of daily turnover. All the firms say they are breaking even on an operating basis, but the cost of the seat—Y1.1bn, plus major costs for computers, new staff and offices, means that net profit is some way off. Those foreigners without a seat still have to pay a commission charge to the members, foreign or Japanese, who handle their business.

Despite their frustrations, all the new members say they are committed to Japan in the long run. From just 200 employees between them just two years ago, the six new members will have 1,000 employees by the year's end. That compares with 50,000 employees at the 87 other Japanese brokerage houses.

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Britain must keep its merchant shipbuilding industry

From Mr A. Ross Belch

Sir—As someone who spent more than 40 years in shipbuilding I find Correlli Barnett's comments (May 25) on the industry's poor performance biased, ill-informed and totally unfair to the thousands of hard-working and dedicated people who have served the industry faithfully and well over many years.

He did not mention, even in passing, for example, that British shipyards at the end of the war were virtually alone in having the capacity to renew merchant tonnage lost during hostilities. Meanwhile, the yards of Western Europe were being re-created while those in Japan were being established on greenfield sites.

However, despite our massive production pressures many British yards did undertake considerable modernisation programmes in the immediate post-war years; and they did get to grips with the various problems some of them more complex and deep-seated than in other countries without long shipbuilding traditions and therefore with no need to disentangle and rationalise work practices that had accumulated over the centuries in the UK.

It is well to remember that, in recent years, the decline of the British merchant shipbuilding industry has been equalled by that of all other European shipbuilding countries. Even the great merchant shipbuilding yards of Sweden, arguably the most advanced and successful of any during the post-war years, have now been silenced.

Not yet back from the brink

From Mr C. Barnett

Sir—Even accepting all that Dr A. Milne writes (June 5) about the revolution in management, training techniques and union attitudes, within British shipbuilding, it remains true—as I wrote in my article—that this is no more than a death-bed repentance, essentially dating from the past five years or so. After all, it is more than 40 years since World War II exposed the fossilisation of inefficiency in the yards fully documented in my book The Audit of War.

Moreover, Dr Milne's enthusiastic pats on his industry's back do not explain why British output in 1985 should have been less than a third of West Germany's, for example; or why West Germany should be replacing the QE 2's turbines with diesels (not the only retrofitting option for a British ship to go abroad); or why management at one British yard recently had to launch a new frigate by stealth early one morning, since the workforce (even though it knew the yard was desperate for a new warship order) was refusing to launch the ship because of a wages dispute.

Of course Graham Day and his team have done great work in trying to pull British shipbuilding (to paraphrase the title Michael Edwards gave his book about a similar operation

at British Leyland

"back from the brink" because of the long-standing weaknesses which it had failed to rectify in good time. I did indeed visit a British yard last year which an extremely able managing director was doing his best to pull back from the brink. This reformed yard depends on Japanese deliveries of goods and materials, which Britain originally invented but then abandoned, and on much foreign machinery; and it was putting into its new ship cabin-cum-bathrooms miles from British shores.

We shall know whether British shipbuilding has a future other than as a basic strategic resource for the Royal Navy when its place in the world tonnage league rises from the present 17th, and it overtakes such non-Koreans as Finland, France, West and East Germany, and Yugoslavia.

The strategic argument

From the Secretary, Boatbuilders' Section, GMBU

Sir—Rarely can your paper have been so careless in dealing with a major industrial and strategic issue as in its editorial on the shipbuilding crisis (May 21) and the feature by Correlli Barnett.

The only merit of your editorial was that it dealt with current-day realities. Let me state the common ground between us. The Government has not been as generous with subsidies as other countries. However, the figure for 1979, not the £1.4bn you quote. This latter figure includes investment in warship yards which is essentially a contribution to the defence budget capacity in the industry worldwide.

Given the levels of subsidies that prevail worldwide...

Given the levels of subsidies that prevail worldwide and which are likely to persist, we are not dealing with a free market. If subsidy levels in the UK, be they direct or indirect, are less than elsewhere then the industry will migrate.

Should action be taken? The labour movement considers that it should for strategic as well as employment reasons.

The strategic argument is bolstered by economic and employment arguments. To maintain a shipbuilding industry means maintaining three jobs in the supply industries for every one in shipbuilding. Shipbuilding is not just an old-fashioned "rust belt" industry into every ship goes the latest new technology gadgets and controls. So the multiplier effect is benign in this instance.

What action can be taken to deal with the current, temporary net loss in demand? If minimum net cost we could give incentives to shipowners to begin replacing our ageing fleet. What is so wrong with encouraging the likes of OCL to scrap its old-fashioned container ships and replacing them with modern ships?

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FINANCIAL TIMES SURVEY

# France

The going is rougher and tougher than expected for the right-wing Government of Mr Chirac. Nevertheless, cohabitation with a hostile President Mitterrand is working for the moment

## Chirac runs obstacle race against time

By David Housego, Paris Correspondent

JACQUES CHIRAC came to power in March at a time when the French economy was in the midst of an adjustment programme that was begun later than that in most industrialised countries and which so far has been carried through with probably less cost in terms of jobs and output.

The goal of his conservative administration was to quicken the pace of this change while at the same time to carry through longer-term measures of deregulation and public expenditure cuts intended to remove rigidities in the economy and wean France away from its long traditions of state intervention.

He has embarked on this course in the doubly difficult circumstances of a slim majority in the National Assembly and a hostile President across the Seine in the Elysee.

Equally he did not help his cause by encouraging his supporters before the election to believe that the return of the right-wing government to power would create a climate of confidence that would start a period of faster economic growth. It was an unwise message to preach in that France's domestic

circumstances and the international environment are very different now from the late 1950s and 1960s when de Gaulle and then Pompidou successively pulled off a turnaround in French performance to which Mr Chirac was nostalgically looking over his shoulder.

But this combination of circumstances helps explain why two and a half months after taking office Mr Chirac is the victim of a certain disenchantment. The going has been slower and rougher than he had anticipated.

His supporters were impatient for quick results. Instead the legislation needed to give effect to the Government's programme of deregulation and privatisation has limped through the National Assembly and across the other procedural hurdles laid down by the Constitution.

Both President Mitterrand and the Socialist party emerged from the March elections in far stronger shape than anybody had predicted before the poll. Mr Mitterrand has used this strength to lay snares across Mr Chirac's path — whether by refusing to sign decrees or by delaying the approval of new

appointments — while posing as arbiter of the Constitution. It has been Mr Mitterrand who has seen his popularity rise in the public opinion polls as a result of "cohabitation" while Mr Chirac's took a tumble earlier this month.

The foreign exchange initially signalled their approval of the new Government (and of its early devaluation of the franc) through large inflows of capital. But the impact of this wore off when the Bourse (the stock exchange) began a downward march after reaching unrealistic peaks in mid-May. The Bourse's slide was fed in part by a set of poor monthly trade, inflation and employment figures. At the same time, there were the first rumblings of labour discontent after a long period in which labour conflicts in France had dropped to an all time low.

None of this would matter very much if Mr Chirac had time on his side. But a Presidential election is at the most two years away — and possibly a good deal less — with Mr Mitterrand, and not Mr Chirac, more master of the timing.

If in the March election the Right scored 55 per cent of the



Socialist President Mitterrand (left) and right-wing Prime Minister Chirac: procedural snares in the National Assembly

vote, a Presidential contest left office. If they had been in power a few months longer they would also have been able to have drawn the political benefit from the windfall gain to the economy from falling oil prices and the decline in the dollar.

France is shifting closer to the Anglo-Saxon model of two large political formations with no longer any major ideological split between them since the Socialists abandoned the Marxism in their credo. Between Mr Mitterrand's soft-footed social democracy and Mr Chirac's more abrasive free market economy many Frenchmen find it hard to choose. Hence Mr Chirac cannot afford to wait too long to show results in the three areas — employment, inflation and law and order — where he has staked his flag.

Notwithstanding the recent run of poor economic figures, the fruits of the Socialist's 1985 adjustment measures were beginning to emerge when they

deficits of the Budget, the social security fund and the local administrations — fell last year as a percentage of GNP though this hides the alarming long-term deficit in social security financing that is beginning to emerge.

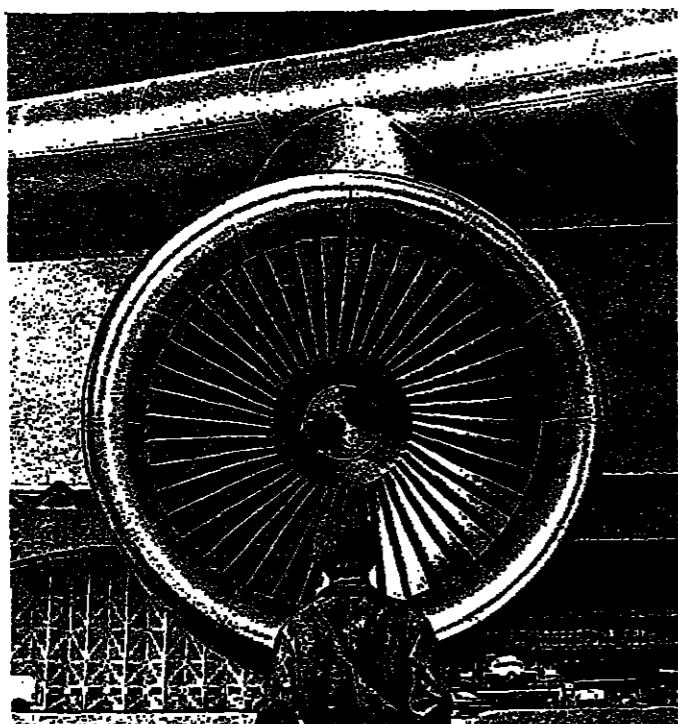
As yet, the modest pick up in activity has had no impact on employment, nor led to any substantial revival of investment. Job losses continue in industry, reflecting the restructuring in loss-making sectors such as steel or the car industry and will now have to continue into such areas as banking. There are signs, however, that investment is beginning to pick up more momentum — and that this movement could grow stronger with the drop in interest rates, the reductions in company taxation, the incentives to new housing and the other measures the Government has put through.

Both nationalised and private sector companies have been reporting substantial profit increases for 1985 — thus reversing the trend of the 1970s when it was companies which bore the shock of the second oil crisis. The public sector borrowing requirement — as expressed through the combined

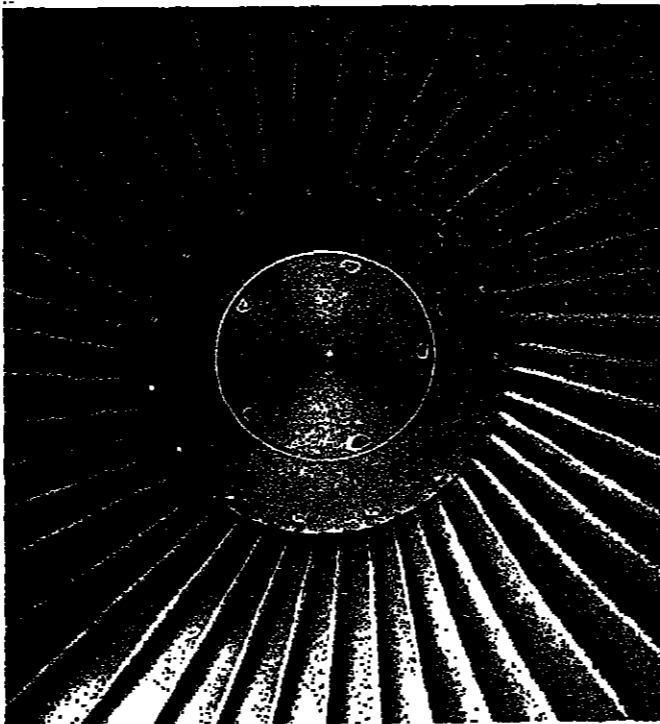
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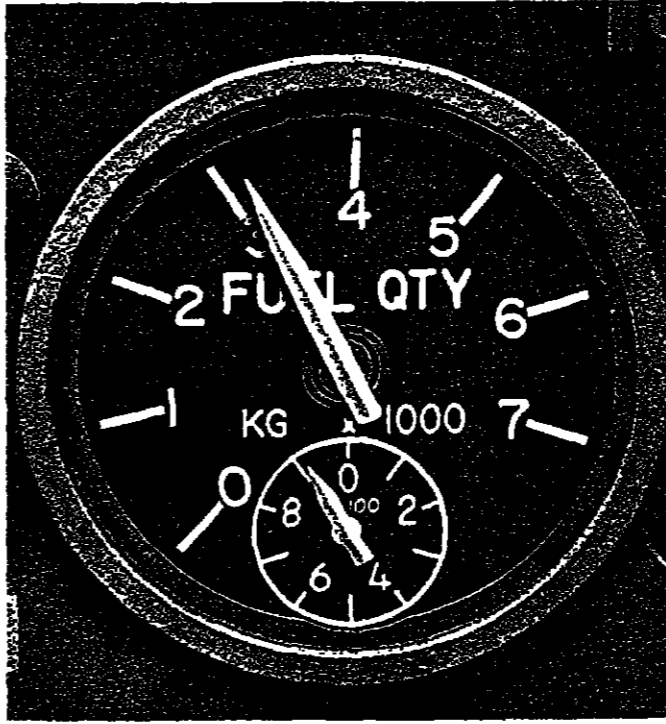
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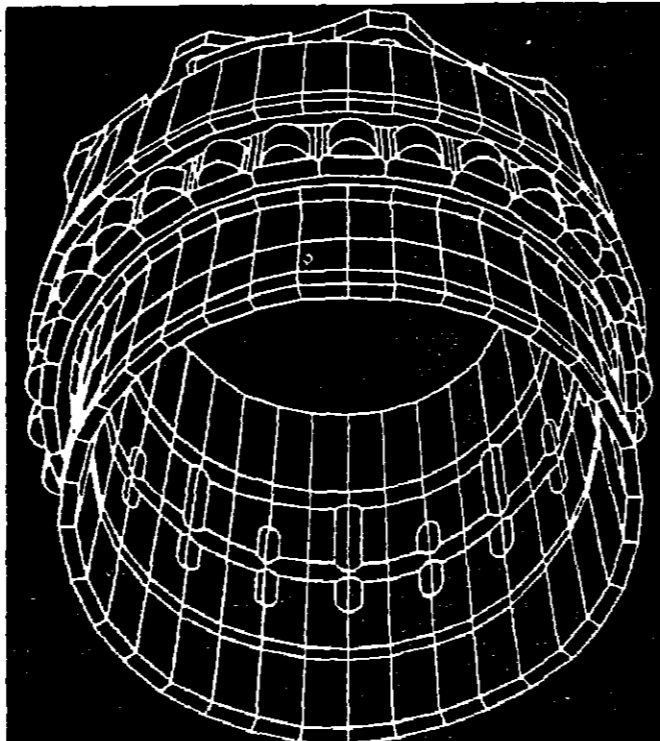
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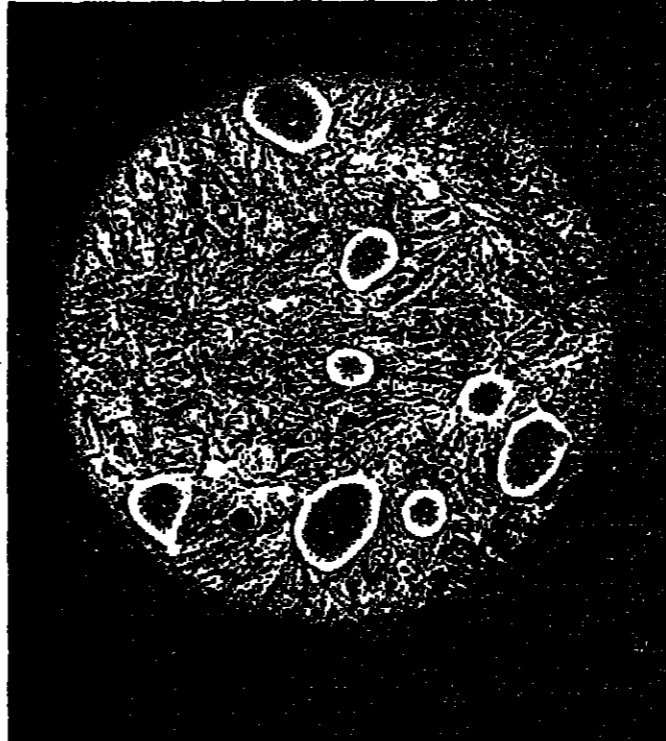
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France 2

The Economy

# New team pulls on two different levers

THE FRENCH have good reason to feel confused about the state of their economy. After being given a rosy picture early in the year of the windfall gains for growth and inflation that would stem from the drop in oil prices and the dollar, they have since seen Mr Edouard Balladur, the new Finance Minister, cast a cloud over the immediate future by describing the economy as being in "a bad state."

There has been no fundamental change over recent months, either in the international environment or France's domestic situation, to account for such widely different assessments. Nonetheless, two events have occurred which alter the perspective.

The first is the transfer of power from a Socialist admini-

stration, which had an electoral interest in making the most of its achievements, to a right-wing administration that needed to damp down expectations. Mr Balladur ran a real risk, on taking office, that the combination of a more favourable external environment, and the right's own heavy rhetoric over deregulation and restoring confidence, could have triggered off renewed pressure over prices and wages.

The second factor is that the new government has carried through a number of measures — the devaluation of the franc, the lowering of interest rates, the substantial freeing of prices and exchange controls — which are generally favourable to investment.

A good many of them would have been implemented by the

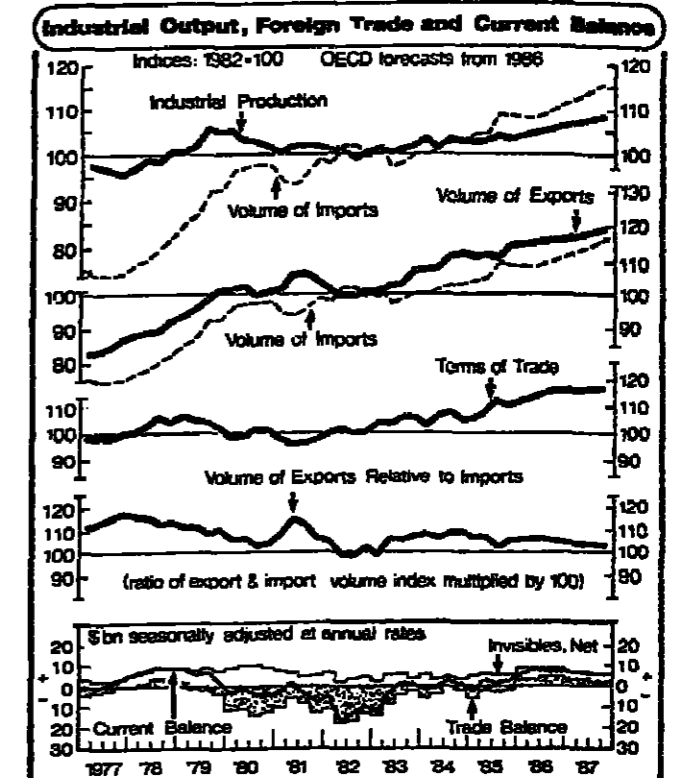
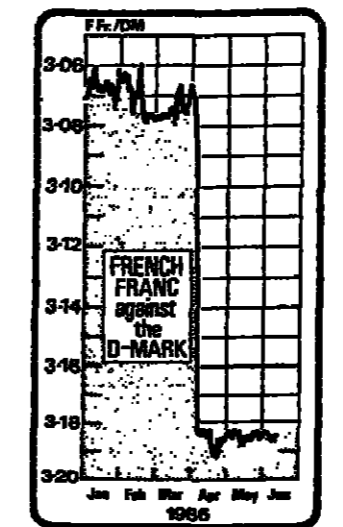
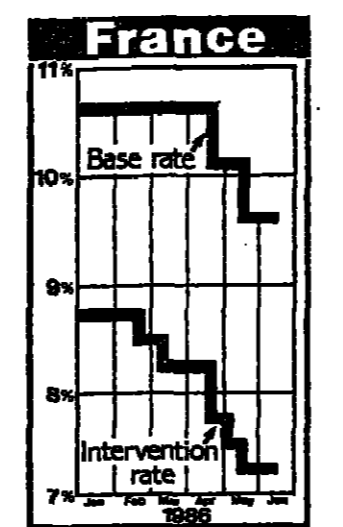
Socialists. But they will take time to show results. Beneath the polemic, the good news in the French economy is that, after five years, in which real GDP has expanded at an annual average of 1 per cent, output in real terms will grow by about 2.5 per cent this year and next. This is still below the OECD average, and in particular a good percentage point below France's main trading partner West Germany. But this growth differential has at least the advantage of encouraging exports while curbing imports.

The greater part of the additional growth is coming from increased household consumption — which in turn reflects a higher level of real disposable income. This is due to a com-

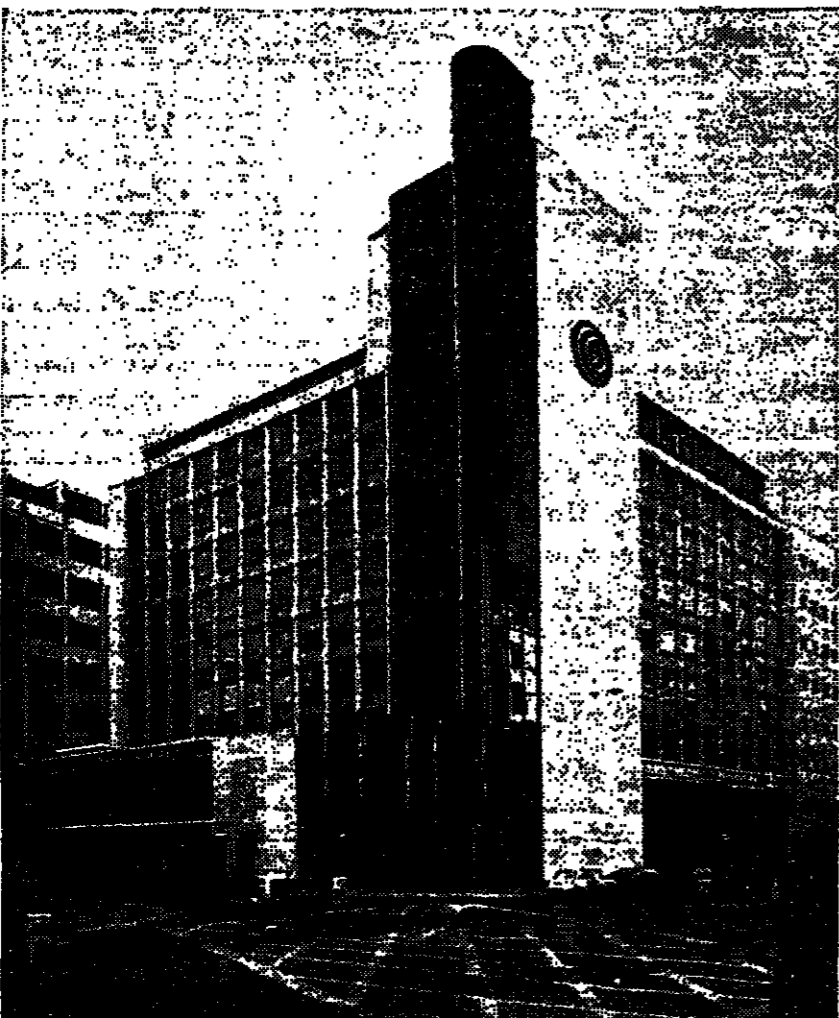
ination of faster-than-expected disinflation, leaving wage earners with a 1 per cent gain this year in purchasing power, and to cuts in taxation and increases in social allowances.

The boost to domestic demand from increased household purchasing power is being reinforced by a modest 2 per cent volume increase in fixed capital investment. Investment in the manufacturing sector is higher than this, but overall investment levels remain below 1980 levels.

Nonetheless — an important element in the good news — corporate profits are rising again, thus reversing the trend of the 1970s when households increased their share of the national wealth. The improvement in corporate profit ratios — back last year to the exceptional level of 1977 — is a result of the clampdown on wage costs, the reduction in interest rates and a lengthy period of rationalisation and workforce cuts.



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Coupled with the increase in activity, inflation continues to fall, with France this year likely to have a year-on-year rate of under 3 per cent, or below the OECD average. This is notwithstanding the devaluation of the franc and increases in public sector tariffs, and reflects the continued squeeze on wages.

But, even at below 3 per cent, the inflation gap with West Germany has begun to rise again, and the price consumer index could come under further pressure later this year or early next as a result of more militant wage demands and the intended removal of price controls in the service sector.

Against this, the bad news in the French economy is the continuing vulnerability in the trade sector — with any pick-up

in economic growth being reflected in an acceleration of imports. Even with last year's modest 1.3 per cent rise in GDP, imports rose 5.2 per cent in volume terms, with exports growing only 2.3 per cent.

This reflects continuing structural weaknesses in French industry, and a loss of market share by France in world trade in manufactured goods.

Thus, notwithstanding the benefits of the drop in the dollar and in oil prices, France's trade deficit last year stagnated at the 1984 level of about FFr 24bn. In the first four months of this year — when, for 1986 as a whole, the drop in oil prices and the dollar should bring France savings of FFr 70bn in its imported energy bill — the cumulative trade deficit had reached FFr 3.9bn. Nonetheless, the current account should this year be in substantial surplus, in part because service payments on the

foreign debt will be less than anticipated.

The other black spot is that unemployment, which stabilised last year at around 10.2 per cent of the labour force, could rise again in the coming months. This is because temporary youth employment schemes, brought in by the Socialists, will have run their course, and the new ones brought in by the right — encouraging firms to take on young workers through cutting their social security contributions — will not have taken effect. At the same time, industry and the service sector are expected to shed another 50,000 jobs — with the easing of redundancy procedures likely to quicken the pace in the short term.

Since coming to power, the Government has been pulling on two different levers in its management of the economy, contributing to the confusion

over its intentions. The first has been to curb any revival of inflationary expectations. The small 3.5 per cent effective devaluation of the franc against the DM in March was thus used to impose a freeze on public sector salaries, announce cuts in public expenditure, and to maintain a tight monetary policy with a target range of monetary growth this year of between 3 and 5 per cent.

Thus, since the beginning of the year, through increased financing of the Budget deficit on the bond market, the prepaying part of France's external debt, and through increasing the minimum reserve requirements of the commercial banks, the government has reined in the growth of M3 from 7 per cent to just over 5 per cent.

At the same time, this restrictive policy has been accompanied by supply side-

measures intended to stimulate investment. These have included the removal of the bulk of foreign exchange controls on business transactions and private capital flows, the easing of price controls, and an increase in instruments available to corporate treasurers through a further liberalisation of the financial markets.

Coupled with these moves, the Bank of France has lowered its intervention rate — the main money market rate — by 1 per cent to 7 1/2 per cent, and bank base lending rates have also fallen by one per cent to 9.80 per cent. Real interest rates in France, nonetheless, remain high at a time when inflation is falling to under 3 per cent.

Mr Chirac's worry is whether he will have time to cash in on these measures before he is summoned to the polls again for fresh elections.

David Housego

# A difficult obstacle race against time

CONTINUED FROM PREVIOUS PAGE

But the continuing weakness of investment — still well below 1980 levels — is one of the reasons for a certain loss of industrial competitiveness which is the weak spot of the French economy. Exports of manufactured goods stagnated last year and France's surplus on trade in manufactured products has been declining.

The economic measures that Mr Chirac has taken — from the unwinding of foreign exchange controls to privatisation and the cutting of public expenditure — are aimed at strengthening industry's competitiveness and providing business with a more favourable environment in which to operate. Notwithstanding the outcry that there has been in France over some of the measures, the bulk bring the country into line with what is common practice elsewhere in the industrialised world.

They have generally been welcomed by industry — which is none the less worried whether the Government will survive long enough to make them stick — and should show results over the medium term.

But that might be too far on the horizon for Mr Chirac. Indicative of the growing consensus within France over economic policy, some of the liberalisation measures — such as the lifting of foreign exchange and price controls, or the cutting of public expenditure — had been initiated by the Socialists.

Even the most controversial — the abolition of the requirement on companies for administrative approval before declaring redundancies and the privatisation programme — are in practice accepted by a good many Socialists as removing the rigidities in the economy (which the Socialists would find difficult to remove themselves) and as a welcome diminution of the state's role in the economy.

The Socialist's quarrel with the right over the privatisation concerns the pace, the price and the fear that the most attractive morsels could end up under the control of a limited number of well-known financial groups. The Government is planning to privatise up to FFr 40bn of assets next year with an insurance group, a financial holding company (Paribas of Suez) and an industrial concern among the first 10 to be put on the market.

Surprisingly for an admini-

stration that contains so much experience within its ranks, the Government's presentation of its policies has often been clumsy. It has been identified in the eyes of public opinion with a rowdy internal quarrel over the privatisation of TF 1 (the first television channel), the abolition of wealth tax (unpopular in the country) and the easing of redundancy procedures (which also worried the unions). Mr Mitterrand in his role of defender of social progress, and the Socialist party have had no difficulty in exploiting these errors.

But notwithstanding the difficulties that Mr Chirac had in putting together his cabinet to satisfy the different elements in his coalition, it is a Government that contains a good many heavyweights.

Mr Edouard Balladur at Finance, Mr Henry Motry at Education, Mr Pierre Méhaignerie Public Works and Housing, and Mr Philippe Seguin at Employment are all senior ministers with strong reputations. The unknown factors in the cabinet are Mr Alain Madelin, the Industry Minister, and Mr Francois Leonard, the Minister of Culture — both free market advocates pushing Mr Chirac faster in that direction than his own instincts tell him.

The Government's difficulties are likely to grow in the coming months as it enters what one of the Prime Minister's advisers recently called a "period of political turbulence." Mr Mitterrand seems determined to play cat and mouse with Mr Chirac over the signing of decrees and the approval of appointments.

In the autumn a row is brewing over the Budget which will include sensitive cuts in public expenditure and the ratification of the abolition of wealth tax. At the same time, the Government's commitment to free market economics will be put to the test over the reduction of subsidies to loss-making industries which could produce further job losses.

Mr Chirac has been saying that he wants "cohabitation" to run its full term until 1988 because he wants time to show results. Mr Mitterrand's friends have been echoing him in the belief that the Government's difficulties with public opinion and its own majority in the Assembly will deepen. Both Mr Raymond Barre, the former Prime Minister, and former President Valéry Giscard d'Estaing have yet to emerge from the shadows as challengers for the Presidency in competition with Mr Chirac.

In practice both sides are making contingency plans for a showdown early next year. But both are anxious to avoid giving the impression that they are responsible for launching the conflict. "Cohabitation" still remains popular in the opinion polls as giving effects to an old French dream of a national political consensus.

"Cohabitation" has not prevented the Government from implementing its programme even though it makes this exercise more difficult. The one area where it has put a curb on fresh initiatives is foreign policy where the President and Prime Minister share responsibility, and where the focus is now on resolving outstanding issues — the trade quarrel with the US, the French hostages in the Lebanon, and the imprisoned French agents in New Zealand.

None the less "cohabitation" is not necessarily an experience the French want to repeat. There is a strong body of opinion in favour of reducing the President's mandate from seven years to five which would correspond with the term of the National Assembly. This would suit Mr Mitterrand who realises his countrymen might be reluctant to elect him for two terms of seven years.

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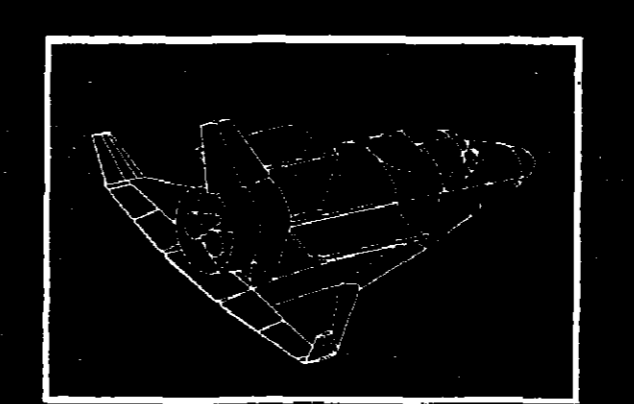


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The Pompidou Men

Rehabilitation of the old guard

ONE OF the first acts of Mr Jacques Chirac and his ministers after taking office was to attend a mass commemorating the 12th anniversary of the death of Georges Pompidou.

It was a characteristically symbolic gesture, intended to show how much this administration takes its values and its style of government from the former president.



Georges Pompidou, the former President

something I detest." For the Pompidou men, the master had two great qualities. He pushed, both as prime minister and president, for the rapid industrialisation of a country that was still largely agricultural.

But even among the Gaullists of his day, Pompidou did not win universal support. As president, he fell out with Jacques Chaban-Delmas, his first prime minister, over the latter's plans for a "new society" — a social and economic vision of France that is not too distant from what the Socialists are proposing today.

David Housego

In the 'servant of the state' tradition

Profile of EDOUARD BALLADUR Finance Minister

MR EDOUARD BALLADUR was unknown to the French public when he took over as Minister of State with responsibility for the Economy, External Trade and Privatisation — and effectively as deputy Prime Minister in the new conservative government.



French Finance Minister Edouard Balladur: humour at the Treasury

He is still relatively unknown, having appeared little on television and given few Press interviews. But within the Treasury — one of the most difficult departments for a new minister to get to grips with — he has achieved a firmness of control probably unmatched by his immediate predecessors.

As a former Secretary General of the Elysee and a member of the Conseil d'Etat (one of the most prestigious of the grands corps), Mr Balladur is in the old French "servants of the state" tradition. He has thus taken a high-handed tone with the business lobbies attempting to get on an inside track in the future privatisation of the banks and industry.

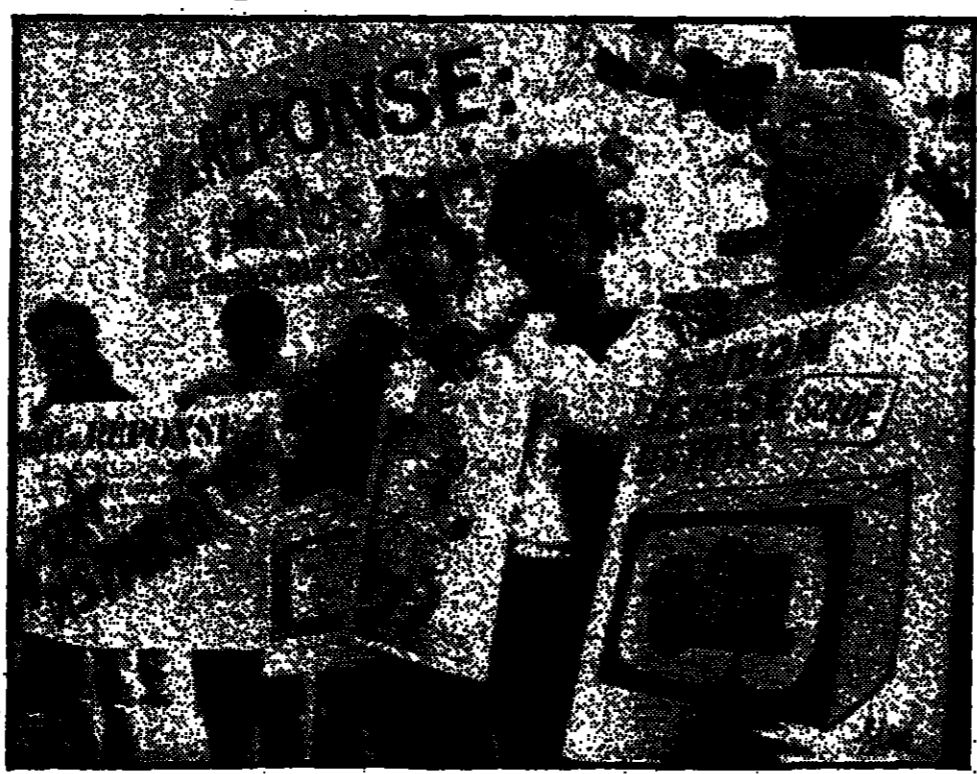
that Bourse prices have been too high as a launching pad for the Government's privatisation programme. As a former Secretary General of the Elysee and a member of the Conseil d'Etat (one of the most prestigious of the grands corps), Mr Balladur is in the old French "servants of the state" tradition.

David Housego

The Unions

First rumblings of labour unrest

AFTER a year when the number of labour conflicts dropped to an all-time low, this summer has brought the first rumblings of labour unrest. French railway workers called a widely followed strike last month to protest at the planned cutback of 8,000 in the SNCF's (French railways) workforce.



Demonstrators in Paris protesting last month at the right-wing Government's project to privatise TV stations

Some of the CGT leaders have thus also been differentiating themselves from official party doctrine. The unions deliberately gave the Government of Mr Jacques Chirac a breathing space after the March elections to see the nature of its policies.

Disappointment set in when the Government announced the immediate abolition of the requirements on companies to get official administrative before declaring redundancies. The employers had been seeking this on the grounds that with more flexibility over cutting back their workforce, they could more easily take the risk of creating new jobs.

But Mr Philippe Seguin, the popular Minister of Labour, had earlier given unions the impression that he would prefer to go more slowly and after negotiation between unions, employment and the Government over new redundancy procedures.

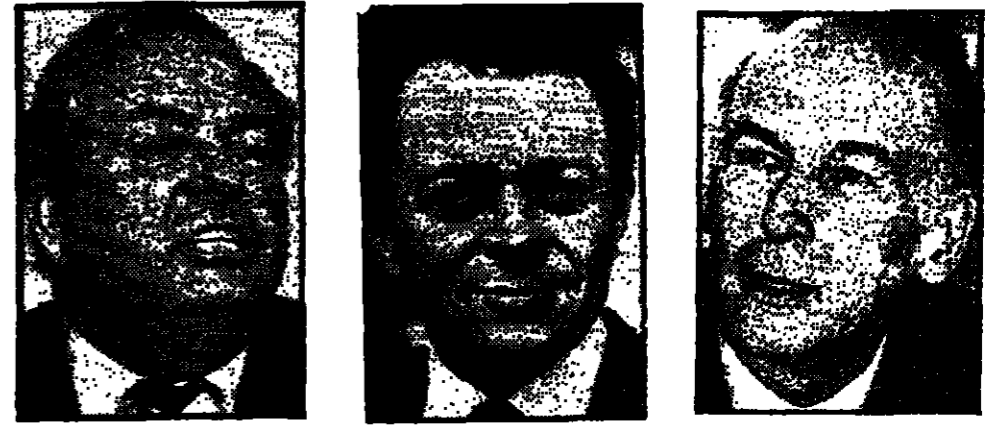
David Housego

Politics

Chirac beset by handicaps

IN THE end, both supporters and opponents of "cohabitation" have been proved right. Power sharing between a right-wing prime minister and a Socialist President has not paralysed the French administration. But it has proved an uncomfortable experience for Mr Jacques Chirac as Prime Minister.

He has had to demonstrate that the new right-wing majority, which emerged victorious from the polls on March 16, is pursuing different policies — but to do so under the nose of a Socialist President who does not cease to voice his disapproval.



Left to right: Jean-Marie Le Pen, Jacques Chirac and Valéry Giscard d'Estaing: concerned with the prospect of the next presidential election

Mr Mitterrand has taken his distance from Mr Chirac on issues as different as privatisation, the abolition of the wealth tax, the easing of redundancy procedures, the use of emergency parliamentary powers to accelerate legislation, New Caledonia, the US Strategic Defence Initiative (SDI) and nominations for diplomatic posts.

At the same time, Mr Chirac has had to navigate in the National Assembly with a majority of only three. On the Opposition benches, he has had to face a Socialist party cock-a-hoop that it was able to retain more than 200 seats in the elections, and which, in tandem with Mr Mitterrand, has enjoyed playing with Mr Chirac as with a yo-yo — sometimes conciliatory in the Assembly, sometimes piling up amendments to legislation in a way that justifies the Government's attacks of "obstructionism".

These handicaps to Mr Chirac's authority are all the more frustrating in that, if the existing single-seat majority voting system had been retained for the March elections, Mr Chirac and his allies would have won a landslide victory as the right obtained 55 per cent of the votes.

By no means the least of Mr Chirac's troubles is the problem he has had with his own coalition partners. The more centrist UDF were irritated that Mr Chirac's neo-Gaullist RPR took the plum jobs in the new cabinet. Their two leaders, former President Valéry Giscard d'Estaing and Mr Raymond Barre, his former Prime Minister, remain Mr Chirac's rival as a candidate for the next presidential elections.

Mr Chirac's policies should be given more time to show their effects. But the tension is likely to grow this month, when Mr Mitterrand must decide whether to sign decrees and appointments put to him by Mr Chirac. It could worsen in the autumn with discussion over the budget. Thus the expectation that there could be an early presidential election late this year or early next. It is a hypothesis which both sides are taking seriously.

Mr Mitterrand has far more control than Mr Chirac over the timing of fresh elections. He can dissolve the National Assembly — though Mr Chirac is in the process of disarming this weapon through switching back to the single-seat, first-past-the-post voting system.

country would give the new president a parliamentary majority. It is thus around the prospect of the next presidential elections that the major parties are beginning to deploy their energies.

The Socialists, who had been in danger of scrapping body among themselves if they had been badly defeated in March, have increasingly rallied around Mr Mitterrand as their future candidate. The major dissident voice is Mr Michel Rocard, the former Agriculture Minister, who insists he will also stand. On the right, it is the UDF which has the major problem in preserving its identity and cohesion against Mr Chirac's well-disciplined troops. The UDF has always been a coalition that has stretched from Social Democrats to free market supporters, suspicious of the high-handedness of the Gaullists. It remains divided over its political programme and over who it wants as its leaders. Besides Mr Giscard d'Estaing and Mr Barre, Mr François Leotard, the Minister of Culture, is now also staking a claim as a future presidential candidate.

David Housego

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Industry

# Competitiveness is given top priority

THE NEW government has made the recovery of the competitiveness of French industry one of its top priorities.

Since coming to power, the administration has announced a whole battery of economic and industrial measures designed to boost the strength of French industrial performance at home and abroad and stimulate badly-needed job creation.

Mr Alain Madelin, the new industry minister and one of the champions of the new French liberal wave, says that the Government's aim is to create the free-market liberal climate to encourage the development and the profitability of the industrial sector as a whole.

Matching deeds to its liberal rhetoric, the new government has devalued the French franc to give industry a shot in the arm, although many enterprises and especially the hard-hit French automobile industry, would have liked to see a bigger devaluation.

It has announced reductions in business and profit taxes and has taken the controversial decision of lifting the cumbersome administrative regulations, to enable companies to declare redundancies more easily, with the idea that this will induce enterprises to hire new employees more readily than in the past.

In line with its free-market approach, it has announced the lifting of all industrial price controls, deregulation in the energy and telecommunications sector, privatisation of state banks and industrial groups. The Government is also advocating the merits of labour market flexibility and, to improve further the competitive position of French enterprises abroad, it has eased substantially the exchange control constraints suffered by French companies.

But, after moving swiftly in launching its package of measures to help boost industrial performance, the Government has already started to show signs of impatience. Mr Jacques Chirac, the Prime Minister, echoed the new administration's sense of frustration when he told entrepreneurs, at a recent business conference in Paris, that they were not keeping their part of the bargain in creating a better employment climate in return for the Government's latest industrial incentives.

The Government has since found that the country's overall industrial situation is perhaps in worse shape than it had anticipated. Apart from the continuing problems of traditional sectors, like cars, steel and shipbuilding, where restructuring will continue to require substantial financial backing from the state, the overall level of competitiveness, profitability and investment is still lagging behind those of many of France's major industrial competitors.

The Patronat, the French employers' confederation, has just outlined extremely eloquently the underlying prob-

lems of French industry, in a report produced by its deputy president, Mr Guy Brassat. The report shows that productive investments in France, after falling between 1980 and 1984, started to pick up again last year, but only enabling the country to return to the level of 1979. In West Germany, Britain, the US and Japan, the rise in productive investments since 1983 has been sustained, leaving France behind.

French direct investment abroad is also well behind those of its main industrial rivals. French enterprises invested only FFr 18.4bn abroad in 1984, compared with FFr 26.9bn for West Germany, FFr 34.9bn for the UK, FFr 52bn for Japan, and FFr 107bn for the US.

Another telling example of the gravity of the situation is the steady rise in foreign penetration of the French market. The total penetration of foreign industrial products rose steadily from 26.5 per cent in 1979 to 33.1 per cent last year.

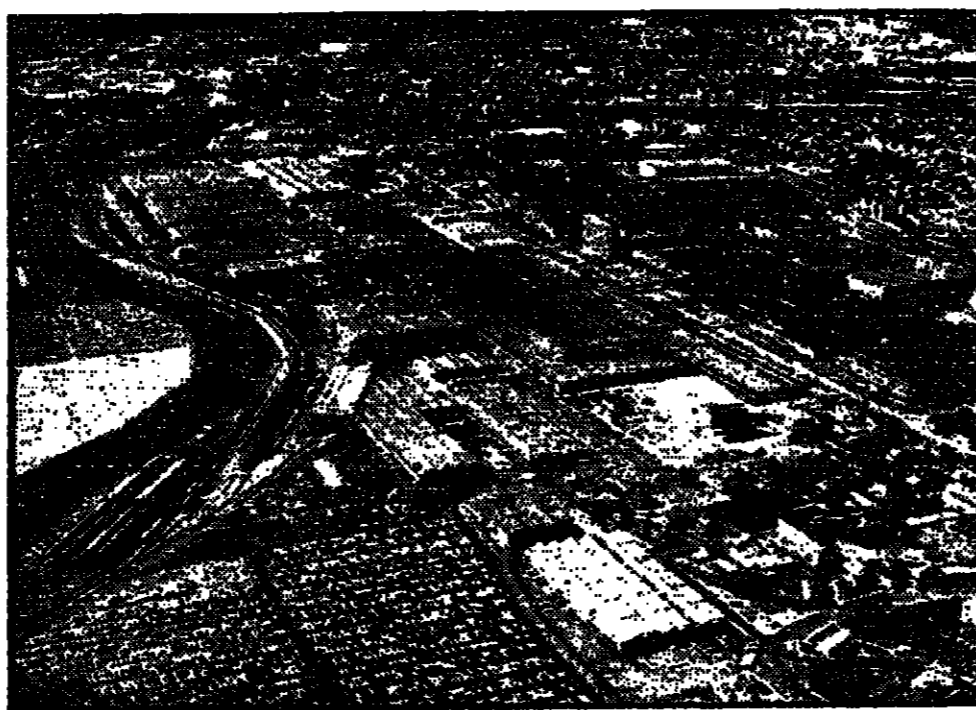
In turn, French penetration of export markets has been declining: from 10.4 per cent in 1979 to 8.2 per cent last year. This is further reflected in the decline of the country's industrial goods trade surplus. After falling by 14 per cent last year, to FFr 83bn, Mr Michel Noir, the trade minister, expects the surplus to plunge to FFr 20bn-FFr 30bn this year.

At the same time, while large export contracts are expected to continue to decline this year, from last year's level of FFr 82bn, large public contracts on the domestic market have also been falling, as a result of the slowdown in orders from key sectors like telecommunications, transport and the nuclear industry.

The Patronat, and French industry in general, claim that, while the French government's latest measures are welcome, they are still insufficient. Moreover, they argue that it will take time before they feed through the system and start to produce results that will enable industry to resume job-creation.

If the private sector is currently adopting a wait-and-see attitude, the public sector is in a state of high tension. Although the management of the large industrial groups nationalised by the left have tried to adopt a business-as-usual attitude, they are concerned about the impact of privatisation on the continuity of their respective industrial strategies and internal morale. In the event, as is extremely likely, that the top managements of a number of these groups is changed, the efforts at the main nationalised groups have proved generally successful. After heavy losses, the Thomson electronics and defence group, the Bull computer group, Rhône-Poulenc, the state chemicals concern, and the Pechiney aluminium and metals company have all returned in the black.

The Compagnie Generale d'Electricite (CGE), the nationalised electronics, tele-



Peugeot, the largest French private car group—its Sochaux plants are shown above—has returned to the black but the state-owned Renault group, an aerial view of the Douai plant is shown below, has crippling debts



communications, and engineering group, has for its part recently reported a consolidated profit increase of nearly 50 per cent (to FFr 1.2bn) for 1985. Saint-Gobain, the big state glass group, has also seen profits grow.

Although committed to a sweeping programme of privatisation and denationalisation, the government is nonetheless treading cautiously to try to calm fears in nationalised groups. It has said it will not launch witch-hunts against state industry bosses—but judge managers on merit. Moreover, the Government wants employees to take advantage of privatisation by encouraging them to become shareholders. Privatised groups are also to be protected from eventual foreign predators by a maximum ceiling on foreign ownership; and the Government plans to encourage small investors to take stakes in the privatised groups.

The state groups themselves are not opposed to the idea of denationalisation, as long as it does not disrupt their industrial continuity. Indeed, a number of senior state managers have made no secret of the fact that they favour privatisation, which is expected to give their groups greater autonomy and flexibility as well as better opportunities to tap international financial markets.

One head of a state company recently remarked: "There is a time for nationalisation and a time for privatisation. Both are useful."

But the state groups would also like to see privatisation benefit their treasuries directly. Elf-Aquitaine, the state-controlled oil group, has already said that it would like privatisation to give it new industrial and investment opportunities.

The state groups feel that privatisation would not serve their best interests if it were merely used as a way of helping the Government to raise money to fund its general budget. And the amount of money that privatisation is expected to generate is likely to be substantial. The Government is already calculating that it will raise FFr 40bn in the first year and a total of around FFr 200bn by the time the programme is completed.

The Government has already had to moderate the appetites of foreign investors interested in taking advantage of the new liberal climate in France. By initially trying to block the takeover effort of Valeo, the country's leading car components company, by Mr Carlo de Benedetti, the chairman of Olivetti, the new government has signalled clearly that it will not suddenly open wide the doors to foreign investors and allow takeovers of major industrial groups overnight.

Indeed, in the same vein, the Government has delayed giving the go-ahead to Fiat's plans to form a venture with the French

Motor Industry

# Restructure of Renault balance sheet needed

THE CAR industry and the dire problems of the state-owned Renault car group continue to be the biggest industrial headaches for the government. After losing a record FFr 12.9bn in 1984, Renault lost another huge FFr 10.9bn last year.

And although the first results of the sweeping restructuring programme undertaken by Mr Georges Besse, chairman of Renault, are starting to show, the new conservative government faces delicate and controversial decisions over the future of the large state car group.

The group, which was losing about FFr 1bn a month during the first half of 1985, has now managed to bring down its monthly operating losses to about FFr 500m a month during the first part of this year. Indeed, during some months this year, Renault has managed to bring down the deficit below the FFr 500m level. This reflects the large job reductions it has made in France and Mr Besse's cost-cutting operations; and his efforts to restructure Renault's activities around its core car and truck businesses.

But Renault continues to be burdened by crippling debts totalling about FFr 60bn. Mr Besse has made it clear that the company needs to restructure its balance sheet urgently and requires about FFr 15bn to FFr 20bn for this purpose.

The French state car group is also still striving to find a solution to its large and costly American assets including an engine plant in Mexico and American Motors Corporation, the US car group in which it has a 46 per cent stake. It is looking, among other things, for partners for AMC.

The French Government has so far pledged aid totalling about FFr 5bn in state grants to Renault this year. It is now reviewing carefully the additional financial needs the car group urgently requires.

The new conservative government is clearly reluctant to bail out the troubled state car group with a blank cheque but it seems to have very little alternative. Renault in its current situation was inevitably left out of the government's industrial privatisation plans just like the steel industry.

Although the new government is opposed to subsidising industries, it has already hinted that it is considering coming to the rescue of Renault this time. "It seems we haven't got much choice. But it will be the last time a situation like Renault will ever happen again in France," a senior French Government official remarked.

The culture of Renault is also causing concern to Peugeot, the large French private car group embracing the Peugeot, Talbot and Chrysler marques. Peugeot has recovered considerably. The domestic market was depressed last year and continued to be sluggish at the beginning of this year.

The two French car groups are hoping to see a recovery but are still extremely cautious in forecasting the extent of the eventual pick-up of the domestic market.

Paul Betts

# Success story in software

**Profile of TELEMOS, the brainchild of the entrepreneur Michel Tessarotto**

MR MICHEL TESSAROTTO is a French entrepreneur of Italian parentage who believes his computer software company Telemos provides an indication of how information technology is sweeping into everyday life.

Telemos employs 35 people and is based in a suite of offices near the Fauchon luxury food shop in central Paris, opposite the flower stalls outside the classically grandiose Madeleine Church.

As these surroundings might indicate, Mr Tessarotto, whose father illicitly entered France in 1936 to escape Mussolini's Fascism, believes that information technology companies need to find a release from the "arid" nature of their businesses.

"You need a dash of subjectivity," he says, pointing to walls covered with his collection of paintings ranging from a 14th century religious canvas to violently coloured modern landscapes.

Telemos is one of a number of French high-flying computer services companies which have arisen on the buoyant French information technology scene.

French computer hardware manufacturers have signally failed to stand up to US competition over the past 20 years. But the French software industry is a success story—underlined by the rapid growth of the French No 1, Cap Gemini Sogeti, now European leader.

Mr Tessarotto, 42, spent four years with the H&N publishing and communications group during the 1970s before moving to become director general of Ordina, a medium-sized French software company. Tessarotto set up Telemos in 1983 when he left Ordina after a four-year stint.

His company, with a capital of FFr 1m (Tessarotto owns 99.8 per cent of the shares) expects to register a turnover of FFr 12m for the business year to September 30, up from FFr 9m in 1984-85.

Profits are running at about FFr 2m a year, which Tessarotto says is being kept in the company mainly to assure a comfortable treasury position to protect it from periods of slackening orders. Under a scheme to give start-up companies fiscal incentives, brought in by the previous Socialist government, Telemos pays no tax at present.

It is working for a number of banks and financial institutions, including Credit du Nord, Union des Assurances de Paris and the Compagnie du Midi holding group to help to set up improved computer-based communication networks.

In addition, Telemos has developed for the Federation of French Publishers a network enabling publishing houses to maintain permanent electronic links with bookstores and the country. The system, costing a total FFr 15m in investment, is being set up in association with Telesystems, the computer services offshoot of the French telecommunications authority DGT.

It will eventually link up about 50 publishing and book distribution companies and give booksellers immediate information about new titles. This will enable them to pass orders directly to build up stocks. The first connection will be made in October, with plans for 10 to 30 bookstores to be linked up by the end of this year and 100 by the end of 1987.

Telemos's staff of engineers

David Marsh



Michel Tessarotto, owner of Telemos,

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France 7

Agriculture

The honeymoon is over

MR JACQUES CHIRAC, the French conservative Prime Minister, promised during the election campaign that he would re-evaluate the role of the Ministry of Agriculture in France.

He is a former agriculture minister himself. But few would have believed that he would go as far as giving Mr Francois Guillaume, the leader of the powerful French farmers union FNSEA, the agriculture portfolio in his right-wing government.

The appointment of the tough and intransigent union leader was one of the biggest surprises in the new administration. It immediately sent shudders down the spines of officials in Brussels used to the hardline, and at times spectacular, tactics of Mr Guillaume.

After all, it was Mr Guillaume, a 64-year-old farmer who likes to call himself "a peasant," who laid siege to the European Commission building in France the "haiser" as he is known by his former union, regularly sent out his members to paralyse large parts of the country to protest against government or European policies.

But Mr Guillaume, who made life extremely difficult for former Socialist agriculture ministers in France, is already beginning to find life on the other side of the fence complex. His appointment was an obvious political move by Mr Chirac to try to win over the powerful farming community, and to prevent any tensions from the farming sector complicating further his difficult political balancing act of cohabiting with President Francois Mitterrand.

Mr Guillaume, in his customary style, rushed into action from the very start. He was among the first new ministers to hold a press conference and to reassure the farming community that the Government would introduce measures to support farmers. Within a week of taking office, he was in Brussels defending French interests.

The initial results seemed promising. Mr Guillaume suggested that the Government would support French farmers with several billion francs of fresh aid. At the same time, the devaluation of the franc in the European Monetary System currency realignment in April was seen as helping Mr Guillaume in his efforts to raise domestic farm prices.

But the honeymoon was soon over for Mr Guillaume. The currency realignment revived the traditional controversy over monetary compensatory amounts (MCAs). France and Mr Guillaume especially have long campaigned for the abolition of this system which offsets the advantages of a country's food exports.

Moreover, the MCA system hits French cereal and milk producers, who were largely responsible last year, together with wine-growers, for the 22 per cent rise in the French food industry trade surplus of FFf 31.1bn, compared with a surplus of FFf 25.4bn in 1984.

Cereal producers are also among farming categories that have seen their incomes fall more sharply than other sectors, with an income decline of 19.5 per cent last year. Wine-growers, in contrast, saw their income rise by 30 per cent. But overall farm incomes declined again in France last year by 4.7 per cent.

The promises of billions of francs of fresh support have so far been matched only by a rather modest aid package worth about FFf 300m, although Mr Guillaume has said that more aid would be made available at the end of this year and next year.

So far, the Government has reduced interest rates for subsidised loans to farmers, by two points for young farmers and by about 1 per cent for other categories. At the same time, it has lowered the value added tax on farm fuels. But the farmers claim the VAT measure is largely symbolic and does not go very far in practice.

The Government has also announced a further FFf 400m in aid to help the restructuring in the milk sector, in the light of the general milk reduction programme. It has also promised to improve farmers' pensions, further improvements in loan terms, and the lowering of social charges for fruit and vegetable growers.

But Mr Guillaume has found the mood at large farm-industry gatherings increasingly cool. While farmers have clearly welcomed his appointment, they are impatient for their minister to deliver the goods. But the minister has been caught with the insupportable budgetary constraints of the Government, and the fact that agriculture, for all its weight in the French economy, is not one of the Govern-

ment's immediate priorities like, for example, its industrial and banking privatisation programmes and the change in French redundancy laws.

As Minister of Agriculture, Mr Guillaume has also had to tackle two other controversies on different fronts. The recent wave of takeovers and the growing interest of foreign investors in the French food products business is increasingly worrying the Government. The thrust of the new foreign investment wave has come from Italy.

Mr Carlo de Benedetti, the chairman of Olivetti, who also controls the Italian food group Buitoni, has been at the forefront of these foreign investment moves. Apart from seeking to take control of Valio, the leading French egg equipment company, he has just acquired 70 per cent of Davigel, the leading French frozen fish distributor, as part of his efforts to expand Buitoni's businesses in France.

At the same time, the Italian Ferruzzi agribusiness conglomerate, has increased its stake to 50 per cent in Beghin-Say, France's biggest sugar group. For its part, BSN, France's biggest food group, has just absorbed Generale Biscuit, the biscuit maker, in a



Winegrowers, in contrast to cereal and milk producers, saw their income rise by 30 per cent last year

merger many regard as a defensive move against an eventual foreign raid on BSN. Lesieur, the edible oil group, is also now regarded as vulnerable to takeover. All these manoeuvres have clearly unsettled the food industry, and are causing concern over French national interests to the authorities.

The other controversy involving Mr Guillaume even more directly is the future of Credit Agricole, the French farmers' co-operative bank, which is one of the world's largest banks. It has been earmarked for the first major restyle by the Government at the top of a big state-

controlled banking or industrial institution. The Government has replaced Mr Jean-Paul Huchon, the chief executive of the Caisse Nationale de Credit Agricole, the bank's central organisation with Mr Bernard Amberg, a director of Societe Generale, the large state-held commercial banking group. Mr Huchon, one of the closest aides of Mr Michel Rocard, the former Socialist agriculture minister, was widely expected to be one of the first state bankers to be replaced by the new government.

But the Government wants to go even further. Mr Guillaume recently confirmed to his former FNSEA union that the Credit Agricole was included in the right's privatisation programme. But the farmers have already expressed misgivings about privatisation of the co-operative banking group—and the impact this may have on their business. The issue will be yet another test of Mr Guillaume's skills in persuading the farming community that, although no longer their union leader, he is still acting in their best interests.

Paul Betts

Food Industry

Aggressive chase for acquisitions

THE TAKEOVER battles that have been raging in the US and British food industries have now begun to show up some of the weaknesses of the French food sector. Though the country's second largest earner of foreign exchange after the car industry, the French food industry is made up of companies which are too small by international standards and which are thus vulnerable to takeover bids.

The recent acquisition by BSN, France's largest food and drinks group, of Generale Biscuit, the country's largest biscuit manufacturer and third in the world, is the first step in what seems likely to be a growing concentration within the French food sector. At the same time it could pave the way for more aggressive moves by French groups including BSN — to enlarge their market share abroad through further

acquisitions. BSN described the takeover as a natural complement to its own biscuit activities. But the industrial logic for the move is less clear than BSN's need to increase its size so as to make the group itself less vulnerable to outside takeover bids.

With Generale Biscuit's FFf 7bn (€1.2bn) of sales, BSN will now have a turnover of FFf 35bn. This makes it a giant in French terms, as Soure Perrier, the number two in the industry in terms of sales with interests in soft drinks and cheese, has a turnover of only FFf 11bn.

It also gives BSN the size to take on Mr Carlo Benedetti whose Italian-based food group centred around Buitoni, the pasta manufacturer, is making more inroads into the French market. The move towards increased

concentration was foreseen by Mr Claude-Noel Martin, the former chairman of Generale Biscuit who has now withdrawn from the group. He argued for a type of federal link up between European biscuit manufacturers that would give them the power to finance the increasingly heavy costs of research and of establishing world wide brand names.

In this race Perrier, for instance, can afford only to spend about \$12m a year on marketing in the US—its new flavoured mineral water as against the \$40m or more being spent by the major US groups on each soft drinks brand name.

But other pressures, apart from fear of hostile takeovers and rapidly growing research and marketing costs, are pushing French groups towards further concentration. Some of the leaders of the

French Food sector like Mr Antoine Riboud of BSN or Mr Gustave Leven of Soure Perrier are close to retiring. The French retail sector is also in the process of a shakeout with an increased concentration among the major supermarket chains. That is in turn forcing the food manufacturers to offer a large range of products.

At the same time, the squeeze on living standards in France in recent years as a result of the Government's clampdown on wages, has put pressure on company profits. This phase may be coming to an end—though Lesieur, the edible oils group and Olida Caly, the charcuterie concern, are still complaining of a down turn in the market—with BSN expecting a stronger profit growth this year.

David Housego

Venture Capital

Small is beautiful

THE CHIRAC administration also pressing for fiscal treatment for employees putting together management buy-outs to be made more liberal. This would allow all bought-out companies to benefit from tax exemptions when an outside buyer comes in to purchase the company.

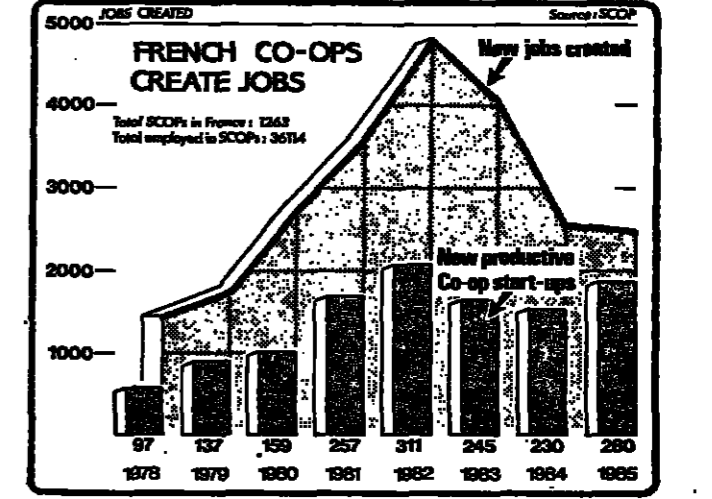
Under rules introduced in July 1984, easier tax treatment for the holding company owning the operating concern, and for managers taking part in the buy-out, is granted only if the majority of a bought-out company is acquired by existing employees. According to Mr Michel Egleis, head of the French arm of Investors in Industry, this condition, together with the bureaucratic way that the finance ministry vetted before deciding tax exemptions, is holding up the number of deals being carried out.

Another area of government attention concerns the wider question of attracting venture and development capital into small and medium companies, including those involved in high-technology areas. The French Venture Capital Investors Association (AFIC) now estimates that its 40 members manage funds of FFf 4bn ready for investment, of which FFf 1.9bn has been placed.

Last year, FFf 60m was invested, benefiting 200 companies. AFIC estimates. A cloud passed over the French venture capital scene in May when Tigra, a high flying image processing company which had attracted FFf 30m in capital, went into receivership.

Financial organisations are

David Marsh



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Banking

# Hour of reckoning

FRENCH BANKS are starkly aware of their relative vulnerability in an increasingly competitive international environment.

As the Chirac government draws up its plans for progressive sales of nationalised banking stakes to private investors, the statistics underline the efforts which banks preparing to be storn of state backing will have to make to hold their own on the world stage in coming years.

According to the London-based IBCA banking research group, French banks' average equity/assets ratios — even though improved during the past year — is the lowest among banks in the main 12 industrialised countries.

The capital/assets ratio of the Big Three French banks — Banque Nationale de Paris, Crédit Lyonnais and Société Générale — averaged 1.75 per cent last year, according to The Banker magazine. This compares with 3.2 per cent for Deutsche Bank, Dresdner Bank and Commerzbank of West Germany.

BNP's pre-tax profits last year were half Deutsche Bank's — even though BNP employs 59,000 people, 10,000 more than Deutsche.

French banks have the most widely-spread world networks after the US institutions, level pegging with British banks. The statistics are worth quoting because they show the extent to which French institutions have been generally protected from having to make harsh decisions during two decades of hectic growth at home and abroad.

No one in French banking however now doubts that the hour of reckoning has arrived. It is significant that a consensus has grown up in the last two years, well before the arrival of the new Government's privatisation programme, on the need for French banks to strengthen their capital resources and boost profitability to match international standards.

The Socialist Government's nationalisation of 36 banks and the Paribas and Suez financial groups (adding to the Big Three institutions nationalised by General de Gaulle's post war government in 1945) was no doubt an overdue move responding to 1980s realities rather than 1980s ideologies.

The state takers, with their drawbacks and dashed

expectations which became almost immediately apparent, however had a highly useful cathartic effect.

They underlined that, if France was to remain an efficient industrial power capable of raising large foreign loans at competitive margins (very useful to plug the balance of payments deficits of 1982 and 1983), there was no choice but to strengthen rather than weaken the backbone of the banking system.

A number of long overdue reforms were subsequently carried out by the Socialists which would have to be put into action anyway. These include the banning out of public expense of loss-making banks led by the Vernes and Rothschild institutions, whose former shareholders were indemnified on a grotesquely favourable terms.

The nationalisations also give the right-wing Government the chance of making large capital gains for taxpayers by profiting from the general increase in stock exchange prices since 1982. The Paribas and Suez groups for instance are now worth four times the price for which they were acquired four years ago.

Efforts made by big French banks since 1983-84 to bolster their capital resources and improve profitability have already started to bear fruit.

Starting with the then innovative issue by Société Générale in 1984 of non-voting preference shares, almost all the large banks by now have used this means to raise equity capital without diluting the state's control of voting shares.

The biggest issues by Suez, Paribas, Banque Nationale de Paris and Crédit Lyonnais have all come this year in implicit or explicit preparation for denationalisation. The latter two issues—FFr 5.3bn for BNP and FFr 4.3bn for Crédit Lyonnais (the two largest-ever Paris equity-raising exercises)—have involved non-preferred shares which will be easier to turn into full voting capital when the time for privatisation arrives.

Banks have also been allowed by the Socialists to continue stocking up provisions on doubtful debts at home and abroad, both to compensate for an increased level of risks during the 1980s and also to make up for the banks' general international undercapitalisation.

On the profits side, banks

have benefited clearly from continuing high French interest rates during 1985. Additional factors have been the effects of the over-valued dollar in boosting overseas earnings and of booming capital market conditions in increasing the banks' relatively under-developed commission revenues.

On a consolidated basis, BNP turned in a 22 per cent rise in net profits for 1985. Crédit Lyonnais 18 per cent, Société Générale 41 per cent, Banque Indosuez and Crédit Commercial de France 12 per cent. The Paribas and Suez groups chalked up increases of 29 per cent and 46 per cent respectively.

There are several reasons for thinking the going for banks will now be rougher as privatisation approaches. In order to offset the heavy cost of cheque clearance, they have persuaded the administration—after years of lobbying—of the need to bring in tariff charges for cheque accounts. These are likely to be introduced before the end of the year, with Crédit Agricole already announcing its plans to introduce charges in July.

On the debit side, the fall in money market interest rates which has accompanied disinflation is starting to pose severe problems for the structure of the largest retail banks. An estimated 7 to 8 per cent of their total deposits is spent on running their large retail networks.

Progressive deregulation on the financial markets reflecting a mixture of intellectual contagion and competitive pressures from New York and London—will also tend to lower margins for those banks which have not carved out finely honed specialist niches.

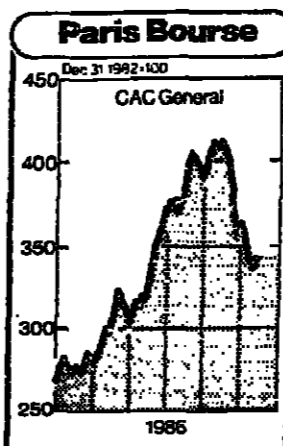
As the banks make further efforts to increase productivity through large investments in electronics and cashless banking technology, accelerated cutbacks in traditionally protected bank staff will be unavoidable in coming years.

Denationalisation now requires that the banks make significant further strides in profitability to attract private buyers, whether this earnings improvement comes through a tightening up of banks' internal management, or from an externally-derived boost to margins caused by higher inflation and a brake on deregulation, is an intriguing question.

David Marsh

Top ten French banks			Assets (\$bn)
French ranking	World ranking	(end 1984)	
1	7	BNP	99.0
2	9	Crédit Agricole	52.4
3	10	Crédit Lyonnais	80.5
4	11	Société Générale	87.1
5	31	Paribas	56.3
6	77	CIC Group	27.9
7	83	Indosuez	25.9
8	99	Banques Populaires	20.3
9	109	BFCF	18.5
10	117	CCF	18.8

Source: The Banker



Financial Services

# New funding techniques

FRANCE'S long-somnolent and over-regulated financial markets are facing up to a period of unprecedented change and competition sparked off by events both inside and outside the country.

An explosion of new funding instruments and techniques, together with progressive coalescence of market sectors previously split up by demarcation lines, is spilling over from London and New York.

Paris has probably shown more flexibility and imagination than either Frankfurt or Zurich over the past 18 months in adapting to the challenge of world-wide deregulation.

In part, this has been because France has had—and still has—more ground to make up. The previous Socialist Government relatively quickly recognised that the weakness of the country's capital markets was a factor contributing to the lack of financial muscle of the corporate sector, and to the competitive deficiencies on the economy as a whole.

Furthermore, the French Treasury under the socialist administration itself created a pressing need to adopt and foster more sophisticated funding techniques. Allied to the growing sophistication of corporate treasurers and fund managers, the Government's requirement to issue and manage much higher volumes of debt has been an important factor behind innovation.

The welter of structural change has coincided, happily with a period of booming share prices, falling interest rates and sharply rising trading volume. The Paris bourse has

also started to see a growing trend towards hostile takeover bids—even though such deals are plainly still small fry by New York or London standards.

During the period from March 1985 to the downturn registered in mid-May, the Paris equity market, measured by the CAC Stockbrokers' Association index, rose nearly four-fold.

Innovations over the last three years included the setting up of a so far, hugely successful "second marché" or unlisted market to allow small or medium-sized companies to float shares on the bourse, legislation allowing nationalised companies and banks to issue non-voting shares and loan stock; a financial futures market; and the introduction of certificates of deposit and commercial paper, the latter five months before the equivalent London market started.

The bourse in March started a morning trading session to accommodate greatly increased demand to deal in the most important stocks.

The market can still be notoriously thin, and prices in the Palais Brongniart are still registered in chalk. (As a sign that things are moving, orange chalk has been introduced to mark the closing prices of the morning trading). But, several years after the idea was first considered, computerised dealing is planned to be started on an experimental basis later this summer.

The new right-wing Government is now preparing an enormous test for the absorptive qualities of the equity market in the shape of its ambitious

five year privatisation programme.

It is also allowing corporate treasurers and investment institutions greater freedom in their portfolio and foreign exchange decisions with the substantial liberalisation of foreign exchange controls put into place last month.

Combined with the ending, for the time being, of the downward trend in interest rates, uncertainties over the way co-habitation is working between Messrs Mitterrand and Chirac, and a flood of non-voting issues from nationalised enterprises, all these factors produce a new set of variables for the markets to chew over.

The frisson which went through the equity and bond markets at the end of May and the beginning of June—over the three weeks to June 6 the CAC index fell by 18 per cent—may prove to have been simply a temporary setback or a sign of entry into more permanently troubled waters.

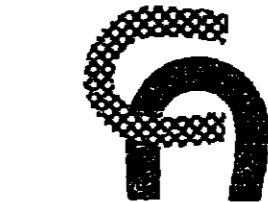
If it is the former, the French markets will simply have gone through a necessary correction in their somewhat helter-skelter growing up phase.

If, on the other hand, the unsettled period lasts longer than a few weeks, question marks may arise over whether the markets need a longer pause to digest the new burdens they are being asked to bear. In particular, the Government might have to lower its sights by accepting a somewhat less rapid than planned privatisation schedule to avoid the danger of further strains in coming months.

D. M.

# Uncertainty on future role

## Profile of CREDIT AGRICOLE,



### the farmers' co-operative which has just appointed its third chief executive in 18 months

CREDIT AGRICOLE, the giant French farmers' co-operative bank, now has its third chief executive in 18 months, just as it is flying into the eye of a storm over its future role on the French financial scene.

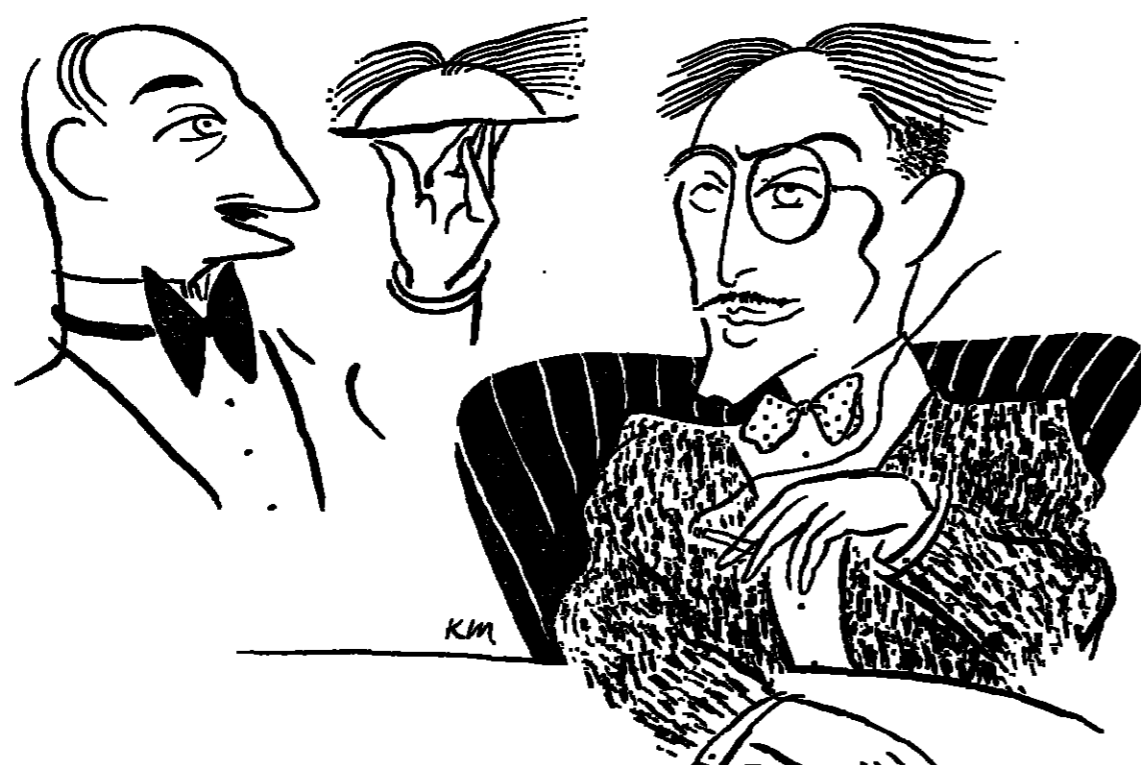
Early this month Mr Bernard Auberger, formerly a director at Société Générale, the third largest nationalised bank, was appointed managing director of the bank's central organisation, the Caisse Nationale de Crédit Agricole (CNCA). He replaces Mr Jean-Paul Huchon, formerly chief aide to Mr Michel Rocard when he was Agriculture Minister in the Socialist government.

Mr Huchon's Socialist leanings had singled him out for removal by the new right-wing government, which exercises control over CNCA through the double tutelage of the Finance and Agriculture Ministries.

It remains to be seen whether Mr Auberger brings with him a new team to shake-up again the administrative structure of the bank, which saw the entry of several former leading officials in the Socialist government a few months after Mr Huchon was nominated in January 1985.

Mr Auberger will have to steer a delicate passage between the right's policy of phasing out the state's role in the Crédit Agricole affairs and the demands of the agricultural community that this reform

D. M.



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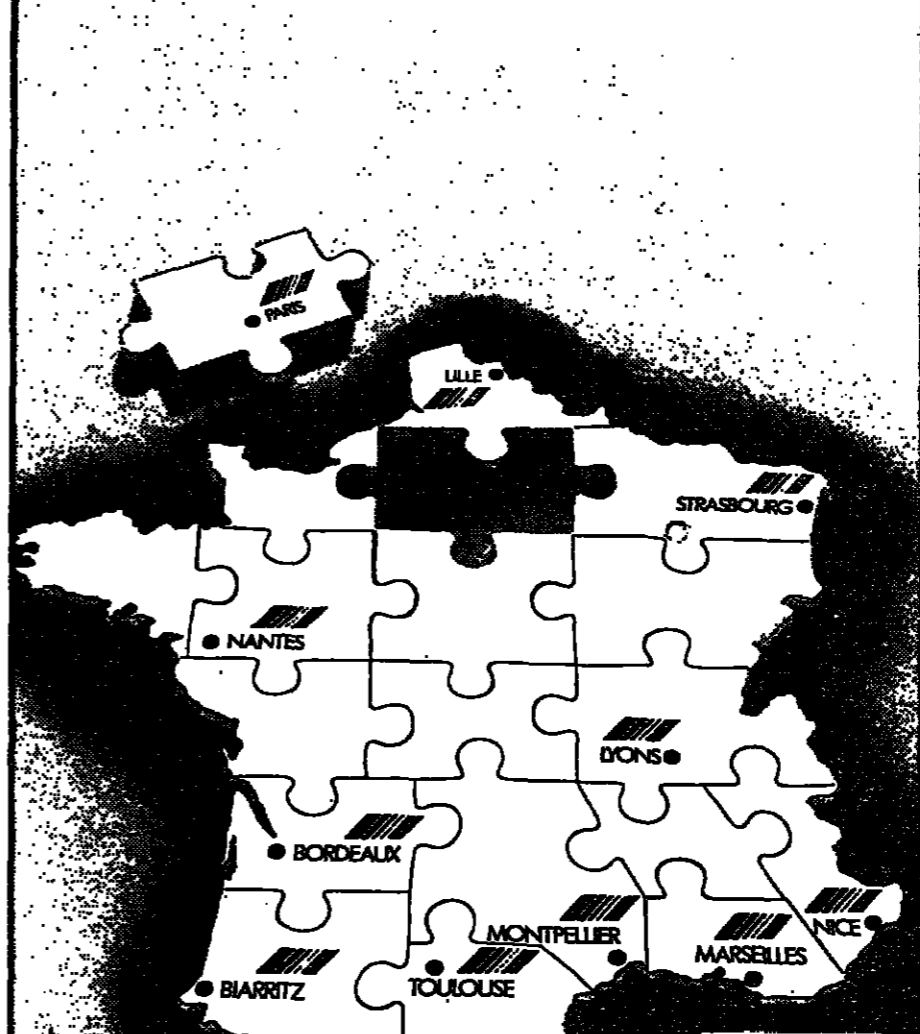
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INTERNATIONAL COMPANIES and FINANCE



**SARAKREEK HOLDING N.V.**  
Herengracht 595, 1017 CE Amsterdam. Tel: 020-28 36 87

The following is a summary of the audited results for the year ended 31st December, 1985.

Consolidated Balance Sheet at 31st December 1985 (before profit appropriation)		1985 \$'000	1984 \$'000	1985 \$'000	1984 \$'000
<b>ASSETS</b>					
<b>Property interests</b>					
Tangible fixed assets - properties	293,187	198,703		15,395	5,100
Financial fixed assets:					
Mortgage loans receivable	25,500	24,600		31	31
Other accounts receivable	-	1,987		1,056	1,191
<b>Total fixed assets</b>	<b>318,687</b>	<b>225,290</b>		<b>8,279</b>	<b>3,447</b>
<b>Current fixed assets</b>					
Current portion of mortgage loans receivable	1,000	-		1,939	2,712
Receivables - other	12,404	5,146		26,700	12,481
receivables and prepayments	3,544	-		335,635	244,338
Cash	16,948	19,048			
<b>Total current assets</b>	<b>16,948</b>	<b>19,048</b>			
<b>Total assets</b>	<b>335,635</b>	<b>244,338</b>			
<b>LIABILITIES</b>					
<b>Shareholders' equity</b>					
Share capital	57,166	54,444		39,990	39,257
Reserves	164,368	132,431		1,216	1,075
<b>Total shareholders' equity</b>	<b>221,532</b>	<b>186,875</b>		2,074	1,530
<b>Long term debts</b>					
Mortgage loans and notes	57,752	28,893		2,457	(23,537)
Capitalized lease obligation	680	478		(2,202)	(2,818)
<b>Total long-term debts</b>	<b>58,432</b>	<b>29,369</b>		(184)	(198)
<b>Minority interests</b>					
	16,465	10,006		17,437	15,369
<b>Provisions</b>				(2,755)	(2,157)
Deferred taxation	9,875	3,461		421	899
Deferred legal and selling costs	2,651	2,148		117	(68)
<b>Total provisions</b>	<b>12,526</b>	<b>5,607</b>		15,220	14,063
				(1,078)	(1,004)
				14,145	13,079

Sarakreek Holding N.V. is an international company which provides institutional and private shareholders with a convenient means of investing in U.S. commercial property. It is incorporated with limited liability in The Netherlands and its shares are quoted on the Amsterdam, London and Paris Stock Exchanges.

The company invests in income producing properties. The portfolio aims at a geographical spread and is valued at \$318.7 million gross. Offices account for 53.3% of the portfolio's equity value and the remainder is in shopping centres. The most recent acquisition was a 90% stake in Founders Plaza, a 400,000 square foot office park in Hartford, Connecticut, the insurance capital of the U.S.

**Management's comments**  
Even though U.S. office markets suffer from overbuilding, 1985 was an eventful year for your company with net profits progressing by 8.15% and net asset value per share increasing by 15.4% before profit appropriation. Falling interest rates allowed us for the first time in eight years to refinance one of our properties, i.e. to recoup our initial investment plus an additional sum free of tax without reducing our ownership stake.

Most of our properties are unencumbered. This, and our strong financial position, will stand us in good stead for attractive opportunities likely to arise in forthcoming months.

Copies of the Annual Report together with the full text of the report of the Management Board, may be obtained from the Company's Head Office in Amsterdam.

Management Board June 1986

**Setback for Dyno Industrier**

By Fay Gjeester in Oslo

DYNO INDUSTRIER, the Norwegian chemicals, plastics and explosives group, reports a marked fall in profits from last January to the end of April, compared with the same period of 1985, despite a rise in turnover to Nkr 1.12bn (\$148.5m) from Nkr 1.04bn.

Profits before extraordinary items dropped to Nkr 21m, from Nkr 60m, while the figure after extraordinary items was Nkr 44m (Nkr 62m).

The whole-year figure is expected to be lower than in 1985, when it reached Nkr 231m.

The explosives and methanol divisions yielded poorer results, but other activities showed a steady improvement. The performance of the company's explosive plants in the US was unsatisfactory for a time but is now improving.

Shareholders were this year invited to take their dividend in the form of new shares. A total of 78 per cent of them opted for that, providing Nkr 41.4m of fresh equity.

Norsk Hydro, the Norwegian energy and industrial group, holds a controlling stake of 50.47 per cent in Dyno Industrier.

**UAE tightens up on bank loan security**

BANKS in the United Arab Emirates (UAE), burdened with bad debts, have been told not to extend any more unsecured loans to customers, Reuter reports from Abu Dhabi.

Bankers said the order was delivered in a circular from Mr Abdul-Malik al-Hamar, the UAE central-bank governor, which said banks should be ready to show documented proof that new loans were backed by adequate collateral.

Bankers estimate that up to a third of the 90bn dirhams (\$8.17bn) in bank loans to the UAE private sector is non-performing, because of a recession brought about by falling oil revenues.

The central bank has been discouraging unsecured credits for some time, but bankers estimate that nine tenths of bank lending is unsecured, mainly in the form of overdrafts.

**Chase refused permission to open bank branch in Bombay**

BY R. C. MURTHY IN BOMBAY

CHASE MANHATTAN Bank of the US has been refused permission to open a branch in Bombay, in a move that indicates a hardening of the Indian Government's attitude towards the entry of foreign banks.

The Reserve Bank of India (RBI), the country's central bank, told Chase there was no need "for the present" for another US bank in India. Chase has a representative office in Bombay.

There are 19 foreign banks, including three from the US, operating in India with 134 branches. Citibank has six branches, Bank of America four and American Express three.

The rejection surprised Chase, which had been waiting more than two years for RBI clearance.

In order to demonstrate its commitment to India, Chase has been participating in the syndication of commercial loans for the country. Recently Chase's Belgian subsidiary syndicated a tax-spared loan for India's oil and natural gas commission below Libor, the London Inter-Bank Offered Rate.

The setback to Chase has disappointed foreign banks. Many European and Japanese banks are increasingly keen to establish offices in India. A promise by Mr Rajiv Gandhi, the Prime Minister, to modernise Indian industry and the expectations of higher foreign borrowings have heightened the perception of potential rewards.

Mr R. M. Malhotra, RBI governor, has been quoted as saying that existing foreign banks should consolidate their business before the Government considers the entry of more foreign banks.

Until recently India's stance was that it considered applications from foreign banks on the basis of reciprocity - it would grant permission only when Indian banks were given a similar opportunity in the foreign banks' country of origin.

**Citicorp set to win Quotron**

CITICORP, the biggest US banking group, said its tender offer for Quotron Systems, the business information chain, had been successful and that it had purchased a majority of Quotron's outstanding shares.

Citicorp said that as of June 12, Quotron shareholders had tendered 19.1m shares, about 55 per cent of Quotron's outstanding shares, in response to its tender offer.

The banking group said it accepted the tendered shares and was due to begin making payment yesterday. It added that, if the conditions of its tender offer continued to be satisfied, it would accept the tender of additional shares until the expiration of the offer on Thursday.

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All of these securities have been sold. This announcement appears as a matter of record only.

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**3,100,000 Shares**  
The above shares were underwritten by the following group of U.S. Underwriters:  
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**The First Boston Corporation**  
**Goldman, Sachs & Co.**  
**Merrill Lynch Capital Markets**  
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**Salomon Brothers Inc.**  
**Shearson Lehman Brothers Inc.**

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The above shares were underwritten by the following group of International Underwriters:  
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*(List of international underwriters follows in columns)*

These Bonds having been sold, this announcement appears as a matter of record only.

New Issue June 1986

**European Investment Bank**

Can. \$100,000,000  
9% Bonds due 1996

Orion Royal Bank Limited  
Credit Suisse First Boston Limited  
Deutsche Bank Capital Markets Limited  
Morgan Guaranty Ltd  
Nomura International Limited

Banca Commerciale Italiana  
Banque Bruxelles Lambert S.A.  
Bayerische Vereinsbank Aktiengesellschaft  
Crédit Communal de Belgique S.A.  
Creditanstalt-Bankverein  
DG BANK Deutsche Genossenschaftsbank  
EBC Amro Bank Limited  
Genossenschaftliche Zentralbank AG Vienna  
IBJ International Limited  
Mitsubishi Finance International Limited  
The Nikko Securities Co., (Europe) Ltd.  
Sparkassen SDS  
Union Bank of Switzerland (Securities) Limited  
Yamaichi International (Europe) Limited

Bank of Tokyo International Limited  
Banque Internationale à Luxembourg S.A.  
Crédit Commercial de France  
Crédit Lyonnais  
Daiwa Europe Limited  
Dresdner Bank Aktiengesellschaft  
Generale Bank  
Girozentrale und Bank der oesterreichischen Sparkassen Aktiengesellschaft  
McLeod Young Weir International Limited  
Mitsui Finance International Limited  
Norddeutsche Landesbank Girozentrale  
Toronto Dominion International Limited  
Westdeutsche Landesbank Girozentrale  
Zentralsparkasse und Kommerzbank, Wien

**First Independent Corporate Finance Limited**

is pleased to announce that **MARWIN PRODUCTION MACHINES** has raised **£1,000,000** of development capital from its Management & **Sharp Technology Fund PLC** & **Sharp Unquoted Midland Investment Trust Ltd.**

*First Independent Corporate Finance Limited initiated this transaction & acted as financial advisers to the Marwin Group*

**EMPIRE OF AMERICA FEDERAL SAVINGS BANK**  
**U.S.\$125,000,000**  
**Collateralized Floating Rate Notes, Series A due December, 1995**

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from June 17, 1986 to December 17, 1986 the Notes will carry an interest rate of 7 1/8% p.a. The interest payable on the relevant interest payment date, December 17, 1986 will be \$3717.19 per \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A., London, Agent Bank.  
June 17, 1986

**HERON**

**Heron International Finance B.V.**  
ECU 40,000,000  
**GUARANTEED FLOATING RATE NOTES**  
1984-1991

For the six months 16 June to 16 December 1986 each Note will carry an interest rate of 7 1/8% per annum and a Coupon amounting to ECU 393.96

LISTED ON THE LUXEMBOURG STOCK EXCHANGE BY: BANQUE INDOSUEZ AGENT BANK

U.S.\$75,000,000  
**EAB FINANCE N.V.**  
(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1993  
Guaranteed on a subordinated basis as to payment of principal and interest by

**European American Bancorp**  
(Incorporated with limited liability in New York, U.S.A.)

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 17th June 1986 to 17th December, 1986 the Notes will carry an interest rate of 7 1/8% per annum. On 17th December 1986, interest of U.S.\$187.45 will be due per U.S.\$5,000 Note for Coupon No. 6

EBC Amro Bank Limited (Agent Bank)  
17th June, 1986

U.S.\$30,000,000 Floating Rate Notes due 1992  
**THE REPUBLIC OF PANAMA**

Notice is hereby given that the Rate of Interest has been fixed at 8 1/8% p.a. and that the interest payable on the relevant Interest Payment Date, December 17, 1986, against Coupon No. 3 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$416.20.

June 17, 1986, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**



INTERNATIONAL COMPANIES and FINANCE

Malaysia lures foreign investors

A SIGNIFICANT change has taken place in Malaysia's approach towards foreign investment. The return of the now Malaysia-owned Guthrie Corporation to the London Stock Exchange, and permission for Rothmans and Imperial Chemical Industries to retain equity control of their Malaysian operations, all point to the growing realisation among Malay political leaders that Malaysia needs foreign investors more than the investors need the country.

with the kind of restructuring that we planned for. We have now to concentrate on growth first and then only restructuring, so the NEP will be held in abeyance, more or less, except in areas where there is growth.

Wong Sulong looks at a reversal of state policy on overseas companies

wants the nation's corporate wealth (defined as capitalisation on the Kuala Lumpur Stock Exchange) to be distributed 20 per cent among the Malays, 40 per cent for other Malaysians, and 30 per cent for foreigners.

likely to record zero or even negative growth this year. Private investment has fallen sharply, and there has been a surge of capital flight.

BHP seeks to stop Elders deal hearing

By Our Sydney Correspondent BROKEN HILL Proprietary (BHP), Australia's biggest company, has begun legal action seeking a halt to a National Companies and Securities Commission hearing into its cross-shareholding deal with Mr John Elders' Elders IXL.

dictated by foreign investors. The flotation of Guthrie (minus the plantations now held through another company) in London is seen as a test case. If British response is encouraging, more Malaysian government-owned companies which are to be privatised will seek similar listings overseas, reversing a trend in the 1970s when companies with Malaysian assets were Malayised and their domicile transferred home.

CSR to raise A\$460m through share issues

CSR, the Australian resources and building products group, is to raise a total of A\$460m (US\$315m) through a share placement and a rights issue of options.

This announcement appears as a matter of record only.



Wellcome

£50,000,000 9 1/2 per cent Bonds 2006

Baring Brothers & Co., Limited

- ANZ Merchant Bank Limited
Chase Investment Bank
County Bank Limited
Hambros Bank Limited
Samuel Montagu & Co. Limited
Morgan Guaranty Ltd
J. Henry Schroder Wagg & Co. Limited
Standard Chartered Merchant Bank
Swiss Bank Corporation International Limited
Bankers Trust International Limited
Commerzbank Aktiengesellschaft
Credit Suisse First Boston Limited
Lloyds Merchant Bank Limited
Morgan Grenfell & Co. Limited
Sanwa International Limited
Société Générale
Sumitomo Finance International
Union Bank of Switzerland (Securities) Limited
S. G. Warburg & Co. Ltd.

May, 1986

Mitsubishi Electric lifts Akai holding

By Yoko Shibata in Tokyo AKAI ELECTRIC, the troubled Japanese maker of audio and video equipment, is to increase its capital by allotting ¥1.38bn (US\$55m) in shares to Mitsubishi Electric as part of its corporate restructuring programme.

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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

U.S. \$100,000,000

Australian Industry Development Corporation

(A statutory corporation wholly owned and guaranteed by the Commonwealth of Australia)

8 1/2% Bonds Due 1996

Issue Price 101 1/2%

The following have agreed to subscribe or procure subscribers for the Bonds:

- MORGAN STANLEY INTERNATIONAL
SALOMON BROTHERS INTERNATIONAL
BANK OF TOKYO INTERNATIONAL
BANQUE BRUXELLES LAMBERT S.A.
BANQUE NATIONALE DE PARIS
COMMERZBANK
CREDIT SUISSE FIRST BOSTON
DAIWA EUROPE LIMITED
GOLDMAN SACHS INTERNATIONAL CORP.
NOMURA INTERNATIONAL
ORION ROYAL BANK
S.G. WARBURG & CO. LTD.

Application has been made to the Council of The Stock Exchange for the Bonds to be admitted to the Official List. Interest on the Bonds is payable annually in arrears on 26th June, the first such payment being due on 26th June, 1987.

Listing particulars relating to Australian Industry Development Corporation and the Bonds are available in the Extel Statistical Service and copies may be obtained during usual business hours up to and including 19th June, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 1st July, 1986 from:

Morgan Stanley International, Citibank N.A., Cassano & Co., 121 Tottenham Court Road, London EC2E 7AN, Citibank N.A., 336 Strand, London WC2R 1HB, Commercial Union Building, 1 Undershaft, London EC3P 3EB.

17th June, 1986

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

17th June, 1986



Tasmanian Public Finance Corporation

(A statutory corporation incorporated under the laws of the State of Tasmania)

A\$43,000,000

13 1/4% Guaranteed Bonds due 1993

unconditionally guaranteed under statute by

The Treasurer of the State of Tasmania

for and on behalf of

The Crown in Right of the State of Tasmania

Issue Price 101%

The following have agreed to subscribe or procure subscribers for the above Bonds:

- Orion Royal Bank Limited
Baring Brothers & Co., Limited
Deutsche Bank Capital Markets Limited
Nomura International Limited
Union Bank of Switzerland (Securities) Limited
Algemene Bank Nederland N.V.
ANZ Merchant Bank Limited
Bank of Tokyo International Limited
Banque Bruxelles Lambert S.A.
CIBC Limited
Dai-ichi Kangyo International Limited
Daiwa Europe Limited
Westdeutsche Landesbank Girozentrale

Application has been made to the Council of The Stock Exchange in London for Bonds in denominations of A\$1,000 and A\$5,000 constituting the above issue to be admitted to the Official List, subject to the issue of the temporary Global Bond.

Interest will be payable annually in arrears on 26th June in each year, the first such payment being made on 26th June, 1987.

Particulars of the Bonds and the Issuer and Guarantor are available in the Extel Statistical Service. Copies of the listing particulars relating to the Bonds may be obtained during normal business hours up to and including 19th June, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 1st July, 1986 from:-

Orion Royal Bank Limited, Tasmanian Public Finance Corporation, 144 Macquarie Street, Hobart, Tasmania 7000, Kitcher & Aitken & Co., The Stock Exchange, London EC2N 1HB.

INTERNATIONAL COMPANIES and FINANCE

DM bond quota for foreign banks

BY JONATHAN CARR IN FRANKFURT

LEADING FOREIGN banks incorporated in West Germany have been invited to take part for the first time in the federal bond consortium...

another bastion so far held by domestic credit institutes. Last year, for example, foreign banks were permitted for the first time to lead-manage D-Mark foreign bond issues...

invited may decide, after all not to join in. They may feel they have relatively little influence over the issue conditions, thus taking on unforeseeable risk without sufficient certain reward.

But officials of foreign banks here who could be reached for comment indicated they would be happy to participate. Membership would give them an extra weapon in their armoury, and also conferred a certain prestige.

Mitsubishi Trust in listed CD programme

By Our Euromarkets Staff

MORGAN GUARANTY yesterday bridged the gap between the CD and Eurobond market by arranging the first ever listed certificate of deposit (CD) programme for Mitsubishi Trust and Banking Corporation.

\$560m of fixed-rate paper issued as mood improves

BY CLARE PEARSON

THE EUROBOND market turned optimistic yesterday as US Treasury bonds rallied on further evidence of sluggish US economic growth. As dealers marked prices of seasoned issues up by about 1 point, new issue managers seized the opportunity to launch \$560m worth of new fixed-rate paper.

Deutsche Bank Capital Markets launched a \$250m 10-year deal for the European Investment Bank (EIB), which also raised DM 500m in the D-Mark market yesterday. The coupon was set at 7 1/2 per cent and priced at 98 1/2 to give a net spread of 45 basis points over US Treasury bonds at time of launch.

quoted at a bid price of 98 1/2. Elsewhere in the dollar sector, Morgan Guaranty issued a \$60m five-year bond for Hudson's Bay, the Canadian retail company. The coupon was set at 10 per cent. The price was left open during yesterday afternoon, indicated at between par and 100 1/2. The lead-manager reported strong demand.

Korea Development Bank postpones syndicated loan

BY STEVEN B. BUTLER IN SEOUL

THE Korea Development Bank (KDB) has unexpectedly postponed a \$500m syndicated loan that was being organised in Hong Kong.

should push for a smaller amount, \$300m say, and maybe even lengthen the terms to 10 years, to give a signal to the international financial markets that Korea was doing fine this year and didn't need to borrow as much as they had in the past.

Morgan Grenfell may shift Asian fund to Singapore

BY CHRIS SHERWELL IN SINGAPORE

MORGAN GRENFELL, the UK merchant bank, is considering a phased relocation to Singapore for the management of its \$13m to \$14m Asian Investment Fund.

begin offering concessionary 10 per cent tax rates on fees for offshore fund management. The March budget took matters much further, however, by extending the concessionary rate to management of funds invested in Singapore stocks and by clarifying that profits earned on such transactions will be treated as capital gains.

Finnish bank taps US term CD market

By Olli Virtanen in Helsinki

KANSALLIS - Osake - Pankki, one of Finland's two leading commercial banks, will issue a term CD (certificate of deposit) running for one to five years in the US market under a programme which totals \$100m.

Danish banks lead profit growth

DENMARK'S 245 stock market listed companies more than doubled earnings to DKr 280bn before tax in 1985.

companies fell by nine per cent to DKr 3.8bn. The top five companies measured by earnings growth were all banks, followed by Novo, the pharmaceutical company, the AP Møller shipping group and United Breweries, the Tuborg and Carlsberg company.

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and futures contracts has enabled our customers to benefit from an improved and even more sophisticated service. For a free copy of "Options on Currency Futures: An Introduction" and/or "Options on Eurodollar Futures: An Introduction", write to or telephone the Chicago Mercantile Exchange, 27 Throgmorton Street, London, EC2N 2AN. Telephone: 01-920 0722, Telex: 892577 IMMLONG.

CHICAGO MERCANTILE EXCHANGE logo and address information: International Monetary Market - Index and Option Market. Futures and Options Worldwide. 27 Throgmorton Street, London EC2N 2AN 01-920 0722. 30 South Wacker Drive, Chicago, Illinois 60606 312/930-1000. 67 Wall Street, New York 10005 212/363-7000.

More details given for India Fund

By R. C. Murphy in Bombay

MORE DETAILS have been given for the India Fund, the investment trust managed jointly by Unit Trust of India and Merrill Lynch, which will make an offer of shares worth \$60m in the London market on July 7.

According to UTI, nearly two-thirds of the India Fund will be offered to institutional investors and the remaining third to individuals, including expatriate Indians. The shares of India Fund will be listed on the London stock exchange.

Eagle Corp. to buy deposit of magnetite

By John McIlwraith in Perth

A PROJECT which would provide an alternative source of raw materials for the Australian coal industry will be launched in the next six months. Eagle Corporation, better known as an oil explorer, is in a process to remove waste material from coal after it is mined.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on June 18

Table with multiple columns listing bond details: Issuer, Denomination, Maturity, Coupon, Price, Yield, etc. Includes sections for US Dollars, Swiss Francs, and Convertible bonds.

**INTL. COMPANIES and FINANCE**

Kenneth Gooding on the German vehicle group's reviving fortunes

**MAN trucks open the throttle**

MAN Commercial Vehicles, West Germany's second-largest heavy truck producer, is firing on all cylinders again and recovering fast from the traumatic events which forced the company—and its parent GHH (Gutehoffnungshütte)—to change direction violently.

Mr. Wilfried Lochte, chairman, says the company did much better in the current financial year, which ends on June 30, than in 1984-85 when it reported a DM 32m (\$15m) profit. The progress towards complete financial health will be even quicker in 1986-87, he suggests.

MAN plunged into losses—totaling DM 47m in the two financial years to June 1984—but, in spite of this setback, it did not cut its investment programme.

So the company has been able to crown its recovery this month with the launch of a new range of heavy trucks, called the F90. MAN invested DM 250m in the F90 trucks which have entirely new cabs, chassis and suspension systems. According to Mr. Lochte, the trucks will play a crucial part in the company's drive to boost its share of the West European market for trucks over 15 tonnes gross weight, from the current 7 per cent to 10 per cent within three years.

The company has travelled a long way since 1981 when Iraq, without warning, cancelled an order for 1,000 heavy trucks, most of them already built by MAN because of the tight original delivery schedule. That blow brought MAN to its knees.

The trucks were not ordinary production models and were unsaleable in Europe. MAN had to sell them at give-away prices.

At the same time, MAN, in common with the rest of Western Europe's heavy truck industry, faced a recession caused by the steep drop in demand from the oil-producing countries and a halving of European sales between 1980 and 1982.

MAN had to act quickly to put its house in order. It rationalised production and cut costs to reduce the break-even level of output to match expected demand.

By the middle of 1984 the programme had reduced the MAN Commercial Vehicle workforce by 25 per cent, or 5,000 jobs, to 17,500.

The break-even point has been cut to 15,000 trucks a year—a level to which MAN's output has dropped only once in the past 11 years. That was after the collapse of the Iraq deals. Last calendar year, output of trucks over 15 tonnes was

18,395, up from 15,394 in 1984, and Mr. Lochte says there will be an increase to 20,559 this year. MAN's production peaked at 27,000 heavy trucks in 1981.

While MAN was still in a weakened state early last year, General Motors of the US came knocking at the door of the GHH parent group offering to acquire the truck business, GM, the world's largest automotive business, was seeking a way to improve its position in the European truck business by finding a partner for its British subsidiary, Bedford.

The MAN truck executives were not keen on the idea of a GM takeover and, although both sides took a long, hard look, there seemed no areas where Bedford and the German group could co-operate either.

Help was to be found from Daimler-Benz, the Mercedes group, which did not relish the prospect of GM picking up MAN and with it a 10 per cent share of the West German heavy truck market plus a network of 900 dealers and service points across Europe from Spain to the UK.

To help MAN over its temporary shortage of cash, D-B offered to buy its rival's half-share in MTU (Motoren-und-Turbinen Union) which makes very large diesel engines, for about DM 900m.

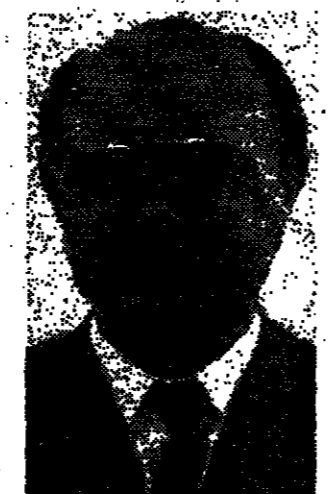
MAN's profits on the deal DM 128m, showed up as an extraordinary item in the 1984-85 results.

MAN's fall into losses and the GM episode showed GHH, West Germany's major mechanical engineering group, that it needed to take a tighter grip on its 75 per cent-owned subsidiary.

Consequently, it took full control via a share swap, and followed up by reorganising the merged group into eight divisions. The truck and bus operations of MAN have been split off as a separate company, MAN Commercial Vehicles.

The chairman of the new division, Mr. Lochte, says that in future MAN CV will concentrate on Western Europe and aim to be selling soon 80 per cent of total production in this "domestic" territory. The dealer and service network will be built up to about 1,000.

Similar currency shortages have brought MAN's project to assemble trucks in China with a local partner, Norinco, almost to a halt. In the past two years



Mr. Wilfried Lochte: drive to boost European market share

MAN exported more than DM 100m-worth of "built-up trucks and kits to China and Mr. Lochte insists: "We want to participate in that market and will persevere."

Neither is MAN in any mood to quit its assembly plant for buses in the US—even though the lack of orders, caused by a 50 per cent cut in Federal subsidies to mass transit authorities, has forced Volvo of Sweden to close down its

VW and MAN co-operated to develop and build trucks between six tonnes and 10 tonnes to fill the gap between the top end of VW's commercial vehicle range and the bottom of MAN's.

The partners originally hoped for output of joint-venture vehicles to reach 15,000 a year, with 10,000 for export. But production has never been above 5,000. Last year the joint venture sold 3,700 vehicles and Mr. Lochte says the total should go above 4,000 in 1986.

The joint venture is now marginally profitable and the partners have renegotiated their deal so that all production will take place at MAN's Salzgitter factory, near Hanover, whereas it has been shared with VW's Emsweper plant in the past. Under the terms of the original contract, VW insisted that 70 per cent of assembly be completed at Hanover.

Talks with VW about widening the co-operation continue, including some which might lead to further links between the MAN and Volkswagen commercial vehicle sales and service networks—as has already happened in the UK, the Netherlands, Norway and Spain.

Mr. Lochte acknowledges that, for a medium-sized truck producer to survive, it must be involved in co-operative ventures.

Apart from the VW deal, MAN has a joint project with the Exton Corporation of the US for the development, production and marketing of some heavy truck axles. This scheme is on schedule, says Mr. Lochte.

MAN's capital spending is running at about DM 200m a year while research and development takes DM 150m to DM 150m, roughly 2 to 4 per cent of turnover.

The development effort put into the new F90 truck range, under development since 1981, enabled the number of components in the cab to be cut by 50 per cent, thus reducing weight considerably.

MAN built 400 of the top-of-the-range F90s for the launch in continental markets this month and will gradually introduce other versions in descending weight categories over the next two years. Right-hand-drive models for the UK, the company's best export market at the moment, should be on the road next March.

Mr. Lochte believes that MAN can take market share away from all its major competitors with the help of the new F90 range—including some from the European market leader, Daimler-Benz.

**Rabobank now in Singapore, Hong Kong and Jakarta.**

To serve further growth in trade between Asia and major countries in Europe and North America, Rabobank Nederland announces the simultaneous opening of three offices in Asia, a branch office in Singapore and representative offices in Hong Kong and Jakarta.

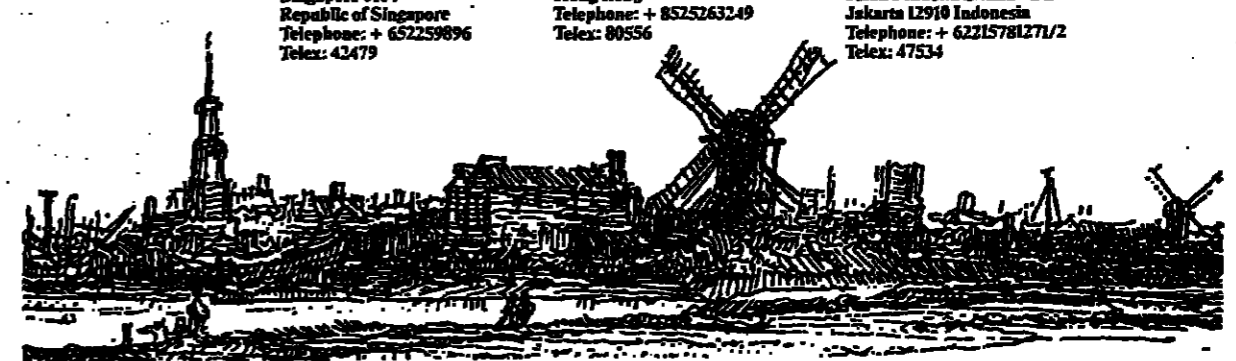
Through these offices Rabobank can offer a comprehensive range of international banking services, especially to companies, doing business with the Netherlands.

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**Quality at work for Britain.**  
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UK COMPANY NEWS

Guinness gets a nip of Bell's and nudges £60m

BY DAVID GOODHART

THE INTERIM profits unveiled yesterday by Guinness were roughly in line with expectation at £59.3m pre-tax profit, according to Mr Chris Davidson, the director of public affairs...

are being integrated into the newly formed Guinness Beverage Group headed by Mr Vic Steel to whom all senior management in the subsidiary companies will report.

acquisitions) Guinness profits have nearly doubled to £67.8m. Earnings per share increased by 12 per cent and the interim dividend is also being increased by 12 per cent to 2.24p net.



Mr Ernest Saunders, the chief executive of Guinness

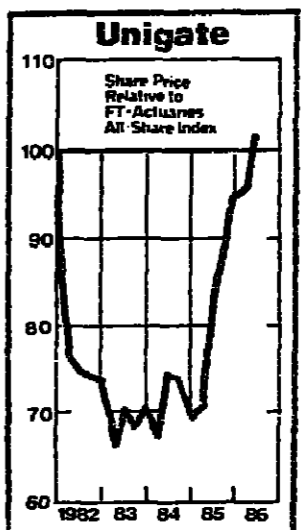
Change of management at Authority Investments

By Lionel Barber

THREE EXPERIENCED City financiers are to assume management control of Authority Investments, the investment and property development company chaired by Lord Lever...

Strong boost from food lifts Unigate to £83m

SHARPLY HIGHER contributions from its UK food operations enabled Unigate to lift its 1985-86 profits to £82.8m pre-tax, an improvement of 30 per cent over the previous year's £63.6m.



looking to the group for sustained future growth. Apart from food and dairies, Wincanton (transport, distribution, garages and engineering) raised its 1985-86 operating profits by £2.2m to £10.5m but Gulpur (transport, exhibition and engineering services) and the international operations showed declines of £3.1m and £1.6m respectively.

Midland Marts in talks with estate agent

Midland Marts, the livestock auctioneer and estate agency business, is discussing a merger with Bredesley Theobalds, a privately-owned group with similar business interests.

Hazlewood Foods jumps to £11m

THE ACQUISITIVE Hazlewood Foods group made strong progress in the second six months of 1985-86 and for the full 12 months raised its profits from £6.09m to a record £11.11m pre-tax.

A final dividend of 5.5p makes a net total of 9.5p on the capital enlarged by last year's £20.5m one-for-one rights issue.

organic growth of around 26 per cent. Although further acquisitions are probable, this year will be devoted to the digestion and development of recent purchases — notably the chilled foods division (pizzas, pasta) and snacks (nuts, popcorn).

LANCA, handbag manufacturer and wholesaler, made pre-tax profits of £249,000 (£360,000) for 1985, on turnover of £3.7m (£3.04m). Earnings per 20p share were 1.78p (1.9p) and the dividend is held at 0.375p.

BET cuts South African interests

BET, the laundries, transport and construction services group, is making a small reduction in the extent of its involvement in South Africa.

This followed a similar reduction in its passenger operation two years ago and the sale of its South African crane company earlier this year.

SANLAM, the life insurance group, has increased its holding to 40 per cent by subscribing £7m (£1.7m) in cash for further shares.

Weir acquisition

Weir Group has paid some £2.85m cash for Tooling Products Holdings, a Hampshire based supplier of moulds to the UK motor industry.

DoT still considering Westland share inquiry

Westland has completed its inquiry into the six mystery shareholders who emerged during the contested capital reconstruction of the British helicopter company earlier this year.

De La Rue £3m security expansion

De La Rue, the bookplate printing and security group, is to pay about £3m for Remesda, a privately-owned company which develops software programs for access control systems.

McKechnie lifts forecast

McKechnie Brothers, fighting off a £141m bid from the fast growing Evered Holdings, yesterday announced a forecast increase in earnings for this year of 27 per cent to £12.3m.

slip from a peak of £160m when it was achieved in April. It is now widely expected to increase the bid, which it must do before next Tuesday. The final day of the bid is July 7.

Advertisement for County Development Capital, featuring management buy-outs for Jeyes Group Limited and Aerosols International Limited.

Table titled 'DIVIDENDS ANNOUNCED' listing companies like Aitken Home, Amersham Intl, Carrol Inds, Chamberlain Philips, Cranewick Mill, etc. with columns for Current Payment, Date, Corrected dividend, Total, and Total last year.

CHEMICALS AT THE CROSSROADS: The Financial Times proposes to publish a Survey on the above. The provisional dates and editorial synopsis are set out below. PUBLICATION DATE: JULY 22, 1986 COPY DATE: MAY 19, 1986

Amari PLC advertisement including details on rights issue, convertible redeemable preference shares, and contact information for the company.

TELEBEAM PLC advertisement for the INTERCEPTER Teletext receiver, including details on subscription and contact information.



UK COMPANY NEWS

Framlington expands in unit trusts

BY CLIVE WOLMAN
Framlington Group, the unit trust managers, yesterday announced an agreed £12.5m bid for Throgmorton Investment Management Services...

Laurence Prust, in 1983. After achieving a successful investment management record, it was floated on the Unlisted Securities Market in 1983 and now has £800m under management...

convertible into equity until 1988 and cash and near-cash worth £2.4m. The shares in Throgmorton are held mainly by the Throgmorton investment trusts...

According to Mr Bill Stuttaford, Framlington chairman: "The deal makes an extremely attractive fit from both our points of view. We have private clients and unit trusts while they have investment trusts, which will offer us greater stability of income..."

London Scottish Finance up 13%

A 13 per cent increase gives London Scottish Finance Corporation a pre-tax profit of £964,000 for the half year ended April 28 1986, compared with £845,000.

Chamberlain Phipps hit by setback in overseas footwear

SECOND HALF profits of Chamberlain Phipps improved over the first, but the result for the year ended March 31 1986 still showed a reduction from £5.64m to £5.14m.

He says that closing Vinaflex America, as well as further development in the manufacture of adhesives, will produce growth in the current year, but he hopes there will not be the same adverse effects from fluctuations in exchange rates.

Unexciting figures from Chamberlain Phipps were pressed by the interim results. The shoe components division held up well in a static market and the closure of the loss-making American plant will allow this year's figures to show further growth.

Scott Greenham up 47%

Scott Greenham Group, a specialist heavy lifting and access services company, lifted pre-tax profits by 47 per cent from £2,09m to a record £3,08m for the year ended April 3, 1986.

Yellowhammer above forecast

Yellowhammer, the advertising agency which came to the USM last July, has achieved taxable profits 7 per cent above forecast at £1.23m for the year ended March 31 1986.

Mr Jon Summerill, chairman and managing director, says that in the current year he expects each division to provide good organic growth while the group will continue to seek sound acquisitions both here and abroad.

relations, publishing and promotions division. Both of these new operations are already contributing to profits, he adds.

Courtaulds Clothing up 30% to near £20m mark

Courtaulds Clothing, a subsidiary of the international textiles, chemicals and industrial products group, lifted pre-tax profits by 30 per cent from £15.03m to £19.53m in 1985.

Property Partnerships

Property Partnerships, the investment and hotel owning group, reports a pre-tax profit of £1.13m for the year ended March 31 1986, against £1.15m.

At March 31, net assets attributable were 341p per share, before potential CGT. Investment properties have been valued at £15.13m (£14.18m).

Balance of assets replacement reserve—£425,000—has been written back to retained profit, as this is considered no longer necessary.

Lynton Holdings hits £2.4m and plans expansion

LYNTON HOLDINGS, engaged in property investment and development, increased its 1985-86 profits by £931,000 to £2.37m pre-tax and is looking to the future with confidence.

Changing pattern cuts Flexello first half

A SHIFT in the pattern of profits has led to Flexello Casters & Wheels showing a reduction in the first half to March 31 1986, from £433,055 to £268,491.

The strong pound hit the Australian subsidiary and it incurred an operating loss. Price increases, however, have raised gross margins to an acceptable level.

Carroll static and warns of second half fall

PRE-TAX profits improved slightly in the six months to the end of March 1986 for Carroll Industries, the Dublin-based cigarette and tobacco manufacturer. However, directors warn that problems in both the tobacco and pharmaceutical divisions could result in a fall for the year as a whole.

Cranswick Mill record results beat forecast

RECORD PROFITS in the pig feed and grain divisions helped Cranswick Mill Group achieve its best pre-tax profits of £940,000 in the year to March 29 1986.

It was achieved on turnover up by 4 per cent from £34.24m to £35.6m. Earnings per 10p share came out at 11.6p (10p) and, as forecast, there was an initial dividend of 2.6p.

Millward better than expected at £902,000

Compared with a forecast of £870,000, Millward Brown, the market research concern which joined the USM last November, produced pre-tax profits of £902,000 for the year ended March 31 1986.

Moss Advertising hit by loss of a major client

THE Moss Advertising Group saw its profits fall from £231,000 to just £7,000 pre-tax in the first six months to February 28 1986.

James Crean has received acceptances for 95.6 per cent of the 4.54m shares it issued through a one-for-four rights issue.

Marshalls Halifax expansion continues

Marshalls Halifax has increased its pre-tax profit by 20 per cent to a record £7.15m in the year ended March 31 1986, and this confirms the continued and planned expansion of the group, says the chairman Mr David Marshall.

held at £14.99m (£14.59m) but its profit rose by 26 per cent to £960,000.

so attracted a declining rate of tax relief with consequent damage to earnings. The past year, however, has probably marked the bottom of the trough.

AS \$225,000,000 Zero Coupon Bonds due 21st May, 2000. Eni International Bank Limited. (Incorporated with limited liability under the laws of the Commonwealth of The Bahamas). Includes logos for CIBC Limited and various international banks.

BROWN GOLDIE & CO. LIMITED. Development Capital for Private Companies Management Buy-Outs. Emap's preliminary results are announced today on page 6. Write or telephone: Ian Hislop or Cameron Brown.

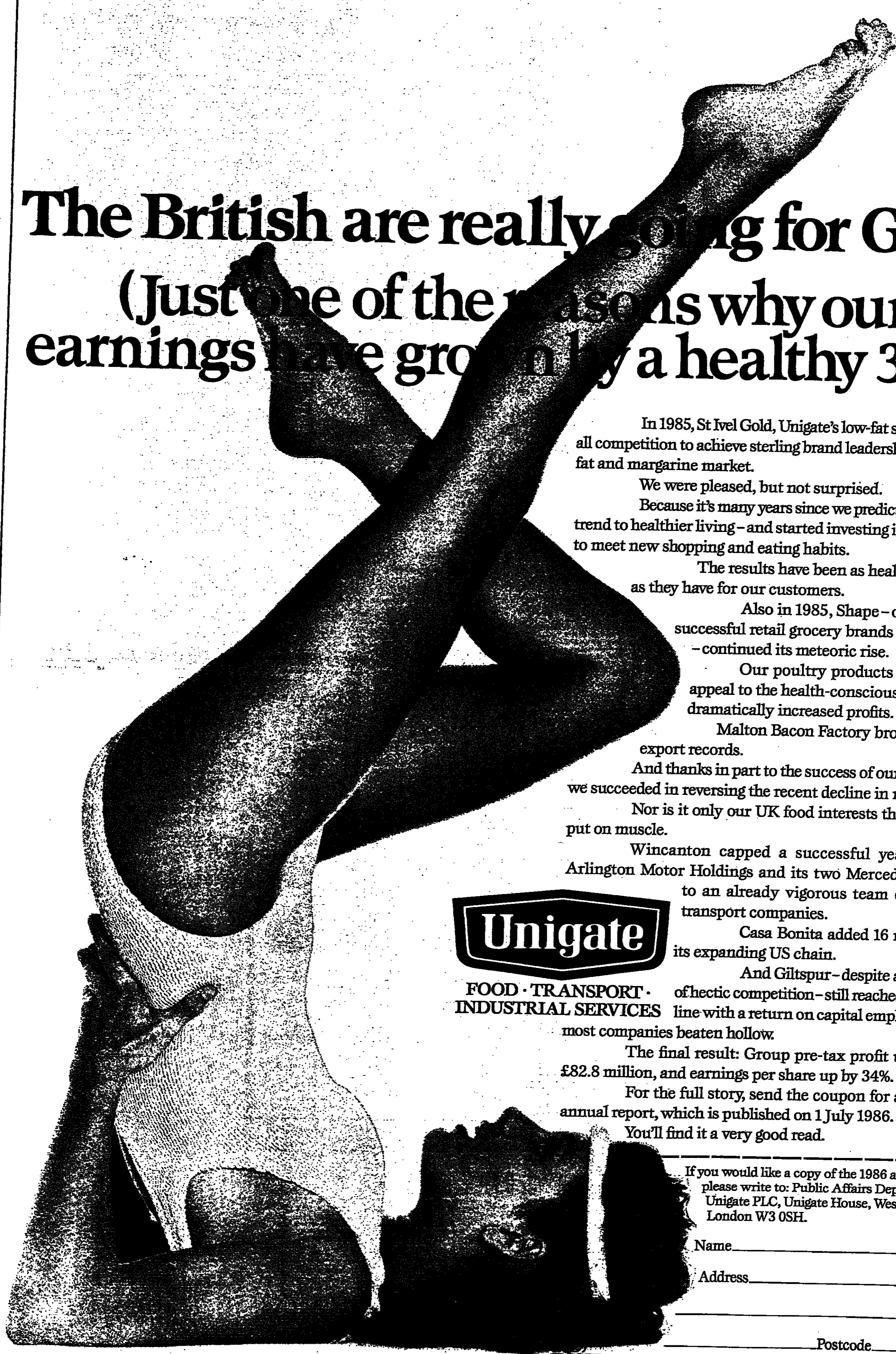
hit by footwear

Comment

Carroll static and warns of second half

Millward to than expect in 1982/83

minutes



# The British are really going for Gold. (Just one of the reasons why our earnings have grown by a healthy 34%)

In 1985, St Ivel Gold, Unigate's low-fat spread, outpaced all competition to achieve sterling brand leadership in the yellow fat and margarine market.

We were pleased, but not surprised.

Because it's many years since we predicted the UK-wide trend to healthier living - and started investing in new products to meet new shopping and eating habits.

The results have been as healthy for Unigate as they have for our customers.

Also in 1985, Shape - one of the most successful retail grocery brands of recent years - continued its meteoric rise.

Our poultry products (which, again, appeal to the health-conscious) produced dramatically increased profits.

Malton Bacon Factory broke all previous export records.

And thanks in part to the success of our low-fat milks, we succeeded in reversing the recent decline in milk sales.

Nor is it only our UK food interests that continue to put on muscle.

Wincanton capped a successful year by adding Arlington Motor Holdings and its two Mercedes franchises to an already vigorous team of motor and transport companies.

Casa Bonita added 16 restaurants to its expanding US chain.

And Giltspur - despite a difficult year of hectic competition - still reached the finishing line with a return on capital employed that has most companies beaten hollow.

The final result: Group pre-tax profit up by 30% to £82.8 million, and earnings per share up by 34%.

For the full story, send the coupon for a copy of our annual report, which is published on 1 July 1986.

You'll find it a very good read.



**FOOD · TRANSPORT · INDUSTRIAL SERVICES**

If you would like a copy of the 1986 annual report, please write to: Public Affairs Department, Unigate PLC, Unigate House, Western Avenue, London W3 0SH.

Name \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_









LONDON RECENT ISSUES

EQUITIES

Table with columns: Issue, Price, Change, etc. Lists various equity issues and their market performance.

FIXED INTEREST STOCKS

Table with columns: Issue, Price, Change, etc. Lists fixed interest stocks and their market performance.

"RIGHTS" OFFERS

Table with columns: Issue, Price, Change, etc. Lists rights offers and their market performance.

Informational text regarding market data, including a note about the FT 100 index and other market indicators.

Advertisement for 'Can Europe catch up?' featuring a bound reprint of articles from the Financial Times.

F.T. CROSSWORD PUZZLE No. 6049

Crossword puzzle grid with clues for Across and Down.

Solution to the crossword puzzle, including the puzzle grid and the corresponding words.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts, their managers, and performance data. Includes columns for trust name, manager, and other details.

AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various unit trusts and insurance companies, including Waverley Unit Trust Managers Ltd, Waverley Asset Management Ltd, and WestAvon Unit Trust Managers Ltd.

INSURANCES

Table listing insurance companies and their products, including AA Friendly Society, Abbey Life Assurance Co Ltd, Acton Life Assurance Co Ltd, and Allied British Assurance Plc.

Table listing various unit trusts and insurance companies, including Eagle Star Insur/Mitland Assur, Equitable Life Assurance Society, and Henderson Administration (x).

Table listing various unit trusts and insurance companies, including London & Manchester Group, National Mutual of Australasia, and National Provident Institution.

Table listing various unit trusts and insurance companies, including President Mutual Life Assn, Royal Life Assurance Co Ltd, and Scottish Widows Group.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and investment funds with columns for fund name, company, and numerical values.

Table listing Overseas investment funds, including names like 'Overseas Investment Fund' and 'Overseas Growth Fund'.

Table listing Money Funds, including 'Money Fund' and 'Money Growth Fund'.

Table listing Money Market Trust Funds, including 'Money Market Trust' and 'Money Market Bank Accounts'.

Table listing Offshore and Overseas investment funds, including 'Offshore Fund' and 'Overseas Fund'.

Table listing Money Market Bank Accounts, including 'Money Market Bank Account' and 'Money Market Savings Account'.

Table listing Money Market Bank Accounts (continued), including 'Money Market Bank Account' and 'Money Market Savings Account'.

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NOTES: A selection of offers made in the London Stock Exchange Report page.



CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

German election boosts D-mark

The dollar finished slightly weaker overall, against major currencies, after the Japanese yen, but trading on the foreign exchanges was quiet and featureless. The US currency fell below DM 2.20 in early European trading...

This provided support for the D-mark, and depressed the dollar, but in the absence of other factors the US currency recovered. Sterling rose to a new high above DM 2.20. After touching a low of DM 2.1980 the dollar finished at DM 2.2006...

POUND SPOT—FORWARD AGAINST POUND

Table showing exchange rates for various currencies against the pound, including US Dollar, Swiss Franc, and others, with columns for date, spread, and forward rates.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Table showing exchange rates for various currencies against the dollar, including UK, Ireland, Canada, and others, with columns for date, spread, and forward rates.

EXCHANGE CROSS RATES

Table showing cross rates between major currencies such as DM, US\$, SF, and others.

EURO-CURRENCY INTEREST RATES

Table showing interest rates for various Euro-currency deposits and loans, including Sterling, US Dollar, and others.

MONEY MARKETS

London rates little changed

Interest rates were barely changed in the London money market yesterday in rather featureless trading. Hopes of an early cut in clearing bank base rates remained in the air...

NEW YORK RATES

Table showing interest rates in New York, including one-month, three-month, and six-month rates.

MONEY RATES

Table showing various money rates for different currencies and terms.

FINANCIAL FUTURES

US bonds firm

US Treasury bond prices were firmer in the London International Financial Futures Exchange yesterday. Opening prices were marked up in response to a limit-up movement in Chicago on Friday...

LIFE LONG GILT FUTURES OPTIONS

Table showing life long gilt futures options data, including strike prices and dates.

LIFE 2 1/2% OPTIONS

Table showing life 2 1/2% options data, including strike prices and dates.

PHILADELPHIA 6 7/8% OPTIONS

Table showing Philadelphia 6 7/8% options data, including strike prices and dates.

LONDON

Table showing London market data, including 2 1/2% and 3 1/2% gilt rates.

CHICAGO

Table showing Chicago market data, including US Treasury bonds and options.

STERLING INDEX

Table showing the sterling index and its movements against various currencies.

OTHER CURRENCIES

Table showing exchange rates for other major currencies like the Japanese Yen and Swiss Franc.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates and percentage changes for various member states.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies and terms.

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

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£ WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies on June 16, 1986. In some cases rate is rounded, market rates are the average of buying and selling rates except where they are shown to be otherwise.

Large table showing world exchange rates for the pound sterling against various currencies, including US Dollar, Japanese Yen, Swiss Franc, and many others.





INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, dividends, and other financial metrics.

INSURANCES

Table of insurance companies such as Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price and other details.

LEISURE—Continued

Table of leisure-related stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

MOTOR, AIRCRAFT TRAINS

Table of motor, aircraft, and train stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PROPERTY—Continued

Table of property-related stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

TEXTILES

Table of textile stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

TOBACCO

Table of tobacco stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

FINANCE, LAND—Cont.

Table of finance and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

OIL AND GAS

Table of oil and gas stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

OVERSEAS TRADERS

Table of overseas traders stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PLANTATIONS

Table of plantation stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

MINES—Continued

Table of mine stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

Central African

Table of Central African stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

Finance

Table of finance stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

Australians

Table of Australian stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

Miscellaneous

Table of miscellaneous stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

Far West

Table of Far West stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

Recent Issues & Rights

Table of recent issues and rights stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

Notes

Notes section containing various financial notices, company announcements, and market commentary.

Recent Issues & Rights Page 39

Recent Issues & Rights Page 39 (International Edition Page 35) - Additional financial notices and market information.



WORLD STOCK MARKETS

Prices at 3pm, June 16

Table of stock market data for various countries including Austria, Germany, Norway, Australia, and Japan. Columns include country, date, price, and change.

Table of stock market data for Canada, including Toronto and Montreal. Columns include stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, 2:30pm prices

Table of over-the-counter stock market data for various companies. Columns include stock name, price, and change.

Table of stock market indices for New York, London, and other major markets. Columns include index name, value, and change.

Advertisement for 'Get your News early in Stuttgart' featuring a newspaper and contact information.

Table of stock market data for LONDON, including various stock prices and changes.

Advertisement for 'It's attention to detail' featuring the Novotel hotel chain.

Advertisement for 'Special Subscription Hand Delivery' of the Financial Times newspaper to Madrid.

Vertical text on the left margin, including 'NEWS EXCHANGE' and 'FIVE STOCKS'.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, June 16

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for '12 Month High', 'Low', and 'Change'.

Kidder, Peabody International Limited. International Investment Bankers. An affiliate of Kidder, Peabody & Co. Incorporated. Founded 1865. New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo.

Continued on Page 45

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for 12 Month High/Low, P/E, Div, and Price. Includes sub-sections like 'Continued from Page 44', 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

AMEX COMPOSITE PRICES

Prices at 3pm, June 16

Table of AMEX Composite Prices listing various stocks with columns for 12 Month High/Low, P/E, Div, and Price. Includes sub-sections like 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

OVER-THE-COUNTER Nasdaq national market, 2:30pm prices

Table of Over-the-Counter (Nasdaq) national market prices listing various stocks with columns for Sales, High, Low, Last, and Change. Includes sub-sections like 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Continued on Page 43

